

Striking a Balance Between Valuation and Values: Investment Managers Weigh Whether Investments in a Major Oil Company and an Ethanol Producer Serve their Dual Mandate

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Michelle Dunstan and Jeremy Taylor, co-managers of the AllianceBernstein Global ESG Improvers Strategy, were confident their new approach would succeed—it filled a void in the market and gave them a promising path for besting competitors. Yet already they were feeling pushback from a big potential customer. It was spring 2018, and a pension fund in the Netherlands wanted to invest—but only if Dunstan and Taylor would agree to bar fossil-fuel companies, likeoil producers and miners, from their investment portfolio.

That request presented a dilemma. Dunstan and Taylor saw their willingness to bet on fossil-fuel producers as a way of distinguishing themselves from other investors who considered environmental, social and governance (ESG) factors in investment decisions. Plus, Taylor had expertise in the oil-and-gas industry—an engineer by training, he'd previously been a product manager for a major petrochemical company.

Yet, the request from the Dutch pension couldn't just be dismissed. The imprimatur of anoutfit like that would help AllianceBernstein persuade other investors to bet on Dunstan and Taylor. Pension managers are sophisticated investment professionals, and their approval can signal quality to less-sophisticated folk. What's more, Europeans have long been committed to ESG investing, so a European pension's participation might be seen as a significant endorsement. Conversely, if the Dutch pension was skeptical and passed on investing, other potential customers might, too.

Dunstan and Taylor were already building out their portfolio, buying stocks they believed had the best chance to deliver excellent long-term financial results and improve their ESG performance. Now their work had become more complicated. Should they forge ahead with their belief that they should, in Dunstan's words, "invest in any industry that's necessary to the world today *and* tomorrow" or should they accede to the Dutch pension's request?¹

The decision wasn't just a philosophical one. It had immediate practical implications. Dunstan and Taylor were considering two stocks—Royal Dutch Shell, one of the world's largest oil

'All quotations from Michelle Dunstan, Jeremy Taylor and Ted Mann are from the authors' interviews with them. The timeline of several events in the case has been altered to serve the case's pedagogical purpose. All other information is factual, drawn from interviews, media accounts and the websites of Royal Dutch Shell and Cosan.

Professor Witold J. Henisz, Deloitte & Touche Professor of Management at The Wharton School, University of Pennsylvania and Tim Gray prepared this case as the basis for class discussion rather than to illustrate either effective or ineffective handling of an administrative situation. Statements and opinions expressed in this case are those of the authors. They do not express the opinions of the Wharton School, University of Pennsylvania.

Some of the values and numbers (presented in this case study) are disguised or should be considered approximates. Statements and opinions, expressed in this case, are those of the authors. They do not represent the opinions of the Wharton School, the University of Pennsylvania, Abraaj Capital, or Karachi Electric.



companies, and Cosan, a Brazilian maker of biofuels—that would test not only their process for picking ESG improvers but also their conviction in their strategy.

They believed both stocks held promise. Shell had begun to "green" its oil-and-gas- heavy operations, and Cosan was a leading producer of ethanol from sugarcane. But both alsoposed real risks—many ESG-oriented investors were skeptical of the ability of an "oil super major" like Shell to change and of Cosan's corporate-governance practices.

Investing in Tomorrow's Leaders Today

From a marketing perspective, Dunstan and Taylor's strategy made a lot of sense. It capitalized not only on a surging trend in the money management industry—ESG investing—butalso on the strengths of its parent company, AllianceBernstein.

Measured by assets under management, ESG funds remain a small part of the investment world. But during the 2010s, their growth had accelerated, with money gushing in. According to the Global Sustainable Investment Alliance, investments in so-called sustainable assets had doubled from 2012 to 2018.²

AllianceBernstein, for its part, had long been dedicated to the active management of its clients' money, and its portfolio managers and analysts had distinguished themselves with their deep, detailed research. The investment industry was increasingly turning to passively managed products built around indexes, like the S&P 500. (An index fund is designed to match its underlying index's performance, minus a sliver of fees.) But AllianceBernstein remained committed to digging into stocks and uncovering sources of value or potential growth thatother investors overlooked. The

firm's portfolio managers and analysts didn't want to just match the market. They aimed to beat it.

"Our mindset is that we want to take ESG from just being a checkbox approach to being a competitive advantage of our research," said Ali Dibadj, AllianceBernstein's head of finance and strategy. Some ESG funds just screened out bad ESG performers, based on metrics compiled by analytics providers like MSCI and Sustainalytics. That left them with portfolios of companies that could portray as exemplary in their practices.

Unlike many competitors, Dunstan and Taylor weren't seeking to purchase stocks of the best ESG performers. Their view was that the market appreciated and, for the most part, appropriately valued those. Rather, they wanted to identify companies with unrealized financial and ESG potential. That would distinguish their strategy from other ESG funds and, according to their research, give them the best chance to outperform. They had found that companies whose ESG performance was upgraded by the analytics companies went on to beat those whose performance was already solid but stable.³

Dunstan and Taylor also didn't want to rule out big swaths of the economy in setting their investment criteria. They had decided to shun only a few harmful industries in defining their pool of potential stocks. "If it would be a net benefit for the world not to have a product or service, we won't invest," Dunstan said. "Take tobacco. If it went away tomorrow, you'd have some unhappy people and some jobs would be lost, but the world would be overall a better place. We won't do gambling stocks, either."

²Gabriel Karageorgiou and George Serafeim, "Why ESG Funds Fail to Scale," Institutional Investor, Jan. 11, 2021.

³Michelle Dunstan and Jeremy Taylor, "AB Global ESG Improvers: A Case for Contrarian ESG Investing," December 2019 PowerPoint presentation. Also: https://www.alliancebernstein.com/library/responsible-investors-should-focus-on-esg-offenders.htm



Some ESG funds refused to consider fossil-fuel or mining companies because of their products' contribution to climate change. As a result, many of these funds ended up looking much the same, with, for example, big slugs of technology and health care stocks. Dunstan and Taylor believed that, by doing that, the funds not only were missing out on good investments but also passing up the opportunity to help improve ESG practices in critical industries.

"Only 30 percent of the world's oil goes into passenger vehicles, so even if you moved to 100 percent electric vehicles tomorrow, you'd still need a lot of oil," Dunstan said. "And what powers your electrics? Mined commodities like lithium, cobalt, nickel and copper." (Those minerals are necessary for the batteries in electric vehicles.)

Added Taylor: "Even on an aggressive path to decarbonize, oil will be here for decades to come."

The ability of the portfolio managers to engage with companies was central to the Improvers strategy. Managers of many actively managed investment funds claim that they interact with corporate executives to encourage better ESG practices. But if a fund holds only exemplary ESG performers—Alphabet and Microsoft, for example, are common ESG holdings—there's little room for improvement; these are, by many measures, already excellent companies. In contrast, persuading an oil super major, like Shell or Exxon Mobil, to better manage the natural gas escaping from its wells—the practice of burning off the gas, called flaring, contributes to climate change—could deliver a hefty and helpful environmental impact.4

Dunstan and Taylor's approach—and that of AllianceBernstein more broadly—was to use research to show corporate managers that better ESG practices could lead to higher shareholder value in the long run. In their view, good ESG practices were just smart management. "We always tie our engagement with the companies back to value creation for the shareholders," Dunstan said.

Of course, corporate executives didn't always agree with their analyses.

Great Pollution, Great Potential

Few outfits in the world offered as much potential for a positive environmental impact as Royal Dutch Shell—put differently, the Anglo-Dutch firm had much room to improve. It was the world's ninth biggest cumulative emitter of greenhouse gases from 1988 through 2015, according to the CDP's Carbon Majors Report 2017.⁵ Its operations were spread around the globe, from oil-and-gas wells in Nigeria and the North Sea to petrochemical plants in China and wind farms in the Netherlands. In 2018, Shell would produce 1,338 million barrels of "oil equivalent," an industry measure combining oil and gas. The company also owned 45,000 automobile service stations in 80 countries and aviation fueling operations in 60 countries. Its 2017 annual revenue—\$305 billion—was comparable to the gross domestic product of Ireland.⁶ Its total direct greenhouse gas emissions, 73 million tons of carbon dioxide equivalent, exceeded Ireland's.7,8

⁴Hiroko Tabuchi, "Despite their Promises, Energy Giants Burn Away Vast Amounts of Natural Gas," *The New York Times*, Oct. 16, 2019: https://www.nytimes.com/2019/10/16/climate/natural-gas-flaring-exxon-bp.html

⁵CDP, The Carbon Majors Database: Carbon Majors Report 2017: https://www.cdp.net/en/articles/media/ new-report-shows-just-100-companies-are-source-of-over-70-of-emissions

⁶Countryeconomy.com, Ireland GDP: https://countryeconomy.com/gdp/ ireland?year=2017

⁷Shell Sustainability Report 2018, "Greenhouse Gas Emissions": https://reports.shell.com/sustainability-report/2018/sustainabile-energy-future/managing-greenhouse-gas-emissions/greenhouse-gas-emissions.html

⁸Ireland Central Statistics Office, Environmental Indicators 2019, "Greenhouse Gas Emissions 1990–2017": https://www.cso.ie/en/releasesandpublications/ep/p-eii/eiii19/greenhousegasesandclimatechange/

Like all the oil supermajors, Shell had also seen its share of environmental controversies, especially relating to its operations in the North Sea, which lapped upon the shores of the Netherlands and the United Kingdom. The North Sea contains Europe's largest oil-and-gas reserves—and was the nexus of one of Shell's biggest environmental controversies. In mid-1990s, the company announced plans to sink Brent Spar, an obsolete oil tanker loading-buoy and oil-storage tank, in the North Sea. Shell engineers had predicted that doing so would be both economical and ecologically safe, and the British government had approved. Greenpeace, the environmental group, didn't. Its activists occupied Brent Spar, and its call for a boycott of Shell led to an abrupt drop of the company's retail gasoline sales. Shell reversed course, but the dispute has been called "one of the defining moments in the modern history of corporate responsibility."9

Another nettle for the company was the Niger Delta in Nigeria. Shell had pioneered the oil business in Nigeria, and the country had become Africa's largest producer. Shell's operations there were both an economic boost and a flashpoint. Some Nigerians complained that most of the benefits of Shell's drilling accrued to faraway shareholders and that the oil business contributed little to their country beyond pollution. In 2011, a United Nations report criticized Shell for contributing to 50 years of pollution, in particular oil spills, in the Delta. A Dutch court later ruled that Shell could be held responsible for the area's pollution. 10

Shell's massive worldwide undertaking produced not only energy, emissions and controversies but also earnings and cash. Shell's diluted 2017 earnings per share were \$1.56. Its annual dividend was steady, at \$1.88 per USlisted A share, and its indebtedness shrinking.

Under chief executive Ben van Beurden, whose tenure had begun in 2014, Shell had committed to reduce its dependence on fossil fuels and emissions and to acquire more renewable energy assets. In 2017, it had been the first oil major to announce an intention to shrink its net carbon footprint. By the end of 2018, it would enter into an agreement with the Climate Action 100+, a group of institutional investors, including AllianceBernstein, concerned about climate change, in which it committed to halving its climate impact by 2050 and reducing it by a fifth by 2035.

But for now, Shell's fortunes remained tied to petroleum prices. A question that loomed over Shell and every oil company was what would happen to the price of oil and the value of its oil-and-gas reserves (resources owned but not yet unearthed) as worldwide efforts to address climate change accelerated. Industry experts called this the problem of "stranded assets"; the reserves would become stranded because they would never be used if the world met the goal of capping global temperature rise at 2 degrees Celsius, as stipulated in the Paris Climate Agreement. One estimate suggested that a third of global oil reserves and half of global gas reserves might become stranded if the Paris goal were met.11

Shell's LNG: Bane or Boon?

Although people often speak of Shell and competitors like Exxon Mobil and BP as "oil companies," natural gas looms large in their businesses. Shell, for its part, was a leading supplier of liquefied natural gas, commonly known as LNG. It had solidified that position with a \$50 billion acquisition of BG Group, a

[&]quot;Scott Looney, "Climate Change, Stranded Assets and American Investors," Harvard Business Law Review, March12, 2018: https://www.hblr.org/2019/03/climate-change-regulation-stranded-assets-and-american-investors/



⁹Reuters, EC NewsDesk, "Brent Spar: Battle that Launched Modern Activism, May 5, 2010: https://www.reutersevents.com/sustainability/business-strategy/brent-spar-battle-launched-modern-activism

¹⁰Reuters, "Timeline: Shell's Operations in Nigeria," Sept. 23, 2018: https://www.reuters.com/article/us-nigeria-shell-timeline-idUSKCN1M306D

British oil-and-gas company, in 2016.¹² BG was then the largest supplier of the LNG to the United States.¹³

Depending on whom one asked, LNG was either a bane or a boon to decarbonization efforts. Critics argued that, while cleaner burning than oil, it still produced greenhouse gases and would have to be eliminated to halt climate change. Proponents, Taylor among them, pointed out that it was essential for the climate transition, given how much cleaner burning it was than coal. When burned, coal produced about 85 percent more greenhouse gas emissions per BTU than gas did.¹⁴

"If we want to get the emerging world off coal, it's hard to see how you do that without more gas being supplied," he said. "Oil, coal and gas are each contributors to our energy system. If you want to CO₂ go down sharply, it's hard to squeeze each of those really aggressively at the same time. You have to squeeze coal considerably harder than gas, with oil in between."

Shell had bet big on LNG—it had, for example, built the world's largest floating plant for liquefying gas, which was anchored over a gas field 125 miles off the Australian coast. But it hedged that bet by also acting as a broker in the gas market. "The big risk is owning fields and plants," Taylor said. "Shell sells three times as much LNG as it produces."

Those sales of other companies' LNG foreshadowed how Taylor saw Shell adapting to a world in which it could no longer live off fossil-fuel production. The company was beginning to remake itself as an energy trader that could eventually satisfy a variety of energy needs for its vast network of business and retail customers.

On the retail side, Shell had its service stations and, partly as a result of them, a visible and well-known brand, including in the fast-growing developing world. It hoped to use that brand as a stepping-stone into new businesses, like the provision of electric-vehicle charging stations. On the business side, it had deeper relationships with customers than a typical electric or gas utility did, because it often sold customers a variety of complex products, such as oil, gas, aviation fuel, chemicals and lubricants. Adding renewably produced power and biofuels to that mix was a logical extension.

Said Taylor: "The CEO of Shell has said, 'We aren't going to be in the business of building wind farms and finding customers for them. We're going to be in the business of developing customers' demand for green energy and then sourcing that demand. Sometimes we'll generate that energy. Sometimes we'll source from others."

Taylor saw these moves as essential but only a beginning: "Climate issues are existential for oil companies. They either succeed at this, or they won't exist."

For Dunstan and him, the key to deciding whether to hold Shell was assessing its sustainability—in both the environmental and financial senses of that word. Could Shell remake itself into a company that wasn't a major contributor to climate change, and could that changed firm continue to provide a steady stream of earnings growth and dividends?

¹²Sarah Kent, "Big Oil Changes Its Focus: Faced with a New Energy Landscape, Shell Bets Big on Natural Gas," The Wall Street Journal, Sept. 14, 2016, R5.

¹⁸BG Group: https://web.archive.org/web/20100607041706/http://www.bg-group.com/OurBusiness/OurBusiness/Pages/LNG.aspx

¹⁴US Energy Information Administration, "How Much Carbon Dioxide is Produced When Different Fuels are Burned?": https://www.eia.gov/tools/faqs/faq.php?id=73&t=11

Powering Autos — and Earnings — with Sugarcane

Cosan, originally a Brazilian miller of sugarcane, presented a different puzzle. It too had become mainly an energy company by 2018: its mills processed sugarcane to make ethanol, a biofuel, as well as sugar, its original product. It was Brazil's leading processor of ethanol and sugar, and thus the company gave Dunstan and Taylor a way to wager on ethanol's prospects as a clean fuel and Brazil's growth. Brazilian ethanol consumption and auto usage were tightly linked.

In Brazil, cars and light trucks didn't run on gasoline alone. Under a government mandate, they ran on a mixture of gas and ethanol, typically about three-quarters gasoline and one-quarter ethanol. Those proportions could vary because Brazilian autos were equipped withengines that could burn fuel of differing mixes. That so-called flex-fuel technology was required in 2003. By 2010, 80 percent of Brazilian cars used it.¹⁵

"Ethanol is very oil-linked," said Ted Mann, an AllianceBernstein analyst who worked with Dunstan and Taylor. "Its price moves with pump prices."

Brazil was largest economy in South America by far, with a GDP of about \$2 trillion in 2017. The country's growth over the last several decades meant its auto fleet had swelled. Many investors bet on that growth by owning shares of PetroBras, Brazil's state-controlled oil company. But the AllianceBernstein team believed PetroBras presented political risks that made investment imprudent. The Brazilian government often meddled in the management of the company and hampered its operations, including by capping gasoline prices. "Cosan gives us similar exposures to PetroBras but with less of the risk," Mann said.

A Risk of Being Run Over

Yet Cosan presented risks of its own. The biggest might have been the person in charge—Brazilian billionaire Rubens Ometto. Ometto was a business visionary and a Machiavellian operator. He'd transformed what had started as a family-owned sugar mill into an energy conglomerate. Along the way, he brooked little opposition. As a profile in Forbes magazine put it: "He has built an empire out of his own fierce ambitions, and he has battled anyone who got in his way—the government, competitors and, most especially, his family." ¹⁷

He'd taken a fractured family-run firm, without clear lines of authority or ownership, and turned it into a modern corporation—with him as chairman and unrivaled boss. "His combativeness," Forbes said, "earned him the moniker o trator—'the tractor'—which Ometto finds appropriate in light of the long legal fights with family in order to gain control of Cosan. 'I ran them all over,' he acknowledges. 'I consolidated the whole thing. I got good lawyers and moved things around." 18

To ensure he remained in charge, Ometto had created a holding company and two classes of stock. Outside investors could own shares of one class, riding along and collecting a piece of the company's gains and dividends, but Ometto's holdings of the other ensured his control. "He created a more complex ownership structure and limited the ability of minority shareholders to exercise their rights," Mann said. "That has created an overhang on the company. It's been part of a discount associated with the stock."

¹⁵Joe Leahy and Ed Crooks, The Financial Times, "A sustainable sugar rush," May 11, 2012.

16The World Bank: https://data.worldbank.org/indicator/NY.GDP.MKTP. KD?locations=BR

¹⁷K. Blankfeld, Forbes, "Sugar Daddy," March 9, 2011: https://www.forbes.com/forbes/2011/0328/billionaires-11-profile-rubens-ometto-ethanol-sugar-daddy.html?sh=5b7b6ce27b4a

18Ibid



Companies in the developing world often have dual-class structures because, like Cosan, they were family-founded, and the founders want to protect their positions. Regulators and governance experts in the United States dislike the setup. In a 2018 white paper, the CFA Institute points out that dual-class shares make it "much easier for major shareholders to abuse their position and take advantage of public shareholders, either through massive executive compensation packages or questionable consultancy arrangements."19 The paper also notes that, in these arrangements, controlling shareholders are typically "not incentivized to maximize the company's potential."20 Rather than increase earnings or dividends, they may opt to divert resources to other companies they control or entrench executives, who are often their kin. Without an effective vote on major corporate questions, outside shareholders have little means of checking abuses.

Some ESG funds shy from companies with dual-class structures. But the AllianceBernstein team believed that restriction ruled out too many potential investments, especially in developing countries like Brazil. "In emerging markets, you have to invest in businesses with controlling shareholders," Mann said. "If we didn't, we often couldn't invest at all. So we try to get comfortable that our interests are aligned with those of the controlling shareholder."

Mann thought AllianceBernstein had that alignment with Cosan because Ometto didn't have related companies to which he'd transferred assets—instead he'd consolidated everything within the holding company—and because Cosan wasn't implicated in any corrupt dealings with Brazilian officialdom. "The nature of the business was such that it doesn't deal with government contracts or government entities," Mann said. Plus, Ometto was intent on generating cash to pay down the holding company's debt, leaving less room for financial

chicanery. He also wanted to continue to expand, and expansion depended on access to the world's capital markets. Trust, too, can be a currency.

Even so, Alliance Bernstein had to remain vigilant. "You can't forget that he has abused minority shareholders before and has the ability to do so again," Mann added.

AllianceBernstein's engagement with the company focused on governance, with Mann querying managers about their plans for cleaning up the corporate structure and strengthening outside stockholders' rights. "You talk to the company and say, 'Why did you do it, and are you going to change?' And of course they tell you what you want to hear. They say, 'Of course we're going to do it, but we have to wait till the timing is right."

Governance concerns aside, Ometto was turning his conglomerate into what might be called a "mini-major"—an integrated energy company, with sugarcane, instead of oil, as its fuel. He had acquired service stations and aviation fueling operations. He had built a sugar export terminal and acquired a rail line to expedite the shipping of product there and to help move around Brazil's massive agricultural output. He'd also purchased a natural gas distribution company.

Yet even with diversification, Cosan depended on ethanol, and the fuel's fortunes were no sure bet. For one thing, in a world striving to address climate change, ethanol was, like LNG, a transitional fuel. If cars and light trucks were soon electrified, they would no longer need it.

²⁰lbid.



¹⁹The CFA Institute, "Dual-Class Shares: The Good, the Bad and the Ugly," 2018: https://www.cfainstitute.org/-/media/documents/survey/apac-dual-class-shares-survey-report.ashx

(The aviation fuel market was predicted to last longer.) What's more, though Brazilian ethanol had an appealing environmental impact, it faced ample competition. Other countries, like the United States and India, produced plenty of their own ethanol, and new formulations, like cellulosic ethanol, represented emerging alternatives. Cellulosic ethanol, made from nonedible products, like switchgrass and agricultural waste, can't yet be produced as efficiently as sugar ethanol. But some ESG investors view it as promising because its production doesn't typically crowd out food production.

The environmental efficiency of ethanol depended on the "feedstock" used to make it; the most common feedstocks were sugarcane or corn. ²¹ Brazil, using mainly sugarcane, and the United States, using mainly corn, were the world's two largest producers. Sugarcane could be converted into ethanol more efficiently than corn could be, partly because waste from the cane harvest, called bagasse, was burned to power production facilities. (Bagasse is also a potential feedstock for cellulosic ethanol.)

As long as new land wasn't cleared to grow the sugarcane, Brazilian ethanol was considered to have a net zero climate-change impact: as much carbon dioxide was taken up by the cane as it grew as the fuel released when burned. Mann noted that the U.S. Environmental Protection Agency even classified Brazilian ethanol as an advanced biofuel. Research at the University of Illinois at Champaign-Urbana had predicted that it was possible to reduce worldwide carbon dioxide emissions by significantly raising Brazilian ethanol production.²²

An endorsement of Cosan's capabilities as an ethanol producer had come from none other than Royal Dutch Shell. In 2010, the two companies had entered into a 50-50 joint venture, called Raízen Energia, to produce biofuel and jointly own service stations in

Brazil.²³ The joint venture assumed ownership of Cosan's 75 percent ethanol assets and, at the outset, produced about 2 billion liters (about 528 million gallons) of ethanol annually and owned about 4,500 service stations.²⁴ (By early 2021, Raízen continued to operate as a joint venture and had grown to more than 7,000 service stations and 2.5 billion liters of ethanol production.)

Cosan's new ventures were the positive side of Ometto's drive. He wanted to expand and was willing to experiment to do so. The tractor kept plowing forward.

"He started with a modest sugarcane business, and now he has a sizable energy conglomerate," Mann said. "He's always thinking of and trying new ideas. But there's also a lot of complexity there, so how do we know he and his people are going to be good managers?"

Wagers with the Market Watching

Dunstan and Taylor couldn't know, of course. If they did, investment management wouldn't be the risky business it is. Rather, they had to make informed wagers on two companies in transition—an oil super major that wanted to become a green giant and an

emerging-market company, tightly controlled by one man, which was promising to be a better corporate citizen. While deciding about the two stocks they couldn't forget the concerns of that Dutch pension fund. Their strategy was new, and

²¹Christina, Nunez, National Geographic, "Biofuels Explained": https://www.nationalgeographic.com/environment/global-warming/biofuel/

²²Jaiswal, D., De Souza, A.P., Larsen, S., Lebauer, D.S., Miguez, F.E., Sparovek, G., Bollero, G., Buckeridge, M.S., and Long, S. P., "Brazilian sugarcane ethanol as an expandable green alternative to crude oil use," Nature Climate Change, 2017, 7(11), 788–792: https://doi.org/10.1038/nclimate3410

²³Rogerio Jelmayer, The Wall Street Journal, "Cosan, Shell Formalize Brazil Joint Venture," June 2, 2011.

²⁴William McNamara, The Financial Times, "Shell and Brazil's Cosan Plan 12bn Biofuels Joint Venture," Feb. 2, 2010.

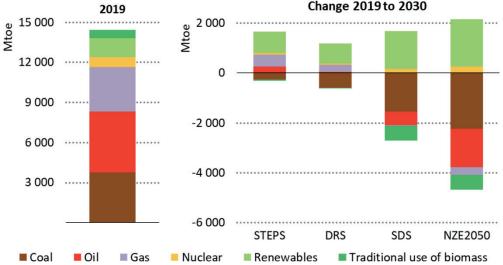
whatever choices they made would be closely watched by the market. Potential customers would want to know that their process worked—that the stocks they picked did, in fact, end up delivering improved ESG performance. No one considering an investment strategy with ESG in its name wanted to own, say, an energy company that would end up responsible for a big oil spill or an ethanol maker dragged down by allegations of self-dealing. The stocks Dunstan and Taylor picked had to show both attractive financial results and better ESG performance.

And so they were left asking themselves a variety of tough questions. Could Shell remake itself as an energy trader and renewable power peddler, and did other investors share their

belief that natural gas was a necessary transitional fuel? Were their interests aligned with those of Rubens Ometto and was he willing to improve Cosan's governance?

Would Brazilian sugar-based ethanol continue to be a widely used, or would it be pushed aside by cheaper ethanol from elsewhere or new formulations?

IEA Projections: Even Gas Shrinks if Economies shift to Net Zero



STEPS: Stated Policies DRS: Delayed Recovery SDS: Sustainable Dev't NZE2050: Zero in 2050

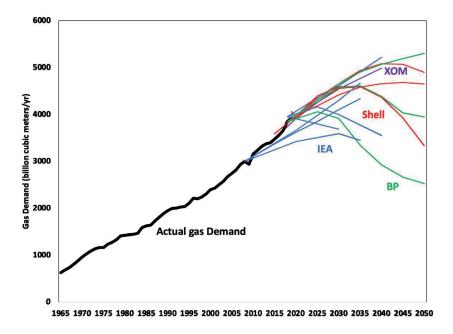


Figure 2: Future Demand for Gas. Gas has risen inexorably since the 1960s, and the history of gas forecasting has included under-estimates of future demand, including in the IEA's 2010 World Energy Outlook (blue lines starting 2010) and ExxonMobil's 2019 Outlook for Energy. That may now be changing as shown in projections by IEA released in 2020, Shell (2018 "sky" scenario and 2021 "waves," "islands" and "sky 1.5" scenarios) and BP's three projections released in 2020.ⁱⁱ

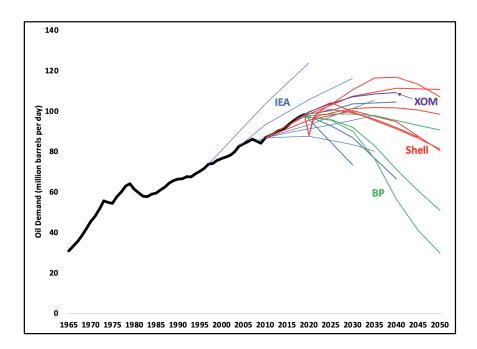
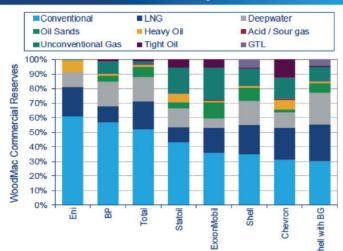
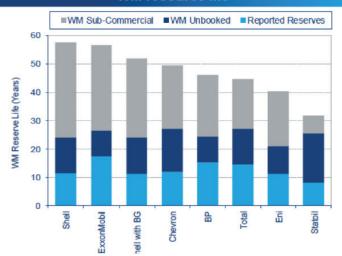


Figure 1: Rising Uncertainty around the future of oil demand. Main figure shows history of demand for oil (heavy black line) and projections (light colored lines) from four organizations: International Energy Agency (selected years, including 2020 scenarios), BP (2020 scenarios), Shell (selected years, including 2021 scenarios) and ExxonMobil (2019 Outlook for Energy). At no point in the history of oil demand forecasting has the range of possible futures been larger than today, and at no point has there been more attention to rapid declines in total demand.¹

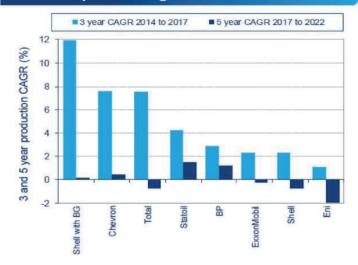
WM commercial reserves by resource theme



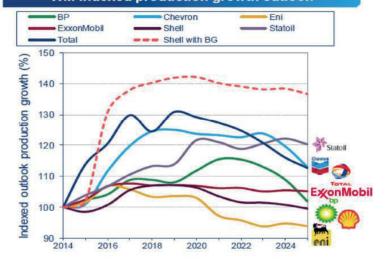
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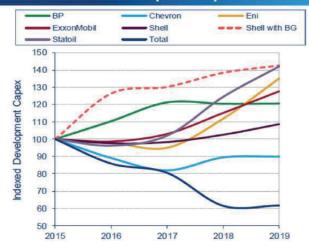
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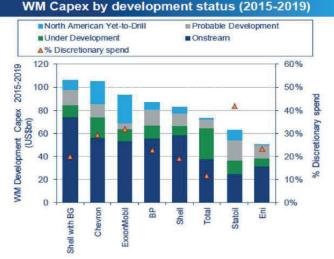


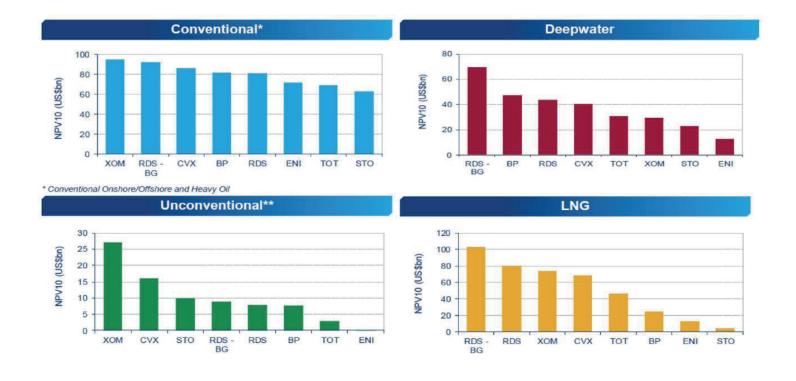
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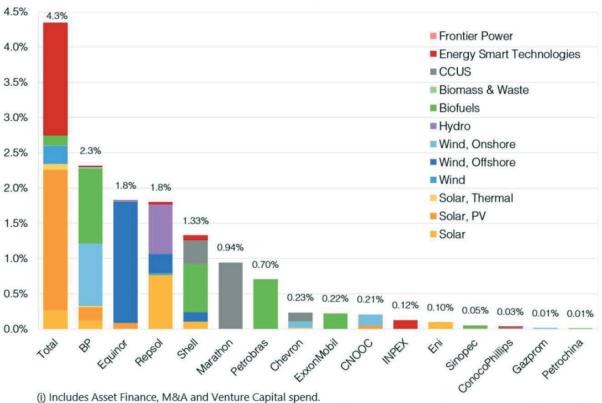


WM indexed development capex outlook









Note: No disclosed investment for Anadarko, Apache, Hess, Noble Energy, Occidental, OMV, Rosneft and Woodside.

Source: Luke Fletcher, Tom Crocker, James Smyth, et al., Beyond the Cycle (London: CDP, 2018).

A B	L	Q	V	AA	BE	BJ	BO	BT	BY	CD	CI	CN	CS	CX	DC
2 Royal Dutch Shell															
3 Cash flow statement															
4															
5															
6 Custom case scenario 7															
8 Dividend cover	+														
9 US\$ million	2006	2007	2008	2009	2015	2016	2017	2018	2019E	2020E	2021E	2022E	2023E	2024E	2025E
10 Operating cash flow excl. Δw/c incl. CCS adj.	35,372	36,890	40,713	20,587	24,738	23,394	34,178	47,373	35,273	21,665	29,514	35,888	42,691	43,364	43,840
11 Organic capex	23,773	26,428	36,950	29,471	27,027	23,446	21,440	23,891	23,920	20,040	21,838	23,976	25,896	25,953	26,293
12 FCF 13 Dividends	11,599	10,462 9,006	3,763 9,840	(8,884) 10,290	(2,289) 11,925	(52) 15,104	12,738 15,450	23,482 15,601	11,353 15,196	1,625 7,452	7,677 4,997	11,912 4,997	16,795 4,997	17,412 4,997	17,546
14 Cover	+ -	116%	38%	-86%	-19%	15,104	15,450	15,001	75%	7,452 22%	154%	238%	336%	348%	4,997 351%
15		11070	3070	-0070	-1370	070	0270	15170	1370	22 /0	13470	23070	33070	34070	33170
16 FCF before interest payment (Shell definition		11,570	4,944	(8,342)	(401)	3,151	16,780	27,227	16,043	6,225	12,448	16,360	20,727	20,669	20,111
17															
18 Operating cash flow excl. Δw/c 19 lo/w Upstream	26.430	25.870	35,448	18,444	11.883	17,744	24.998	38,198	35.316	18,110	19,666	25.695	32.032	32,284	32,311
19 o/w Upstream 20 o/w Downstream	9,069	13,150	1,750	5,839	10,888	10,422	12,577	10,764	11,916	10,769	13,119	13,547	14.099	14,609	15,147
21 o/w Other	(127)	(2,130)	3,515	(3,696)	1,967	(4,772)	(3,397)	(1,589)	(11,959)	(7,214)	(3,271)	(3,354)	(3,440)	(3,528)	(3,619)
22	(121)	(2,100)	0,010	(0,000)	.,	(1,112)	(0,00.7)	(1,000)	(11,000)	(1,211)	(0,2)	(0,001)	(0,110)	(0,020)	(0,010)
23															
24 Cash conversion ratio															
25 US\$ million 26 Cash earnings (excl. gain on sale of assets)	2006 38.727	2007 38,697	2008 41.698	2009 24,673	2015 30,128	2016 26,587	2017 38.019	2018 43.708	2019E 42.900	2020E 24,726	2021E 29,514	2022E 35,888	2023E 42,691	2024E 43.364	2025E 43.840
27 Operating cash flow excl. Δw/c	35,372	36,890	40.713	20,587	24,738	23,394	34,178	47,373	35.273	21,665	29,514	35,888	42,691	43,364	43,840
28 Cash conversion ratio	91%	95%	98%	83%	82%	88%	90%	108%	82%	88%	100%	100%	100%	100%	100%
29															
30 Adjusted for															
Net (gains)/losses on sale of assets	93%	104%	108%	86%	93%	96%	94%	117%	87%	88%	100%	100%	100%	100%	100%
32	+														
34 Summary cash flow statement															
35 US\$ million	2006	2007	2008	2009	2015	2016	2017	2018	2019E	2020E	2021E	2022E	2023E	2024E	2025E
36															
37 Income for the period	3,254	11,278	(1,803)	1,326	(8,744)	(5,347)	213	7,783	16,432	(4,137)	2,414	8,794	15,505	16,822 26.542	16,999
38 DD&A 39 ∆ Net working capital	12,615 (4,052)	13,180 (6,206)	13,656 7,935	14,458 (2,331)	26,714 5,521	24,993 (6,289)	27,119 (2,250)	22,584 3.442	29,567 6.406	26,097 8.490	27,100	27,094	27,186	20,542	26,840
40 Other, incl. exploration write-offs	19,580	16,199	23,771	7,517	4.865	4.790	7,742	16,525	(9.349)	(3,075)			-	-	
41 Cash flow from operations	31,397	34,451	43,559	20,970	28,356	18,147	32,824	50,334	42,252	27,375	29,514	35,888	42,691	43,364	43,840
42															
43 Capital expenditure	(22,922)	(24,576)	(35,065)	(26,516)	(26,131)	(22,116)	(20,845)	(23,011)	(26,971)	(21,256)	(22,869)	(24,878)	(26,695)	(26,760)	(27,092)
44 Investments in equity-accounted investments 45 Proceeds from divestments	(851) 1,893	(1,852) 9,578	(1,885) 6,799	(2,955) 2,958	(896) 4,996	(1,330) 3.637	(595) 10.985	(880) 5,960	(949) 6.000	(784) 3,000	(968) 4,000	(1,097) 4.000	(1,201) 4.000	(1,193) 4.000	(1,202) 4,000
46 Other net investments/disposals	1,093	2,280	1,236	2,936	(376)	(11,154)	2,426	4,272	(1,315)	(11)	4,000	4,000	4,000	4,000	4,000
47 Cash flow from investing	(20,861)	(14,570)	(28,915)	(26,234)	(22,407)	(30,963)	(8,029)	(13,659)	(23,235)	(19,052)	(19,838)	(21,976)	(23,896)	(23,953)	(24,293)
48									-	-	-	-	-	-	-
49 Free cash flow	10,536	19,881	14,644	(5,264)	5,949	(12,816)	24,795	36,675	19,017	8,324	9,677	13,912	18,795	19,412	19,546
50 Et Not proceeds from debt incurance	2.106	1,314	4,826	10,701	14,891	11.074	(11,829)	(8,331)	19,600	4,308	(4,680)	(8,915)	(13,798)	(14,415)	(14,549)
51 Net proceeds from debt issuance 52 Dividends paid	(8,431)	(9,204)	(9,841)	(10,701	(9,487)	(9,857)	(11,829)	(16,259)	(15,618)	(7,452)	(4,997)	(4,997)	(4,997)	(4,997)	(4,997)
53 Repurchase of shares	(8,047)	(4,387)	(3,573)	(10,717)	(409)	(3,031)	(11,203)	(3,947)	(10,126)	(1,486)	(4,991)	(4,991)	(4,991)	(4,997)	(4,991)
54 Other	(7,271)	(11,972)	(3,529)	(295)	272	34,530	(1,148)	(5,779)	(4,773)	-	-	-	-	-	-
55 Cash flow from financing activities	(21,643)	(24,249)	(12,117)	(311)	5,267	35,747	(24,260)	(34,316)	(10,917)	(4,630)	(9,677)	(13,912)	(18,795)	(19,412)	(19,546)
56	,	455		400	(4.075)	/4 555	0.77	****	(40.755)						
57 Currency translation differences 58 Change in cash and cash equivalents	178	156 654	(77) 5,532	106	(1,070) 10,145	(1,503)	647 1,182	(449)	(16,723)	3,693	- 0	- 0	- (0)	- 0	- 0
30 Change in cash and cash equivalents	(2,728)	054	5,532	(5,469)	10,145	(12,622)	1,182	6,429	(8,622)	3,093	0	U	[(U)	0	0

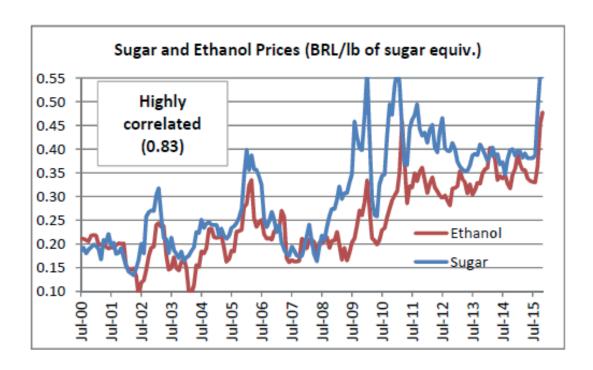


	Α	В	BE	BJ	ВО	ВТ	BY	CD	CI	CN	CS	CX	DC
1		Doval Dutch Shall											
3		Royal Dutch Shell Balance sheet											
4		Dalairo Sirect											
5													
7	\vdash												
8	\vdash												
9		million	2015	2016	2017	2018	2019	2020E	2021E	2022E	2023E	2024E	2025E
	_	-current assets	0.000	22.007	24.400	22.500	22.400	22.005	20.400	40.074	47.040	45 504	40.704
11		Intangible assets Property, plant and equipment	6,283 182,838	23,967 236,098	24,180 226,380	23,586 223,175	23,486 231,679	22,065 225,375	20,489 218,720	18,874 214,119	17,218 211,284	15,521 209,199	13,781 207,190
13	-	Equity-accounted investments	30,150	33,255	27,927	25,329	26,278	27,062	28,030	29,128	30,329	31,522	32,724
14		Investments in securities	3,416	5,952	7,222	3,074	2,989	2,884	2,884	2,884	2,884	2,884	2,884
15	\sqcup	Deferred tax	11,033	14,425	13,791	12,097	10,524	10,706	10,706	10,706	10,706	10,706	10,706
16	\vdash	Pre-paid pension costs Trade and other receivables	4,362 8,717	1,456 9,553	2,799 9,394	6,051 7,826	4,717 8,085	8,352 7,871	8,352 7,871	8,352 7,871	8,352 7,871	8,352 7,871	8,352 7,871
18	\vdash	Derivative financial instruments	0,717	3,333	3,334	574	689	1,212	1,212	1,212	1,212	1,212	1,212
19			246,799	324,706	311,693	301,712	308,447	305,527	298,264	293,146	289,856	287,267	284,720
20		ent assets											
21	\vdash	Inventories	15,822	21,775	25,223	21,117	24,071 43,414	13,897 36,798	13,897 36,798	13,897 36,798	13,897 36,798	13,897 36,798	13,897 36,798
23	\vdash	Trade and other receivables Derivative financial instruments	45,784	45,664	49,869	42,431 7,193	7,149	12,467	12,467	12,467	12,467	12,467	12,467
24	\vdash	Cash and cash equivalents	31,752	19,130	20,312	26,741	18,055	21,812	21,812	21,812	21,812	21,812	21,812
25			93,358	86,569	95,404	97,482	92,689	84,974	84,974	84,974	84,974	84,974	84,974
26			040457	****	407.007		404 400			070 400		070.044	
27	Lota	I assets	340,157	411,275	407,097	399,194	401,136	390,501	383,238	378,120	374,830	372,241	369,694
	Non	-current liabilities											
30		Debt	52,849	82,992	73,870	66,690	81,360	83,548	80,038	73,352	63,003	52,192	41,280
31	_	Deferred tax	8,976	15,274	13,007	14,837	2,342	2,705	2,705	2,705	2,705	2,705	2,705
32		Retirement benefit obligations	12,587	14,130	13,247	11,653	1,209	1,807	1,807	1,807	1,807	1,807	1,807
33	\vdash	Decommissioning and other provisions Trade and other payables	26,148 4,528	29,618 6,925	24,966 4,428	21,533 2,735	14,522 13,017	15,084 13,884	15,084 13,884	15,084 13,884	15,084 13,884	15,084 13,884	15,084 13,884
35	\Box	Derivative financial instruments	4,020	0,020	4,420	1,399	21,799	21,562	21,562	21,562	21,562	21,562	21,562
36			105,088	148,939	129,518	118,847	134,249	138,590	135,080	128,394	118,045	107,234	96,322
37	_	ent liabilities	5.500	0.404	44.705	40.404	45.004	47.404	40.044	40.705	40.005	0.700	2.004
38	\vdash	Debt Trade and other payables	5,530 52,770	9,484 53,417	11,795 56,663	10,134 48.888	15,064 49,208	17,184 39,441	16,014 39,441	13,785 39,441	10,335 39,441	6,732 39.441	3,094 39,441
40	\vdash	Derivative financial instruments	32,110	33,417	30,003	7,184	5,429	10,785	10,785	10,785	10,785	10,785	10,785
41		Taxes payable	8,233	6,685	7,250	7,497	6,693	7,079	7,079	7,079	7,079	7,079	7,079
42		Retirement benefit obligations	350	455	594	451	419	402	402	402	402	402	402
43	\vdash	Decommissioning and other provisions	4,065 70,948	3,784 73,825	3,465 79,767	3,659 77,813	2,811 79,624	2,769 77,660	2,769 76,490	2,769 74,261	2,769 70,811	2,769 67,208	2,769 63,570
	Equi	ity	10,340	13,025	13,101	11,013	13,024	77,000	10,430	14,201	70,011	01,200	03,570
46		Equity attributable to Royal Dutch Shell plc shareho	162,876	186,646	194,356	198,646	186,476	170,511	167,928	171,725	182,233	194,059	206,061
47		Non-controlling interest	1,245	1,865	3,456	3,888	3,987	3,740	3,740	3,740	3,740	3,740	3,740
48	\Box		164,121	188,511	197,812	202,534	187,326	174,251	171,668	175,465	185,973	197,799	209,801
50	Tota	I liabilities and equity	340,157	411,275	407,097	399,194	401,199	390,501	383,238	378,120	374,830	372,241	369,694
51	Che				-	-	(63.8)	-	-	-	-	-	-
52							/						
53													
	Gea	ring million	2015	2016	2017	2018	2019E	2020E	2021E	2022E	2023E	2024E	2025E
56		million is debt	58,379	92,476	85,665	76,824	96,424	100,732	96,052	87,136	73,339	58,924	44,374
_	Net		26,627	73,346	65,353	50,083	75,169	78,920	74,240	65,324	51,527	37,112	22,562
58		debt to equity	16%	39%	33%	25%	40%	45%	43%	37%	28%	19%	11%
	Net	debt to net debt+equity	14.0%	28.0%	24.8%	19.8%	28.6%	31.2%	30.2%	27.1%	21.7%	15.8%	9.7%
60	Net /	debt to EBITDA	0.89	2.31	1.40	0.87	1.34	3.15	2.17	1.48	0.95	0.68	0.42
62		debt to CFFO	1.08	3.14	1.40	1.06	2.13	3.64	2.17	1.82	1.21	0.86	0.42
		DA interest cover	16	10	12	15	12	5	7	10	14	17	21
-													

TRADING MULTIPLES	PB	PE15	EV/DACF (x) 15	5 yr ROE%	DVD yield	CoE	RoE/CoE	PB/(RoE/COE)		Price
BG	1.85	39	8.9	15.4%	1.9%	15%	1.03	1.80		10.95
BP	1.04	18	4.6	13.8%	7.4%	11%	1.23	0.84		4.02
ENI	0.90	33	4.8	9.9%	6.2%	12%	0.80	1.12		15.48
RDS	1.01	14	5.7	13.6%	6.7%	9%	1.46	0.69		18.36
Statoil	1.28	20	2.9	16.8%	5.0%	15%	1.14	1.13		142.9
Total	1.27	13	6.6	15.4%	5.4%	11%	1.44	0.88		45
	1.23	23	5.6	14.2%	5.4%	12%	1.18	1.08		
FORECASTS	BASE PNE	BASE FCF%	BASE CF Balance	ROCE		STRESS PNE	STRESS FCF%	STRESS CF BALANCE	ROCE	
BG	8.4	9.4%	2017	19.6%		11.2	7.4%	2017	15.0%	
BP	9.3	10.5%	2018	7.4%		12.9	7.4%	2019	5.5%	
ENI	12.6	8.5%	2018	13.4%		18.2	6.5%	2018	9.8%	
RDS	8.5	10.7%	2018	9.8%		11.3	8.4%	2018	7.6%	
Statoil	8.3	7.3%	2018	8.8%		10.8	4.4%	2020	6.7%	
Total	7.9	9.9%	2017	8.6%		9.8	8.0%	2017	7.0%	
	9.2	9.4%		11.3%		12.3	7.0%		8.6%	
RDS/BG	7.4	12.0%	2017							

ESG/Socially Responsible Investing			
MSCI ESG Score Card		ESG RATING	Α
I	WEIGHT	SCORE	QUARTILE
Environment	48.0%	4.9	
Biodiversity & Land Usage	16.0%	2.7	•
Carbon Emission	16.0%	6.8	•••
Toxic Emission and Waste	16.0%	5.2	•••
Water Stress	0.0%	7.7	•••
Social	16.0%	5.5	
Health & Safety	16.0%	5.5	• •
Human Capital Development	0.0%	5.8	•••
Labor Management	0.0%	5.3	• •
Privacy and Data Security	0.0%	10.0	•••
Governance	36.0%	6.4	
Corruption & Instability	20.0%	4.5	• • •
Corporate Governance	16.0%	8.8	• • • •





	АВ С	D	Н	- 1	J	N S	Т	U	W	X	Υ	Z	AC	AD	AE	АН	Al
1	Global Comps: S	uga	r & Eth	nanol,	Fuel	Distribu	tion, U	tilities									
2			Mkt	Free			PE Ratio					Oth	ner Metric	es			
3			Cap	Float	ADV	(Consensu	s			EV/	EBIT	Asset			ND/	Div.
4			US\$ Bn	%	\$M/day	2015	2016	2017	P/B	EV/S	EBITDA	Margin	Tums	ROE	ROA	EBITDA	Yield
5																	
6	Brazil Sugar & Ethanol																
7	Cosan (CSAN3)	BZ	2.7	37%	9.1	31.1 x	14.8 x	9.8 x	1.2 x	2.6 x	5.0 x	10.9%	0.27 x	-1%	0%	4.8 x	2.9%
8	Cosan (CZZ)	BZ	1.0	94%	4.9	15.3 x	5.8 x	3.8 x	0.6 x	3.0 x	6.8 x	11.9%	0.26 x	0%	0%	6.8 x	3.0%
9	Sao Martinho	BZ	1.4	43%	2.9	13.3 x	10.4 x	10.4 x	2.1 x	3.5 x	6.5 x	22.1%	0.30 x	7%	2%	3.0 x	1.3%
10	Adecoagro	LX	1.3	78%	2.4	40.1 x	18.6 x	25.0 x	1.9 x	2.5 x	8.6 x	12.1%	0.41 x	2%	1%	3.2 x	n/a
11	Biosev	BZ	0.3	15%	0.0	n/a	n/a	n/a	1.9 x	n/a	n/a	10.3%	0.46 x	-48%	-5%	2.8 x	n/a
12	Tereos	BZ	0.1	30%	0.1	5.3 x	3.2 x	3.2 x	0.1 x	0.7 x	6.2 x	0.4%	0.67 x	-4%	-1%	5.2 x	n/a
13	Cap-weighted avg	,		,		25.2 x	12.5 x	11.4 x	1.4 x	2.7 x	6.1 x	13.4%	0.32 x	-1%	0%	4.4 x	1.9%
14	Other Sugar & Ethanol																
15	Bunge	US	10.1	99%	68.2	13.4 x	11.0 x	9.6 x	1.7 x	0.3 x	7.4 x	1.6%	2.14 x	7%	3%	2.3 x	2.0%
16	Suedzucker	GE	3.9	44%	11.8	57.9 x	42.8 x	26.3 x	0.9 x	0.6 x	9.9 x	1.9%	0.85 x	0%	0%	1.4 x	1.4%
17	Tongaat Hulett	SA	1.1	74%	1.2	11.0 x	8.6 x	8.6 x	1.3 x	1.5 x	7.8 x	12.6%	0.64 x	9%	4%	1.8 x	3.3%
18	Green Plains	US	0.8	93%	19.0	42.4 x	14.6 x	10.3 x	1.0 x	0.3 x	6.7 x	8.8%	1.70 x	7%	3%	-0.4 x	1.7%
19	MSM Malaysia	MA	0.8	12%	0.1	12.4 x	12.2 x	12.2 x	1.7 x	1.6 x	8.2 x	14.4%	0.95 x	14%	11%	0.3 x	2.8%
20	Illovo Sugar	SA	0.6	44%	0.9	14.3 x	10.7 x	10.7 x	1.3 x	1.1 x	7.5 x	12.4%	0.93 x	13%	6%	n/a	5.0%
21	Cosumar	MO	0.7	28%	0.4	9.4 x	9.0 x	n/a	2.0 x	1.7 x	n/a	16.6%	0.69 x	18%	7%	1.3 x	6.0%
22	Khon Kaen Sugar	TH	0.5	34%	0.2	13.3 x	11.3 x	12.8 x	1.4 x	2.2 x	15.9 x	12.0%	0.44 x	10%	3%	8.2 x	1.4%
23	Mitsui Sugar	JN	0.6	55%	1.1	n/a	n/a	n/a	1.0 x	0.7 x	n/a	4.0%	0.97 x	10%	6%	-0.1 x	2.3%
24	REX American Resour	US	0.4	82%	9.7	2.4 x	16.5 x	10.3 x	1.3 x	0.6 x	n/a	21.4%	1.08 x	20%	14%	-1.5 x	n/a
31	Cap-weighted avg					22.5 x	17.0 x	12.5 x	1.5 x	0.6 x	7.5 x	4.8%	1.54 x	7%	3%	1.8 x	2.2%
32	Global Fuel Distributio		0.0	040/	000	04.4	47.0	47.0	4.0	0.0	44.4	0.40/	0.74	400/	70/	4.5	0.00/
33	Ultrapar	BZ	9.9	61%	26.6	21.4 x	17.8 x	17.8 x	4.6 x	0.6 x	11.4 x	3.4%	3.71 x	18%	7%	1.5 x	2.2%
34	Couche-Tard	CA	25.5	96% 99%	60.2 42.9	33.3 x 25.7 x	28.7 x	25.9 x	6.1 x	0.8 x	12.5 x	3.8% 4.2%	3.18 x 3.05 x	23% 23%	9% 8%	1.2 x 1.6 x	0.3%
35 36	Casey's CST Brands	US	4.5 2.8	95%	23.4	25.7 X 19.8 X	23.2 x 20.8 x	21.2 x 19.1 x	4.8 x 3.2 x	0.6 x 0.3 x	10.4 x 9.2 x	2.6%	3.05 x 3.84 x	28%	7%	1.6 X	0.7%
37	The Pantry	US	n/a	95%					n/a	0.3 x	n/a	1.4%	4.35 x	11%	2%	3.2 x	n/a
38	Susser	US	n/a	95%	n/a	n/a n/a	n/a n/a	n/a n/a	n/a	0.2 x		1.4%	4.35 x	11%	2%	3.2 x	n/a
39	Cap-weighted avg	05	n/a	95%	n/a	28.9 x	25.1 x	23.1 x	5.4 x	0.2 x	n/a 11.8 x	3.7%	3.33 x	22%	8%	1.3 x	0.8%
40	Brazil Utilities Discos	1		ı	1	20.9 X	20.1 X	20.1 A	J.4 X	U.7 X	11.0 X	3.170	3.33 X	2270	0 70	1.5 X	0.070
41	Comgas	BZ	1.2	83%	0.2	10.0 x	7.7 x	7.4 x	1.5 x	1.1 x	4.3 x	16.4%	0.83 x	19%	8%	1.3 x	9.9%
42	CPFL Energia	BZ	4.1	36%	6.3	16.9 x	13.3 x	10.6 x	2.2 x	1.1 X	9.5 x	14.7%	0.63 X	13%	3%	4.3 x	9.9% n/a
43	Sabesp	BZ	3.2	50%	6.0	13.6 x	10.4 x	5.5 x	0.9 x	2.0 x	6.6 x	17.1%	0.36 x	6%	3%	3.0 x	1.8%
44	Equatorial	BZ	1.9	95%	18.9	10.6 x	10.4 X	8.2 x	2.1 x	1.2 x	9.8 x	14.8%	0.70 x	40%	11%	1.0 x	2.0%
45	Light	BZ	0.7	38%	2.8	9.4 x	5.7 x	4.7 x	0.7 x	1.0 x	6.7 x	13.7%	0.70 x	15%	4%	4.2 x	5.8%
46	Cap-weighted avg	UL	0.1	3070	2.0	13.6 x	11.0 x	8.0 x	1.6 x	1.6 x	8.0 x	15.5%	0.78 x	16%	5%	3.0 x	2.3%
47	The freignited dvg					10.0 X	11.0 X	0.0 X	1.0 X	1.0 X	0.0 X	10.070	3.00 X	1070	0,0	0.0 %	2.070
48	Cosan Logistica	BZ	0.1	37%	0.3	9.2 x	3.0 x	6.5 x	0.5 x	2.4 x	0.9 x	24.6%	n/a	n/a	n/a	2.2 x	5.3%
40	Oosan Logistica	02	0.1	31 /0	0.0	U.Z.A	J.U A	U.U A	U.U X	2.T A	U.U A	27.070	11/CI	II/G	TI/CI	2.2 A	0.070

Corporate Structure: limited minority control and high complexity warrant a discount

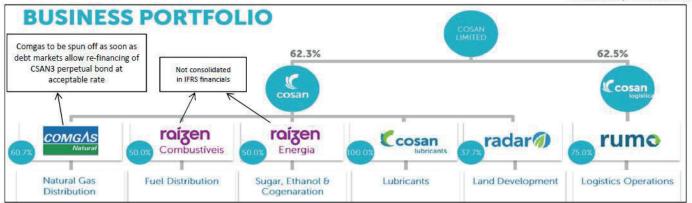


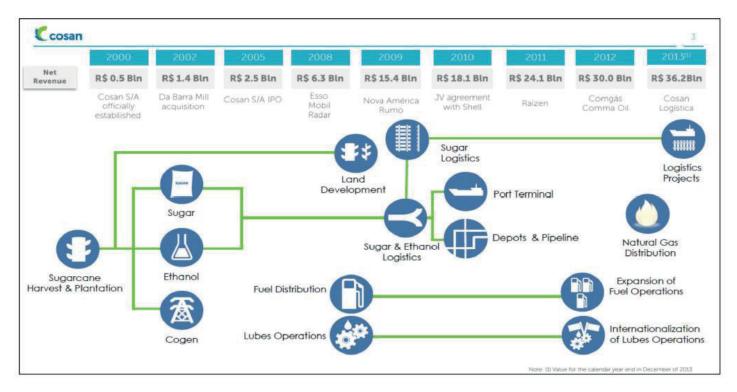
Corp Governance concerns:

- CZZ listing showed clear disregard for minorities, who now lack control
 Ometto has long track record of fighting partners for control
- Potential conflicts of interest between multiple listings

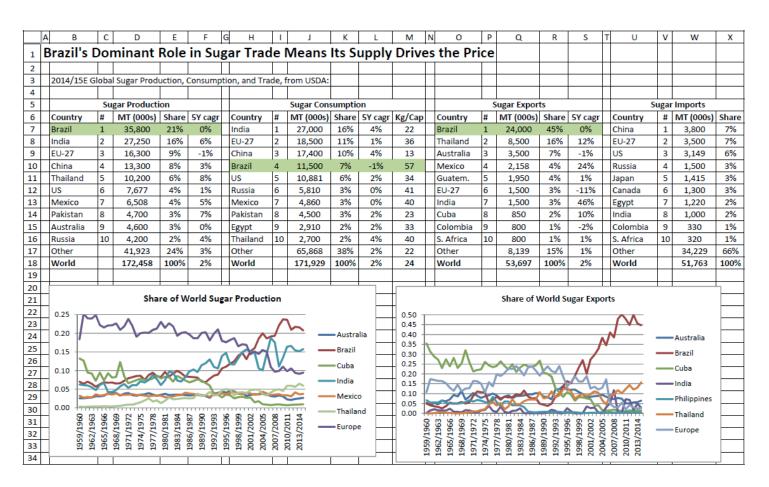
AB view:

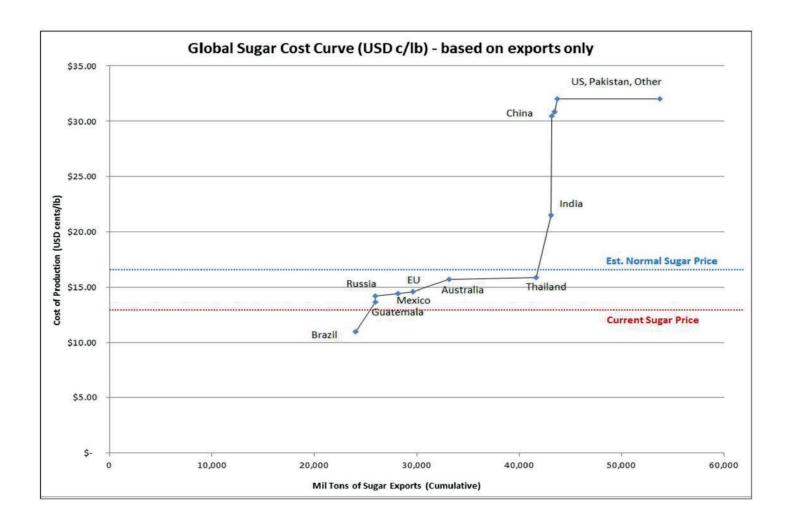
- Status quo of Ometto control unlikely to change
- 2. Lower risk that minorities are unambiguously hurt further
- Risk is being Ometto's partner in new deals; more risk at CZZ

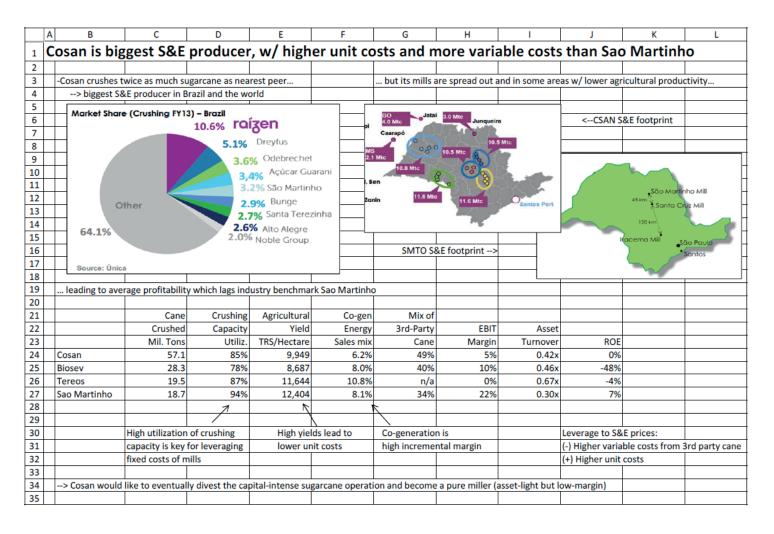


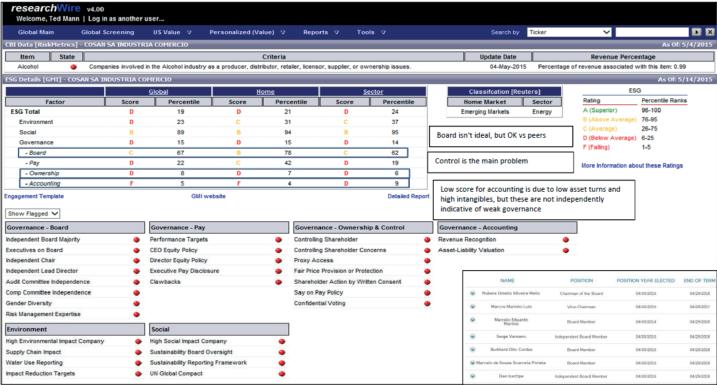


	A B	С	D	E	F	G	Н	I	J	K
1	Sum of Parts Anal	lysis: he	althy up	side ev	/en w/	holdco	disco	unt		
2	All figures in R\$ millions un	less otherwi	se stated							
3										
4										
5										
6		2015E	EV/EBITDA	Total	Net	Equity	CSAN3	CSAN3	CSAN3	
7	CSAN3	EBITDA	Multiple	Value	Debt	Value	Stake	Equity	Mix	Notes
8	Raízen Combustíveis	2,350	11.0x	25,850	-1,712	24,138	50%	12,069	84%	Compares to Ultrapar 11.5x
9	Raízen Energia	2,850	6.0x	17,100	-8,590	8,510	50%	4,255	30%	Compares to SMTO3 6.5x
10	Comgás (CGAS5)	1,400	4.6x	6,485	-1,778	4,707	61%	2,857	20%	Listed> market data
11	Lubricants	145	9.0x	1,305	-369	936	100%	936	7%	2014 was depressed
12	Radar	130	20.7x	2,685	1	2,686	37%	994	7%	Land; valued @ 1x book
13	Corporate/others	-270	7.8x	-2,102	-4,679	-6,781	100%	-6,781	-47%	
15	Total CSAN3 (consol.)	6,606	7.8x	51,322	-17,127	34,195	42%	14,329	100%	100% of everything
16	Current market cap (\$R mn	n)						10,396		
17	Upside/(Downside)							38%		
18	Upside w/ 15% holdco disc	ount						17%		Discount for limited control
19										
20										
21	CSAN3 Upside Sensitivity	Analysis:		Combustive	eis EV/EBITI	DA multiple				
22				9.0x	11.0x	13.0x		Key Variab	les:	
23		Valu-	5%	9%	31%	52%		-Combustiv	veis multi	ple
24		ation	15%	-2%	17%	36%		-Holdco va	luation di	scounts
25		Discount	25%	-14%	3%	20%				
26										









CZZ CONSOLIDATED INCOME STATEMENT	1Q13	2Q13	3Q13	4Q13	1Q14	2Q14	3Q14	4Q14	1Q15	2Q15	3Q15	4Q15	1Q16	2Q16	3Q16	4Q16	1Q17	2Q17	3Q17	4Q17	1Q18
(IN R\$ MILLION)	(Jan-Mar)	(Apr-Jun)	(Jul-Sep)	(Oct-Dec)	(Jan-Mar)	(Apr-Jun)	(Jul-Sep)	(Oct-Dec)	(Jan-Mar)	(Apr-Jun)	(Jul-Sep)	(Oct-Dec)	(Jan-Mar)	(Apr-Jun)	(Jul-Sep)	(Oct-Dec)	(Jan-Mar)	(Apr-Jun)	(Jul-Sep)	(Out-Dez)	(Jan-Mar)
Net Operating Revenue	1,989.2	2,225.9	2,434.5	2,217.8	2,093.6	2,210.8	2,334.9	2,265.4	2,119.5	3,306.3	3,573.4	3,356.3	3,119.1	3,340.4	3,272.8	2,785.9	2,785.7	3,368.5	3,711.0	3,717.2	3,543.4
Cost of Goods Sold and Services Rendered	(1,385.4)	(1,599.9)	(1,713.0)	(1,565.4)	(1,482.5)	(1,535.0)	(1,662.5)	(1,673.1)	(1,589.6)	(2,162.1)	(2,518.4)	(2,375.5)	(2,066.1)	(1,995.7)	(2,036.0)	(2,219.7)	(1,959.4)	(2,202.2)	(2,405.6)	(2,665.0)	(2,512.7)
Gross Profit	603.8	626.1	721.5	652.4	611.1	675.8	672.4	592.4	529.9	1,144.2	1,055.0	980.7	1,053.0	1,344.7	1,236.8	566.2	826.3	1,166.3	1,305.4	1,052.2	1,030.7
Operating Income (Expenses)	(265.7)	(345.3)	(348.7)	(300.6)	(355.6)	(520.3)	(399.9)	(390.7)	(505.6)	(416.1)	(471.9)	(166.5)	(502.1)	(556.9)	(513.7)	(581.9)	(481.0)	(532.1)	(501.7)	388.4	(481.1)
Selling	(198.5)	(179.8)	(221.5)	(202.7)	(206.6)	(224.3)	(229.7)	(221.0)	(219.3)	(221.0)	(233.6)	(226.8)	(236.8)	(257.8)	(265.6)	(277.3)	(257.6)	(281.4)	(255.3)	(274.4)	(245.1)
General and Administrative	(139.1)	(145.9)	(154.6)	(166.4)	(139.2)	(161.9)	(147.0)	(184.0)	(172.6)	(226.5)	(237.0)	(275.5)	(228.0)	(270.1)	(231.2)	(271.5)	(207.4)	(202.9)	(215.9)	(309.1)	(213.4)
Other Operating Income (Expenses), Net	71.9	(19.6)	27.3	68.6	(9.7)	(134.1)	(23.3)	14.2	(113.6)	31.5	(1.2)	335.7	(37.4)	(29.0)	(16.9)	(33.1)	(16.0)	(47.7)	(30.5)	971.9	(22.7)
Effect from the formation of JVs					-	-	-	-	-	-	-										
Profit before equity income of associates, net financial results and income and	338.1	280.7	372.8	351.8	255.6	155.5	272.5	201.6	24.3	728.1	583.2	814.2	550.8	787.8	723.1	(15.7)	345.3	634.3	803.7	1,440.7	549.7
social contribution taxes																					
	(20.0)	(000 4)		(464.0)		(0.4.0)	(004 0)	(405.0)	(0.4.0)	(=== c)	(500.4)	(004 m)	(074.0)	(100.0)	(000.0)	(05.00)	(000 0)	(645.0)	(400.0)	(606.0)	(225.0)
Receitas (despesas) não-operacionais Equity Pick-up	(72.9) 106.9	(350.1)	49.5 191.0	(164.5) 89.9	96.5 222.1	(84.9) 156.1	(224.7) 64.6	(196.0) 137.2	(94.9) 165.2	(555.6) 58.9	(506.1) 29.4	(324.7) 449.6	(371.3) 439.8	(506.6) 249.0	(358.3) 412.6	(254.0) 464.3	(359.7) 258.7	(645.7) 38.8	(106.9) 415.8	(636.9) 289.0	(225.8) 294.8
Equity Pick-up	106.9	(32.4)	191.0	69.9	222.1	150.1	04.0	137.2	105.2	36.9	29.4	449.0	439.6	249.0	412.0	404.3	250.7	30.0	415.6	289.0	294.6
Cost of gross debt									(255.2)	(452.5)	(425.3)	(435.8)	(671.5)	(647.7)	(649.3)	(54.3)	(565.7)	(750.6)	(327.6)	(705.6)	(544.9)
Income from financial investment									47.8	91.4	100.2	105.9	115.9	148.0	131.6	139.1	196.7	277.1	16.3	254.3	183.0
Cost of debt, net									(207.5)	(361.1)	(325.1)	(329.9)	(555.6)	(499.6)	(517.7)	84.7	(369.0)	(473.5)	(311.3)	(451.2)	(361,9)
Other charges and monetary variations									(36.8)	(211.1)	(191.2)	(432.9)	(266.6)	(214.3)	(234.0)	(648.1)	(185.6)	(185.4)	(185.8)	(198.8)	(135.8)
Bank charges, fees and others									(15.8)	(42.2)	(19.2)	(11.5)	11.2	(41.7)	(19.3)	(154.9)	(63.7)	(25.6)	(25.6)	(275.8)	(23.0)
Financial results, net	(179.8)	(317.8)	(141.5)	(254.4)	(125.6)	(241.0)	(289.3)	(340.9)	(260.1)	(614.5)	(535.5)	(774.3)	(811.1)	(755.6)	(770.9)	(718.2)	(618.4)	(684.5)	(522.8)	(925.8)	(520.7)
Thursday, nex	(175.0)	(327.0)	(141.5)	(234.4)	(123.0)	(242.0)	(203.3)	(3-10.5)	(200.2)	(024.3)	(333.3)	(,,,,,,)	(011.1)	(733.0)	(110.5)	(720:2)	(020.4)	(004.5)	(322.0)	(323.0)	(520.7)
Income (Loss) Before taxes	265.2	(69.4)	422.3	187.3	352.0	70.6	47.8	(2.0)	(70.5)	172.5	77.0	489.5	179.5	281.3	364.8	(269.7)	(14.4)	(11.4)	696.7	803.8	323.8
		((=)	()							(====,	(=,	()			
Income and Social Contribution Taxes	(64.1)	(77.0)	(117.8)	155.6	(56.8)	22.9	19.4	(9.1)	83.0	(79.5)	(13.3)	40.2	(15.4)	(64.9)	(69.1)	87.7	(43.8)	(36.0)	(148.9)	(199.7)	(83.1)
Current	(27.7)	(25.6)	(99.3)	(5.1)	(25.9)	(32.4)	(52.3)	(32.7)	(1.9)	(115.2)	(26.3)	(24,3)	(99.1)	(114.9)	(2.6)	(12.1)	23.6	(64.9)	(97.0)	3.8	52.4
Deferred	(36.4)	(51.4)	(18.6)	160.8	(30.9)	55.3	71.7	23.6	84.9	35.6	13.0	64.5	83.7	50.0	(66.5)	99.8	(67.4)	28.9	(51.9)	(203.5)	(135.4)
Profit (loss) attributable to noncontrolling interest	(105.1)	17.6	(185.7)	(210.2)	(148.5)	(141.5)	(82.0)	(93.1)	(20.7)	(126.5)	(30.6)	(216.2)	(48.8)	(216.7)	(156.9)	241.2	79.4	2.6	(299.7)	(277.6)	(134.5)
Profit (Loss) from continuing operations	95.9	(128.8)	118.7	132.7	146.7	(47.9)	(14.8)	(104.3)	(8.2)	(33.5)	33.1	313.4	115.3	(0.3)	138.8	59.2	21.1	(44.8)	248.1	326.6	106.3
Profit (Loss) from discontinued operation	(3.4)	-	-	-	(5.7)	81.6	28.3	76.5	25.3	19.4	12.9	43.3	15.0	25.6	18.3	(94.1)	-	-	-	-	-
Profit (Loss) for the period	92.6	(128.8)	118.7	132.7	141.0	33.6	13.6	(27.8)	17.1	(14.1)	46.0	356.7	130.3	25.3	157.2	(34.9)	21.1	(44.8)	248.1	326.6	106.3

CZZ CONSOLIDATED BALANCE SHEET (IN R\$ MILLION)	1Q13 (Jan-Mar)	2Q13 (Apr-Jun)	3Q13 (Jul-Sep)	4Q13 (Oct-Dec)	1Q14 (Jan-Mar)	2Q14 (Apr-Jun)	3Q14 (Jul-Sep)	4Q14 (Oct-Dec)	1Q15 (Jan-Mar)	2Q15 (Apr-Jun)	3Q15 (Jul-Sep)	4Q15 (Oct-Dec)	1Q16 (Jan-Mar)	2Q16 (Apr-Jun)	3Q16 (Jul-Sep)	4Q16 (Oct-Dec)	1Q17 (Jan-Mar)	2Q17 (Apr-Jun)	3Q17 (Jul-Sep)	4Q17 (Out-Dez)	1Q18 (Jan-Mar)
ASSETS																					
Current Assets	3,593.0	3,607.7	3,265.1	3,571.8	3,615.4	3,633.6	3,821.9	3,565.1	4,055.6	5,669.4	6,675.4	9,447.0	8,836.2	10,960.7	10,140.9	8,769.0	10,073.3	9,392.7	10,724.6	13,033.9	12,928.7
Cash and Cash Equivalents	1,544.1	1,495.4	1,212.6	1,509.6	1,505.3	1,340.4	1,330.6	1,649.3	2.122.4	2,531.9	2.126.8	3.504.8	3.208.8	2.536.2	3,148.0	4,499.6	6.544.1	3,937.0	5.801.8	4.555.2	6,102.6
Restricted Cash	18.2	,	,			0.0	0.0	0.0	0.0	0.0	83.1	57.3	0.0	,	.,	,	.,.	0.0	.,	,	
Securities	105.9	114.2	105.7	88.0	120.9	194.4	202.4	149.7	45.8	609.0	969.0	508.3	295.4	1,711.8	1.385.3	1.291.6	922.8	2.679.8	2,043.6	3.853.3	3,549.1
	918.2	1.018.2	997.1	844.5	869.7	880.0	872.5	865.1	808.6	985.7	1.047.7	878.7	880.2	1,711.8	1,365.3	1,291.6	922.8	1.143.3		1,277.8	1.331.8
Accounts receivable																			1,206.1		
Derivative financial instruments	32.3	103.9	7.9	0.0	(0.0)	9.2	21.6	30.1	197.4	152.7	502.0	138.1	54.6	3.3	24.4	20.7	200.8	230.1	275.2	317.8	136.4
Inventories	275.7	274.1	292.1	312.0	269.6	303.7	327.4	353.7	324.7	439.2	583.0	656.9	654.1	644.4	690.4	630.8	599.8	580.9	614.1	663.1	645.4
Leases and concessions					-	-	-	-	-	6.2	6.2	6.2	6.2	6.2	6.2	6.2	6.2	6.2	6.2	6.2	6.2
Advances to Suppliers	22.4	15.4	12.1	8.4	6.0	7.2	7.4	6.0	5.0	21.4	33.1	21.3	12.2	10.1	8.7	10.6	19.2	19.1	45.9	34.0	28.9
Related Parties	38.3	60.8	58.1	46.8	49.0	52.6	56.7	38.4	39.5	56.0	68.1	69.0	73.5	84.6	64.3	58.5	56.2	59.0	66.8	30.1	62.9
Recoverable Taxes	145.2	135.3	84.3	152.2	129.3	110.1	92.9	172.9	189.0	461.5	445.4	444.9	341.4	406.6	512.0	543.8	479.6	491.3	468.2	639.7	729.1
Credits with counterparts	243.2	133.3	04.5	131.1	123.3	110.1	32.3	1,1.3	105.0	1.9	2.4	6.0	6.6	5.1	7.7	(0.3)	15.1	15.3	(4.2)	3.2	12.1
	05.4		10.01		274.0	047.0	****	25.4													
Assets Held for Sale	85.4	-	(0.0)	314.1	271.0	347.9	436.8	25.1	29.7	42.7	289.3	38.3	37.3	36.4	33.3	39.9	36.7	37.4	35.3	35.2	33.0
Dividends receivable	229.4	118.7	229.7	23.7	131.4	128.7	162.6	36.1	47.4	47.4	212.9	11.9	146.5	14.0	6.3	144.2	48.4	42.5	6.6	13.5	11.5
Other financial assets	-	60.3	61.6	63.1	64.5	66.1	67.9	69.7	71.7	75.0	76.4	(0.0)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	7.8	8.0
Other financial assets - securities					-	-	-	-	113.4	116.9	125.0	-	-	(0.0)	(0.0)	-	0.0	0.0	(0.0)	1,340.0	(0.0)
Discontinued operation					-	-	-	-				3.000.4	3.011.9	4.341.4	3.067.1	0.0	-	-	-	-	-
Other credits	177.9	211.1	204.0	209.6	198.6	193.3	243.1	168.9	61.0	121.9	105.0	105.0	107.4	130.6	140.4	392.9	144.9	150.8	159.2	257.2	271.8
Non-Current Assets	24.042.1	24.517.6	24,797,4	25.040.1	24.887.5	25.123.6	25,478.1	26,096,9	27.243.9	43,884,8	44,284.4	42,802,3	42,680,4	42.095.5	42,285,6	41,700,8	42.026.1	42,353,9	42.661.0	42.590.6	42,586,1
Deferred Income tax and social contribution	220.4	223.4	239.8	232.2	223.9	251.4	270.0	214.2	255.2	1.602.6	1.677.5	1.698.6	1.683.2	1.655.4	1.430.9	1.490.0	1.512.6	1.662.3	1 591 7	1.636.1	1.572.9
	220.4	223.4	239.6	232.2	223.9	251.4		214.2	255.2	1,002.0	1,0//.5	1,096.0	1,083.2	1,055.4	1,450.9	1,490.0	1,512.0	1,002.3	1,591.7	1,030.1	1,572.9
Advances to Suppliers	-	-	-	-	-	-	2.1	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Accounts receivable (LT)	160.7	11.0	14.0	238.5	258.7	320.2	406.1	481.0	542.2	120.9	59.6	47.8	49.7	61.2	60.8	54.8	53.2	47.7	45.9	44.7	41.3
Financial assets					-	-	-	-	-	148.3	92.6	200.9	181.9	189.2	195.5	201.0	225.1	219.7	225.7	225.6	196.7
Related Parties	535.1	542.4	517.8	504.5	398.8	398.6	387.7	212.5	194.5	197.5	201.5	221.3	235.6	197.2	179.0	183.7	151.5	152.6	150.6	169.8	128.5
Recoverable Taxes	17.9	96.6	100.3	57.2	67.1	45.1	45.1	26.1	25.2	663.9	776.2	942.0	960.6	924.9	814.9	861.2	940.8	1,002.8	1,049.9	1,026.8	1,014.7
Judicial Deposits	383.3	390.4	382.4	361.6	358.5	389.0	398.5	418.4	423.2	757.0	751.2	680.2	691.8	707.1	695.6	714.7	733.3	740.6	757.6	766.1	825.5
	303.3	390.4	302.4	301.0	336.3	369.0	390.3	410.4	423.2	/5/.U 66.7											
Leases and concessions				40-			40.1	-	-		65.2	63.6	62.1	60.5	59.0	57.4	55.9	54.3	52.8	51.2	49.7
Other financial assets	295.8	453.6	461.4	407.1	414.9	422.9	431.6	370.5	378.1	345.2	0.0	-	-	-	-	-	-	-	-	-	-
Derivative financial instruments	113.6	301.0	370.0	513.9	469.8	342.6	621.7	860.5	1,597.8	1,414.4	2,165.4	2,292.2	1,929.8	999.6	1,200.7	730.4	634.9	714.8	767.0	844.4	873.1
Other non-current assets	412.0	416.4	407.9	493.3	487.6	491.2	485.2	648.7	758.5	831.5	933.1	1,122.2	1,133.5	1,088.3	1,107.6	778.3	774.5	795.8	858.9	421.5	416.0
Investments	8,637.4	8,642.3	8,556.7	8,600.3	8,566.3	8,746.3	8,668.7	8,500.9	8,642.5	8,695.4	8,471.0	8,421.6	8,447.3	8,528.1	8,706.6	8,793.3	9,021.0	8,915.6	8,982.4	8,749.1	8,677.6
Investment property	2,473.4	2,478.0	2,523.4	2,281.5	2,263.4	2,244.3	2,167.2	2,642.0	2,650.0	2,643.2	2,385.9										
Biological Assets	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)
	1.177.7	1.206.1	1.250.0	1.271.9	1.296.8	1.320.7	1.360.8	1.435.9	1.510.4	9.186.7	9.506.1	9.803.9	10.032.0	10.443.1	10.695.1	10.726.4	10.926.6			11 681 6	11 860 9
Property, Plant and Equipment																					
Intangible	9,615.0	9,756.7	9,973.9	10,078.0	10,081.7	10,151.2	10,233.2	10,286.4	10,266.5	17,211.4	17,199.1	17,308.0		17,241.0	17,140.0	17,109.4	16,996.7			16,973.6	16,929.2
TOTAL ASSETS	27,635.1	28,125.4	28,062.5	28,611.8	28,502.9	28,757.1	29,300.0	29,662.0	31,299.5	49,554.2	50,959.8	52,249.2	51,516.6	53,056.2	52,426.5	50,469.8	52,099.5	51,746.7	53,385.5	55,624.5	55,514.8
LIABILITIES AND EQUITY	27,635.1	28,125.4	28,062.5	28,611.8	28,502.9	28,757.1	29,300.0	29,662.0	31,299.5	49,554.2	50,959.8	52,249.2	51,516.6	53,056.2	52,426.5	50,469.8	52,099.5	51,746.7	53,385.5	55,624.5	55,514.8
Current Liabilities	3,094.8	3,287.8	2,966.5	2,648.0	2,373.5	2,153.6	2,423.6	2,970.9	3,141.8	6,018.4	6,930.5	7,027.0	7,699.7	6,548.8	6,744.1	6,629.1	6,877.5	7,141.4	7,466.4	9,022.3	7,125.5
Loans and borrowings	1.608.4	1.617.7	1.432.6	1.050.9	875.4	618.0	814.6	1.056.4	1.297.5	2.353.2	2.840.4	2.775.5	3,443,1	2.304.6	2,424,4	2.404.0	3.049.1	3.138.7	3.182.7	3.903.4	2.617.0
																					0.7
Derivative financial instruments	10.0		30.1	50.9										310.2	92.4	40.5	21 /	4.0	9.5	1.5	
Derivative financial instruments	10.0	070.2	30.1	50.9	67.3	65.2	22.9	13.8	38.7	120.1	13.2	0.8	309.6	319.2	92.4	40.5	21.4	4.0	9.5	1.5	
Suppliers	799.5	970.3	842.0	862.4	825.4	927.0	996.7	1,112.5	1,373.9	2,015.6	2,291.3	1,961.5	1,947.3	1,841.2	1,914.8	2,032.5	1,926.9	2,007.7	2,189.2	2,434.0	2,356.0
Suppliers Salaries Payable	799.5 94.3	109.2	842.0 105.6	862.4 103.3	825.4 68.1	927.0 89.9	996.7 115.8	1,112.5 120.4	1,373.9 77.1	2,015.6 212.0	2,291.3 265.6	1,961.5 250.6	1,947.3 195.7	1,841.2 212.0	1,914.8 235.6	2,032.5 238.2	1,926.9 161.7	2,007.7 208.6	2,189.2 267.5	2,434.0 291.1	2,356.0 194.8
Suppliers	799.5 94.3 160.4	109.2 215.5	842.0	862.4	825.4 68.1 210.9	927.0 89.9 187.5	996.7 115.8 206.4	1,112.5 120.4 338.6	1,373.9 77.1 142.9	2,015.6 212.0 197.8	2,291.3	1,961.5	1,947.3 195.7 210.7	1,841.2 212.0 251.6	1,914.8 235.6 298.9	2,032.5 238.2 344.3	1,926.9 161.7 251.1	2,007.7 208.6 311.5	2,189.2	2,434.0 291.1 440.0	2,356.0 194.8 313.9
Suppliers Salaries Payable	799.5 94.3	109.2	842.0 105.6	862.4 103.3	825.4 68.1	927.0 89.9	996.7 115.8	1,112.5 120.4	1,373.9 77.1	2,015.6 212.0	2,291.3 265.6	1,961.5 250.6	1,947.3 195.7	1,841.2 212.0	1,914.8 235.6	2,032.5 238.2	1,926.9 161.7	2,007.7 208.6	2,189.2 267.5	2,434.0 291.1	2,356.0 194.8
Suppliers Salaries Payable Taxes payable	799.5 94.3 160.4	109.2 215.5	842.0 105.6 242.9	862.4 103.3 227.2	825.4 68.1 210.9	927.0 89.9 187.5	996.7 115.8 206.4	1,112.5 120.4 338.6	1,373.9 77.1 142.9	2,015.6 212.0 197.8	2,291.3 265.6 220.4	1,961.5 250.6 200.3	1,947.3 195.7 210.7	1,841.2 212.0 251.6	1,914.8 235.6 298.9	2,032.5 238.2 344.3	1,926.9 161.7 251.1	2,007.7 208.6 311.5	2,189.2 267.5 316.2	2,434.0 291.1 440.0	2,356.0 194.8 313.9
Suppilers Salaries Payable Taxes payable Dividends payable	799.5 94.3 160.4	109.2 215.5	842.0 105.6 242.9	862.4 103.3 227.2	825.4 68.1 210.9	927.0 89.9 187.5	996.7 115.8 206.4	1,112.5 120.4 338.6	1,373.9 77.1 142.9	2,015.6 212.0 197.8 18.4	2,291.3 265.6 220.4 19.2	1,961.5 250.6 200.3 25.1	1,947.3 195.7 210.7 21.3	1,841.2 212.0 251.6 23.3	1,914.8 235.6 298.9 22.5	2,032.5 238.2 344.3 93.5	1,926.9 161.7 251.1 31.3	2,007.7 208.6 311.5 28.2	2,189.2 267.5 316.2 26.8	2,434.0 291.1 440.0 191.5	2,356.0 194.8 313.9 157.6
Suppliers Payable Taxes payable Taxes payable Dividends payable Leases and concessions Commercial Leasing	799.5 94.3 160.4	109.2 215.5	842.0 105.6 242.9	862.4 103.3 227.2	825.4 68.1 210.9	927.0 89.9 187.5	996.7 115.8 206.4	1,112.5 120.4 338.6	1,373.9 77.1 142.9	2,015.6 212.0 197.8 18.4 19.3	2,291.3 265.6 220.4 19.2 19.5	1,961.5 250.6 200.3 25.1 20.2	1,947.3 195.7 210.7 21.3 26.8	1,841.2 212.0 251.6 23.3 27.6	1,914.8 235.6 298.9 22.5 27.6	2,032.5 238.2 344.3 93.5 27.7	1,926.9 161.7 251.1 31.3 27.8	2,007.7 208.6 311.5 28.2 27.0	2,189.2 267.5 316.2 26.8 27.0	2,434.0 291.1 440.0 191.5 27.4	2,356.0 194.8 313.9 157.6 27.7
Suppliers Salaries Payable Taxes payable Dividends payable Leases and concessions Commercial Leasing Debits with counterparts	799.5 94.3 160.4 193.4	109.2 215.5 127.5	842.0 105.6 242.9 12.6	862.4 103.3 227.2 90.1	825.4 68.1 210.9 152.3	927.0 89.9 187.5 27.1	996.7 115.8 206.4 8.8	1,112.5 120.4 338.6 33.4	1,373.9 77.1 142.9 33.4	2,015.6 212.0 197.8 18.4 19.3 443.4 5.0	2,291.3 265.6 220.4 19.2 19.5 537.0 6.4	1,961.5 250.6 200.3 25.1 20.2 539.6 8.7	1,947.3 195.7 210.7 21.3 26.8 542.4 10.9	1,841.2 212.0 251.6 23.3 27.6 540.2 9.1	1,914.8 235.6 298.9 22.5 27.6 543.4 7.4	2,032.5 238.2 344.3 93.5 27.7 472.6 1.3	1,926.9 161.7 251.1 31.3 27.8 415.5 9.1	2,007.7 208.6 311.5 28.2 27.0 342.7 9.9	2,189.2 267.5 316.2 26.8 27.0 286.8 4.1	2,434.0 291.1 440.0 191.5 27.4 261.3 7.9	2,356.0 194.8 313.9 157.6 27.7 179.7 2.2
Suppliers Salaries Payable Taxes payable Dividents payable Leases and concessions Commercial Leasing Debits with counterparts Antiopated revenues	799.5 94.3 160.4 193.4	109.2 215.5 127.5	842.0 105.6 242.9 12.6	862.4 103.3 227.2 90.1	825.4 68.1 210.9 152.3 - - - 12.9	927.0 89.9 187.5 27.1 - - -	996.7 115.8 206.4 8.8 - - - 3.8	1,112.5 120.4 338.6 33.4 - - - 3.7	1,373.9 77.1 142.9 33.4 - - - 1.3	2,015.6 212.0 197.8 18.4 19.3 443.4 5.0 107.3	2,291.3 265.6 220.4 19.2 19.5 537.0 6.4 111.4	1,961.5 250.6 200.3 25.1 20.2 539.6 8.7 107.3	1,947.3 195.7 210.7 21.3 26.8 542.4 10.9 14.2	1,841.2 212.0 251.6 23.3 27.6 540.2 9.1 14.2	1,914.8 235.6 298.9 22.5 27.6 543.4 7.4 14.2	2,032.5 238.2 344.3 93.5 27.7 472.6 1.3 14.2	1,926.9 161.7 251.1 31.3 27.8 415.5 9.1 17.4	2,007.7 208.6 311.5 28.2 27.0 342.7 9.9 15.2	2,189.2 267.5 316.2 26.8 27.0 286.8 4.1 12.8	2,434.0 291.1 440.0 191.5 27.4 261.3 7.9 11.5	2,356.0 194.8 313.9 157.6 27.7 179.7 2.2 11.2
Suppliers Salaries Payable Taxes payable Dividends payable Leases and concessions Commercial Leasing Debits with counterparts Antilopated revenues Related Parties	799.5 94.3 160.4 193.4	109.2 215.5 127.5	842.0 105.6 242.9 12.6	862.4 103.3 227.2 90.1	825.4 68.1 210.9 152.3	927.0 89.9 187.5 27.1	996.7 115.8 206.4 8.8	1,112.5 120.4 338.6 33.4	1,373.9 77.1 142.9 33.4	2,015.6 212.0 197.8 18.4 19.3 443.4 5.0 107.3 111.2	2,291.3 265.6 220.4 19.2 19.5 537.0 6.4 111.4 202.5	1,961.5 250.6 200.3 25.1 20.2 539.6 8.7 107.3 202.0	1,947.3 195.7 210.7 21.3 26.8 542.4 10.9 14.2 240.8	1,841.2 212.0 251.6 23.3 27.6 540.2 9.1 14.2 206.8	1,914.8 235.6 298.9 22.5 27.6 543.4 7.4 14.2 231.0	2,032.5 238.2 344.3 93.5 27.7 472.6 1.3 14.2 237.1	1,926.9 161.7 251.1 31.3 27.8 415.5 9.1 17.4 256.0	2,007.7 208.6 311.5 28.2 27.0 342.7 9.9 15.2 268.7	2,189.2 267.5 316.2 26.8 27.0 286.8 4.1 12.8 316.9	2,434.0 291.1 440.0 191.5 27.4 261.3 7.9 11.5 328.3	2,356.0 194.8 313.9 157.6 27.7 179.7 2.2 11.2 346.7
Suppliers Salaries Payable Taxes payable Dividends payable Leases and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Parties Advances on real estate credits	799.5 94.3 160.4 193.4	109.2 215.5 127.5	842.0 105.6 242.9 12.6	862.4 103.3 227.2 90.1	825.4 68.1 210.9 152.3 - - - 12.9	927.0 89.9 187.5 27.1 - - -	996.7 115.8 206.4 8.8 - - - 3.8	1,112.5 120.4 338.6 33.4 - - - 3.7	1,373.9 77.1 142.9 33.4 - - - 1.3	2,015.6 212.0 197.8 18.4 19.3 443.4 5.0 107.3	2,291.3 265.6 220.4 19.2 19.5 537.0 6.4 111.4	1,961.5 250.6 200.3 25.1 20.2 539.6 8.7 107.3 202.0 88.1	1,947.3 195.7 210.7 21.3 26.8 542.4 10.9 14.2 240.8 58.5	1,841.2 212.0 251.6 23.3 27.6 540.2 9.1 14.2 206.8 96.3	1,914.8 235.6 298.9 22.5 27.6 543.4 7.4 14.2 231.0 101.5	2,032.5 238.2 344.3 93.5 27.7 472.6 1.3 14.2 237.1 105.4	1,926.9 161.7 251.1 31.3 27.8 415.5 9.1 17.4 256.0 108.8	2,007.7 208.6 311.5 28.2 27.0 342.7 9.9 15.2 268.7 104.8	2,189.2 267.5 316.2 26.8 27.0 286.8 4.1 12.8 316.9 100.4	2,434.0 291.1 440.0 191.5 27.4 261.3 7.9 11.5 328.3 86.7	2,356.0 194.8 313.9 157.6 27.7 179.7 2.2 11.2 346.7 59.5
Suppliers Salanies Papable Taxes payable Dividends payable Leases and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Paralle Advances on real estate credits Other financial liabilities	799.5 94.3 160.4 193.4	109.2 215.5 127.5	842.0 105.6 242.9 12.6	862.4 103.3 227.2 90.1	825.4 68.1 210.9 152.3 - - - 12.9	927.0 89.9 187.5 27.1 - - -	996.7 115.8 206.4 8.8 - - - 3.8	1,112.5 120.4 338.6 33.4 - - - 3.7	1,373.9 77.1 142.9 33.4 - - - 1.3	2,015.6 212.0 197.8 18.4 19.3 443.4 5.0 107.3 111.2	2,291.3 265.6 220.4 19.2 19.5 537.0 6.4 111.4 202.5	1,961.5 250.6 200.3 25.1 20.2 539.6 8.7 107.3 202.0 88.1 236.7	1,947.3 195.7 210.7 21.3 26.8 542.4 10.9 14.2 240.8 58.5 132.2	1,841.2 212.0 251.6 23.3 27.6 540.2 9.1 14.2 206.8 96.3 195.8	1,914.8 235.6 298.9 22.5 27.6 543.4 7.4 14.2 231.0 101.5 248.4	2,032.5 238.2 344.3 93.5 27.7 472.6 1.3 14.2 237.1 105.4 203.3	1,926.9 161.7 251.1 31.3 27.8 415.5 9.1 17.4 256.0 108.8 223.6	2,007.7 208.6 311.5 28.2 27.0 342.7 9.9 15.2 268.7 104.8 275.3	2,189.2 267.5 316.2 26.8 27.0 286.8 4.1 12.8 316.9 100.4 330.6	2,434.0 291.1 440.0 191.5 27.4 261.3 7.9 11.5 328.3 86.7 382.7	2,356.0 194.8 313.9 157.6 27.7 179.7 2.2 11.2 346.7 59.5 309.4
Suppliers Salaries Payable Taxes payable Dividends payable Leases and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Parties Advances on real estate credits	799.5 94.3 160.4 193.4 14.6 89.0	109.2 215.5 127.5 16.1 112.4	842.0 105.6 242.9 12.6	862.4 103.3 227.2 90.1 12.9 105.5	825.4 68.1 210.9 152.3 - - 12.9 76.6	927.0 89.9 187.5 27.1 - - 0.4 92.8	996.7 115.8 206.4 8.8 - - 3.8 111.3	1,112.5 120.4 338.6 33.4 - - 3.7 137.4	1,373.9 77.1 142.9 33.4 - - 1.3 96.6	2,015.6 212.0 197.8 18.4 19.3 443.4 5.0 107.3 111.2	2,291.3 265.6 220.4 19.2 19.5 537.0 6.4 111.4 202.5 108.7	1,961.5 250.6 200.3 25.1 20.2 539.6 8.7 107.3 202.0 88.1 236.7 162.4	1,947.3 195.7 210.7 21.3 26.8 542.4 10.9 14.2 240.8 58.5 132.2 158.7	1,841.2 212.0 251.6 23.3 27.6 540.2 9.1 14.2 206.8 96.3 195.8 167.8	1,914.8 235.6 298.9 22.5 27.6 543.4 7.4 14.2 231.0 101.5 248.4 243.3	2,032.5 238.2 344.3 93.5 27.7 472.6 1.3 14.2 237.1 105.4 203.3 6.6	1,926.9 161.7 251.1 31.3 27.8 415.5 9.1 17.4 256.0 108.8 223.6 5.7	2,007.7 208.6 311.5 28.2 27.0 342.7 9.9 15.2 268.7 104.8 275.3 6.1	2,189.2 267.5 316.2 26.8 27.0 286.8 4.1 12.8 316.9 100.4 330.6 5.5	2,434.0 291.1 440.0 191.5 27.4 261.3 7.9 11.5 328.3 86.7 382.7 5.1	2,356.0 194.8 313.9 157.6 27.7 179.7 2.2 11.2 346.7 59.5 309.4 5.0
Suppliers Salanies Papable Taxes payable Dividends payable Leases and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Paralle Advances on real estate credits Other financial liabilities	799.5 94.3 160.4 193.4	109.2 215.5 127.5	842.0 105.6 242.9 12.6	862.4 103.3 227.2 90.1	825.4 68.1 210.9 152.3 - - - 12.9	927.0 89.9 187.5 27.1 - - -	996.7 115.8 206.4 8.8 - - - 3.8	1,112.5 120.4 338.6 33.4 - - - 3.7	1,373.9 77.1 142.9 33.4 - - - 1.3	2,015.6 212.0 197.8 18.4 19.3 443.4 5.0 107.3 111.2	2,291.3 265.6 220.4 19.2 19.5 537.0 6.4 111.4 202.5	1,961.5 250.6 200.3 25.1 20.2 539.6 8.7 107.3 202.0 88.1 236.7	1,947.3 195.7 210.7 21.3 26.8 542.4 10.9 14.2 240.8 58.5 132.2	1,841.2 212.0 251.6 23.3 27.6 540.2 9.1 14.2 206.8 96.3 195.8	1,914.8 235.6 298.9 22.5 27.6 543.4 7.4 14.2 231.0 101.5 248.4	2,032.5 238.2 344.3 93.5 27.7 472.6 1.3 14.2 237.1 105.4 203.3	1,926.9 161.7 251.1 31.3 27.8 415.5 9.1 17.4 256.0 108.8 223.6	2,007.7 208.6 311.5 28.2 27.0 342.7 9.9 15.2 268.7 104.8 275.3	2,189.2 267.5 316.2 26.8 27.0 286.8 4.1 12.8 316.9 100.4 330.6	2,434.0 291.1 440.0 191.5 27.4 261.3 7.9 11.5 328.3 86.7 382.7	2,356.0 194.8 313.9 157.6 27.7 179.7 2.2 11.2 346.7 59.5 309.4
Suppliers Sadares Pyable Taxes payable Dividends payable Leases and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Parties Advances on real estate credits Other financial liabilities Liabilities Available for sale from discontinued operations	799.5 94.3 160.4 193.4 14.6 89.0	109.2 215.5 127.5 16.1 112.4	842.0 105.6 242.9 12.6	862.4 103.3 227.2 90.1 12.9 105.5	825.4 68.1 210.9 152.3 - - 12.9 76.6	927.0 89.9 187.5 27.1 - - 0.4 92.8	996.7 115.8 206.4 8.8 - - 3.8 111.3	1,112.5 120.4 338.6 33.4 - - 3.7 137.4	1,373.9 77.1 142.9 33.4 - - 1.3 96.6	2,015.6 212.0 197.8 18.4 19.3 443.4 5.0 107.3 111.2	2,291.3 265.6 220.4 19.2 19.5 537.0 6.4 111.4 202.5 108.7	1,961.5 250.6 200.3 25.1 20.2 539.6 8.7 107.3 202.0 88.1 236.7 162.4	1,947.3 195.7 210.7 21.3 26.8 542.4 10.9 14.2 240.8 58.5 132.2 158.7	1,841.2 212.0 251.6 23.3 27.6 540.2 9.1 14.2 206.8 96.3 195.8 167.8	1,914.8 235.6 298.9 22.5 27.6 543.4 7.4 14.2 231.0 101.5 248.4 243.3	2,032.5 238.2 344.3 93.5 27.7 472.6 1.3 14.2 237.1 105.4 203.3 6.6	1,926.9 161.7 251.1 31.3 27.8 415.5 9.1 17.4 256.0 108.8 223.6 5.7	2,007.7 208.6 311.5 28.2 27.0 342.7 9.9 15.2 268.7 104.8 275.3 6.1	2,189.2 267.5 316.2 26.8 27.0 286.8 4.1 12.8 316.9 100.4 330.6 5.5	2,434.0 291.1 440.0 191.5 27.4 261.3 7.9 11.5 328.3 86.7 382.7 5.1	2,356.0 194.8 313.9 157.6 27.7 179.7 2.2 11.2 346.7 59.5 309.4 5.0
Suppliers Salaries Pyable Traxes payable Dividends payable Leases and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Parties Advances on real estate credits Other financial liabilities Liabilities Audiable for sale from discontinued operations Other current liabilities Non-current Rabets	799.5 94.3 160.4 193.4 14.6 89.0	109.2 215.5 127.5 16.1 112.4 119.0 11,852.5	10.3 134.5 12.8 12.8 12.8 12.88.6	862.4 103.3 227.2 90.1 12.9 105.5	825.4 68.1 210.9 152.3 - - 12.9 76.6 - - 84.6 12,622.6	927.0 89.9 187.5 27.1 - - 0.4 92.8 - - 145.7 13,073.6	996.7 115.8 206.4 8.8 - - 3.8 111.3 - - 143.3 13,266.3	1,112.5 120.4 338.6 33.4 - - 3.7 137.4 - - 154.8 13,236.1	1,373.9 77.1 142.9 33.4 - - 1.3 96.6 - - 80.4	2,015.6 212.0 197.8 18.4 19.3 443.4 5.0 107.3 111.2 143.3 - 271.8 27,298.9	2,291.3 265.6 220.4 19.2 19.5 537.0 6.4 111.4 202.5 108.7 - - 294.9 27,989.7	1,961.5 250.6 200.3 25.1 20.2 539.6 8.7 107.3 202.0 88.1 236.7 162.4 448.4 29,032.9	1,947.3 195.7 210.7 21.3 26.8 542.4 10.9 14.2 240.8 58.5 132.2 158.7 387.6 27,946.5	1,841.2 212.0 251.6 23.3 27.6 540.2 9.1 14.2 206.8 96.3 195.8 167.8 339.2 27,473.4	1,914.8 235.6 298.9 22.5 27.6 543.4 7.4 14.2 231.0 101.5 248.4 243.3 338.7 27,711.4	2,032.5 238.2 344.3 93.5 27.7 472.6 1.3 14.2 237.1 105.4 203.3 6.6 407.8 27,831.0	1,926.9 161.7 251.1 31.3 27.8 415.5 9.1 17.4 256.0 108.8 223.6 5.7 372.0 29,469.9	2,007.7 208.6 311.5 28.2 27.0 342.7 9.9 15.2 268.7 104.8 275.3 6.1 393.2 28,945.0	2,189.2 267.5 316.2 26.8 27.0 286.8 4.1 12.8 316.9 100.4 330.6 5.5 390.5 29,761.8	2,434.0 291.1 440.0 191.5 27.4 261.3 7.9 11.5 328.3 86.7 382.7 5.1 649.9 29,542.8	2,356.0 194.8 313.9 157.6 27.7 179.7 2.2 11.2 346.7 59.5 309.4 5.0 544.2 31,100.7
Suppliers Salaries Papable Taxes payable Dividends payable Leases and concessions Commercial Leasing Debits with counterparts Anticipated revenues Autocipated revenues Advances on real estate credits Other financial liabilities Liabilities Available for sale from discontinued operations Other current liabilities Non-Current Assets Loans and Dorowings	799.5 94.3 160.4 193.4 14.6 89.0	109.2 215.5 127.5 16.1 112.4	842.0 105.6 242.9 12.6 10.3 134.5	862.4 103.3 227.2 90.1 12.9 105.5	825.4 68.1 210.9 152.3 - - 12.9 76.6 - - 84.6	927.0 89.9 187.5 27.1 - - 0.4 92.8 - - - 145.7	996.7 115.8 206.4 8.8 - - 3.8 111.3 - - 143.3	1,112.5 120.4 338.6 33.4 - - 3.7 137.4 - - 154.8	1,373.9 77.1 142.9 33.4 - - 1.3 96.6 - - - 80.4	2,015.6 212.0 197.8 18.4 19.3 443.4 5.0 107.3 111.2 143.3 - 271.8 27,298.9	2,291.3 265.6 220.4 19.2 19.5 537.0 6.4 111.4 202.5 108.7 - 294.9 27,989.7	1,961.5 250.6 200.3 25.1 20.2 539.6 8.7 107.3 202.0 88.1 236.7 162.4 448.4 29,032.9	1,947.3 195.7 210.7 21.3 26.8 542.4 10.9 14.2 240.8 58.5 132.2 158.7 387.6 27,946.5	1,841.2 212.0 251.6 23.3 27.6 540.2 9.1 14.2 206.8 96.3 195.8 167.8 339.2 27,473.4	1,914.8 235.6 298.9 22.5 27.6 543.4 7.4 14.2 231.0 101.5 248.4 243.3 338.7 27,711.4	2,032.5 238.2 344.3 93.5 27.7 472.6 1.3 14.2 237.1 105.4 203.3 6.6 407.8 27,831.0	1,926.9 161.7 251.1 31.3 27.8 415.5 9.1 17.4 256.0 108.8 223.6 5.7 372.0 29,469.9	2,007.7 208.6 311.5 28.2 27.0 342.7 9.9 15.2 268.7 104.8 275.3 6.1 393.2 28,945.0	2,189.2 267.5 316.2 26.8 27.0 286.8 4.1 12.8 316.9 100.4 330.6 5.5 390.5	2,434.0 291.1 440.0 191.5 27.4 261.3 7.9 11.5 328.3 86.7 382.7 5.1 649.9	2,356.0 194.8 313.9 157.6 27.7 179.7 2.2 11.2 346.7 59.5 309.4 5.0 544.2
Suppliers Salaries Payable Taxes payable Dividends payable Leases and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Parall liabilities Advances on real estate credits Other financial liabilities Liabilities Available for sale from discontinued operations Other current liabilities Under Current liabilities Non-Current Rastest Loans and borrowings Suppliers	799.5 94.3 160.4 193.4 14.6 89.0 125.3 11,330.2 6,899.6	109.2 215.5 127.5 16.1 112.4 119.0 11,852.5 7,304.9	10.3 134.5 10.8 12.6 10.3 134.5	862.4 103.3 227.2 90.1 12.9 105.5	825.4 68.1 210.9 152.3 - - 12.9 76.6 - - 84.6 12,622.6 8,108.0	927.0 89.9 187.5 27.1 - - 0.4 92.8 - - 145.7 13,073.6 6,654.3	996.7 115.8 206.4 8.8 - - 3.8 111.3 - - 143.3 13,266.3 6,829.5	1,112.5 120.4 338.6 33.4 3.7 137.4 154.8 13,236.1 7,446.3	1,373.9 77.1 142.9 33.4 - - 1.3 96.6 - - - - - - - - - - - - - - - - - -	2,015.6 212.0 197.8 18.4 19.3 443.4 5.0 107.3 111.2 143.3 - - - 271.8 27,298.9 14,193.1 1.1	2,291.3 265.6 220.4 19.2 19.5 537.0 6.4 111.4 202.5 108.7 - - - 27,989.7 14,864.2 1.4	1,961.5 250.6 200.3 25.1 20.2 2539.6 8.7 107.3 202.0 88.1 236.7 162.4 448.4 29,032.9 16,053.7 1.0	1,947.3 195.7 210.7 210.7 21.3 26.8 542.4 10.9 14.2 240.8 58.5 132.2 158.7 387.6 27,946.5 14,991.4	1,841.2 212.0 251.6 23.3 27.6 540.2 9.1 14.2 206.8 96.3 195.8 167.8 339.2 27,473.4 14,869.1 0.8	1,914.8 235.6 298.9 22.5 27.6 543.4 7.4 14.2 231.0 101.5 248.4 243.3 338.7 27,711.4	2,032.5 238.2 344.3 93.5 27.7 472.6 1.3 14.2 237.1 105.4 203.3 6.6 407.8 27,831.0	1,926.9 161.7 251.1 31.3 27.8 415.5 9.1 17.4 256.0 108.8 223.6 5.7 372.0 29,469.9 17,391.6 0.6	2,007.7 208.6 311.5 28.2 27.0 342.7 9.9 15.2 268.7 104.8 275.3 6.1 393.2 28,945.0 0.3	2,189.2 267.5 316.2 268.8 27.0 286.8 4.1 12.8 316.9 100.4 330.6 5.5 390.5 29,761.8	2,434.0 291.1 440.0 191.5 27.4 261.3 7.9 11.5 328.3 86.7 382.7 5.1 649.9 29,542.8 17,785.6	2,356.0 194.8 313.9 157.6 27.7 179.7 2.2 11.2 346.7 59.5 309.4 5.0 544.2 31,100.7
Suppliers Salaries Papable Taxes payable Dividends papable Leases and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Parties Advances on real estate credits Other financial faibilities Liabilities Available for sale from discontinued operations Other current liabilities Non-Current Assets Loans and borrowings Suppliers Taxes payable	799.5 94.3 160.4 193.4 14.6 89.0 125.3 11,330.2 6,899.6	109.2 215.5 127.5 16.1 112.4 119.0 11,852.5 7,304.9 947.9	103.6 242.9 12.6 10.3 134.5 155.8 12,088.6 7,434.8	862.4 103.3 227.2 90.1 12.9 105.5	825.4 68.1 210.9 152.3 - - 12.9 76.6 - - 84.6 12,622.6 8,108.0 - 1,011.1	927.0 89.9 187.5 27.1 - - 0.4 92.8 - - 145.7 13,073.6 6,654.3	996.7 115.8 206.4 8.8 - - - 3.8 111.3 - - 143.3 13,266.3 6,829.5 - 1,013.2	1,112.5 120.4 338.6 33.4	1,373.9 77.1 142.9 33.4 1.3 96.6 80.4 14,773.8 8,562.8 - 507.6	2,015.6 212.0 197.8 18.4 19.3 443.4 5.0 107.3 111.2 143.3 - 271.8 27,298.9 14,193.1 1.1	2,291.3 265.6 220.4 19.2 19.5 537.0 6.4 111.4 202.5 108.7 27,989.7 14,864.2 1.4 190.9	1,961.5 250.6 200.3 25.1 20.2 539.6 8.7 107.3 202.0 88.1 236.7 162.4 448.4 29,032.9 16,053.7 1.0 204.8	1,947.3 195.7 210.7 21.3 26.8 542.4 10.9 14.2 240.8 58.5 132.2 158.7 387.6 27,946.5 14,991.4 0.9 50.2	1,841.2 212.0 251.6 23.3 27.6 540.2 9.1 14.2 206.8 96.3 195.8 167.8 339.2 27,473.4 14,869.1 0.8 52.2	1,914.8 235.6 298.9 22.5 27.6 543.4 7.4 14.2 231.0 101.5 248.4 243.3 338.7 27,711.4 15,349.0 0.8 45.3	2,032.5 238.2 344.3 93.5 27.7 472.6 1.3 14.2 237.1 105.4 203.3 6.6 407.8 27,831.0 15,934.5 0.6 153.8	1,926.9 161.7 251.1 31.3 27.8 415.5 9.1 17.4 256.0 108.8 223.6 5.7 372.0 29,469.9 17,391.6 0.6 156.3	2,007.7 208.6 311.5 28.2 27.0 342.7 9.9 15.2 268.7 104.8 275.3 6.1 393.2 28,945.0 17,361.0 0.3 168.8	2,189.2 267.5 316.2 26.8 27.0 286.8 4.1 12.8 316.9 100.4 330.6 5.5 390.5 29,761.8 18,133.7	2,434.0 291.1 440.0 191.5 27.4 261.3 7.9 11.5 328.3 86.7 5.1 649.9 29,542.8 17,785.6	2,356.0 194.8 313.9 157.6 27.7 179.7 2.2 11.2 346.7 59.5 309.4 5.0 544.2 31,100.7 19,359.8
Suppliers Salaries Payable Taxes payable Dividends payable Leases and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Parallis Advances on real estate credits Other financial liabilities Liabilities Available for sale from discontinued operations Other current liabilities Non-Current Assets Loans and borrowings Suppliers Taxes payable Provision for judicial demands	799.5 94.3 160.4 193.4 14.6 89.0 125.3 11,330.2 6,899.6	109.2 215.5 127.5 16.1 112.4 119.0 11,852.5 7,304.9	10.3 134.5 10.8 12.6 10.3 134.5	862.4 103.3 227.2 90.1 12.9 105.5	825.4 68.1 210.9 152.3 - - 12.9 76.6 - - 84.6 12,622.6 8,108.0	927.0 89.9 187.5 27.1 - - 0.4 92.8 - - 145.7 13,073.6 6,654.3	996.7 115.8 206.4 8.8 - - 3.8 111.3 - - 143.3 13,266.3 6,829.5	1,112.5 120.4 338.6 33.4 3.7 137.4 154.8 13,236.1 7,446.3	1,373.9 77.1 142.9 33.4 - - 1.3 96.6 - - - - - - - - - - - - - - - - - -	2,015.6 212.0 197.8 18.4 19.3 443.4 5.0 107.3 111.2 143.3 - - - 271.8 27,298.9 14,193.1 1.1 532.0 1,248.4	2,291.3 265.6 220.4 19.5 537.0 6.4 111.4 202.5 108.7 - 294.9 27,989.7 14,864.2 1.90.9 1,253.6	1,961.5 250.6 200.3 25.1 20.2 539.6 8.7 107.3 202.0 88.1 236.7 162.4 448.4 29,032.9 16,053.7 0204.8 1,193.9	1,947.3 195.7 210.7 21.3 26.8 542.4 10.9 14.2 240.8 58.5 132.2 158.7 387.6 27,946.5 14,991.4 0.9 50.2	1,841.2 212.0 251.6 23.3 27.6 540.2 9.1 14.2 206.8 96.3 195.8 167.8 339.2 27,473.4 14,869.1 0.8 52.2	1,914.8 235.6 298.9 22.5 27.6 543.4 7.4 14.2 231.0 101.5 248.4 243.3 338.7 27,711.4 15,349.0 0.8 45.3 1,268.7	2,032.5 238.2 344.3 93.5 27.7 472.6 1.3 14.2 237.1 105.4 203.3 6.6 407.8 27,831.0 15,934.5 0.6 153.8 1,268.6	1,926.9 161.7 251.1 31.3 27.8 415.5 9.1 17.4 256.0 108.8 233.6 5.7 372.0 29,469.9 17,391.6 0.6 156.3 1,280.8	2,007.7 208.6 311.5 28.2 27.0 342.7 9.9 15.2 268.7 104.8 275.3 6.1 393.2 28,945.0 0.3 168.8 1,257.5	2,189.2 267.5 316.2 26.8 27.0 286.8 4.1 12.8 316.9 100.4 330.6 5.5 390.5 29,761.8 18,133.7	2,434.0 291.1 440.0 191.5 27.4 261.3 7.9 11.5 328.3 86.7 322.7 5.1 649.9 29,542.8 17,785.6	2,356.0 194.8 313.9 157.6 27.7 179.7 2.2 11.2 346.7 59.5 309.4 5.0 544.2 31,100.7 19,359.8
Suppliers Salaries Papable Taxes payable Dividends papable Leases and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Parties Advances on real estate credits Other financial faibilities Liabilities Available for sale from discontinued operations Other current liabilities Non-Current Assets Loans and borrowings Suppliers Taxes payable	799.5 94.3 160.4 193.4 14.6 89.0 125.3 11,330.2 6,899.6	109.2 215.5 127.5 16.1 112.4 119.0 11,852.5 7,304.9 947.9	103.6 242.9 12.6 10.3 134.5 155.8 12,088.6 7,434.8	862.4 103.3 227.2 90.1 12.9 105.5	825.4 68.1 210.9 152.3 - - 12.9 76.6 - - 84.6 12,622.6 8,108.0 - 1,011.1	927.0 89.9 187.5 27.1 - - 0.4 92.8 - - 145.7 13,073.6 6,654.3	996.7 115.8 206.4 8.8 - - - 3.8 111.3 - - 143.3 13,266.3 6,829.5 - 1,013.2	1,112.5 120.4 338.6 33.4	1,373.9 77.1 142.9 33.4 1.3 96.6 80.4 14,773.8 8,562.8 - 507.6	2,015.6 212.0 197.8 18.4 19.3 443.4 5.0 107.3 111.2 143.3 - 271.8 27,298.9 14,193.1 1.1	2,291.3 265.6 220.4 19.2 19.5 537.0 6.4 111.4 202.5 108.7 27,989.7 14,864.2 1.4 190.9	1,961.5 250.6 200.3 25.1 20.2 539.6 8.7 107.3 202.0 88.1 236.7 162.4 448.4 29,032.9 16,053.7 1.0 204.8	1,947.3 195.7 210.7 21.3 26.8 542.4 10.9 14.2 240.8 58.5 132.2 158.7 387.6 27,946.5 14,991.4 0.9 50.2	1,841.2 212.0 251.6 23.3 27.6 540.2 9.1 14.2 206.8 96.3 195.8 167.8 339.2 27,473.4 14,869.1 0.8 52.2	1,914.8 235.6 298.9 22.5 27.6 543.4 7.4 14.2 231.0 101.5 248.4 243.3 338.7 27,711.4 15,349.0 0.8 45.3	2,032.5 238.2 344.3 93.5 27.7 472.6 1.3 14.2 237.1 105.4 203.3 6.6 407.8 27,831.0 15,934.5 0.6 153.8	1,926.9 161.7 251.1 31.3 27.8 415.5 9.1 17.4 256.0 108.8 223.6 5.7 372.0 29,469.9 17,391.6 0.6 156.3	2,007.7 208.6 311.5 28.2 27.0 342.7 9.9 15.2 268.7 104.8 275.3 6.1 393.2 28,945.0 17,361.0 0.3 168.8	2,189.2 267.5 316.2 26.8 27.0 286.8 4.1 12.8 316.9 100.4 330.6 5.5 390.5 29,761.8 18,133.7	2,434.0 291.1 440.0 191.5 27.4 261.3 7.9 11.5 328.3 86.7 5.1 649.9 29,542.8 17,785.6	2,356.0 194.8 313.9 157.6 27.7 179.7 2.2 11.2 346.7 59.5 309.4 5.0 544.2 31,100.7 19,359.8
Suppliers Salaries Payable Taxes payable Dividends payable Leases and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Parallis Advances on real estate credits Other financial liabilities Liabilities Available for sale from discontinued operations Other current liabilities Non-Current Assets Loans and borrowings Suppliers Taxes payable Provision for judicial demands	799.5 94.3 160.4 193.4 14.6 89.0 125.3 11,330.2 6,899.6	109.2 215.5 127.5 16.1 112.4 119.0 11,852.5 7,304.9 947.9	103.6 242.9 12.6 10.3 134.5 155.8 12,088.6 7,434.8	862.4 103.3 227.2 90.1 12.9 105.5	825.4 68.1 210.9 152.3 - - 12.9 76.6 - - 84.6 12,622.6 8,108.0 - 1,011.1	927.0 89.9 187.5 27.1 - - 0.4 92.8 - - 145.7 13,073.6 6,654.3	996.7 115.8 206.4 8.8 - - - 3.8 111.3 - - 143.3 13,266.3 6,829.5 - 1,013.2	1,112.5 120.4 338.6 33.4	1,373.9 77.1 142.9 33.4 1.3 96.6 80.4 14,773.8 8,562.8 - 507.6	2,015.6 212.0 197.8 18.4 19.3 443.4 5.0 107.3 111.2 143.3 - - - 271.8 27,298.9 14,193.1 1.1 532.0 1,248.4	2,291.3 265.6 220.4 19.5 537.0 6.4 111.4 202.5 108.7 - 294.9 27,989.7 14,864.2 1.90.9 1,253.6	1,961.5 250.6 200.3 25.1 20.2 539.6 8.7 107.3 202.0 88.1 236.7 162.4 448.4 29,032.9 16,053.7 0204.8 1,193.9	1,947.3 195.7 210.7 21.3 26.8 542.4 10.9 14.2 240.8 58.5 132.2 158.7 387.6 27,946.5 14,991.4 0.9 50.2	1,841.2 212.0 251.6 23.3 27.6 540.2 9.1 14.2 206.8 96.3 195.8 167.8 339.2 27,473.4 14,869.1 0.8 52.2	1,914.8 235.6 298.9 22.5 27.6 543.4 7.4 14.2 231.0 101.5 248.4 243.3 338.7 27,711.4 15,349.0 0.8 45.3 1,268.7	2,032.5 238.2 344.3 93.5 27.7 472.6 1.3 14.2 237.1 105.4 203.3 6.6 407.8 27,831.0 15,934.5 0.6 153.8 1,268.6	1,926.9 161.7 251.1 31.3 27.8 415.5 9.1 17.4 256.0 108.8 23.6 5.7 372.0 29,469.9 17,391.6 0.6 156.3 1,280.8	2,007.7 208.6 311.5 28.2 27.0 342.7 9.9 15.2 268.7 104.8 275.3 6.1 393.2 28,945.0 0.3 168.8 1,257.5	2,189.2 267.5 316.2 26.8 27.0 286.8 4.1 12.8 316.9 100.4 330.6 5.5 390.5 29,761.8 18,133.7	2,434.0 291.1 440.0 191.5 27.4 261.3 7.9 11.5 328.3 86.7 322.7 5.1 649.9 29,542.8 17,785.6	2,356.0 194.8 313.9 157.6 27.7 179.7 2.2 11.2 346.7 59.5 309.4 5.0 544.2 31,100.7 19,359.8
Suppliers Salanies Papable Taxes payable Dividends payable Leases and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Parall Biolities Advances on real estate credits Other financial Biolities Liabilities Available for sale from discontinued operations Other current liabilities Non-Current Assets Loans and borrowings Suppliers Taxes payable Provision for judicial demands Deferred revenue Leases and concessions	799.5 94.3 160.4 193.4 14.6 89.0 125.3 11,330.2 6,899.6	109.2 215.5 127.5 16.1 112.4 119.0 11,852.5 7,304.9 947.9	103.6 242.9 12.6 10.3 134.5 155.8 12,088.6 7,434.8	862.4 103.3 227.2 90.1 12.9 105.5	825.4 68.1 210.9 152.3 - - 12.9 76.6 - - 84.6 12,622.6 8,108.0 - 1,011.1	927.0 89.9 187.5 27.1 - - 0.4 92.8 - - 145.7 13,073.6 6,654.3	996.7 115.8 206.4 8.8 - - - 3.8 111.3 - - 143.3 13,266.3 6,829.5 - 1,013.2	1,112.5 120.4 338.6 33.4	1,373.9 77.1 142.9 33.4 1.3 96.6 80.4 14,773.8 8,562.8 - 507.6	2,015.6 212.0 197.8 18.4 19.3 443.4 5.0 107.3 111.2 271.8 27,298.9 14,193.1 1.1 1.532.0 1,248.4 10.0 2,030.2	2,291.3 265.6 200.4 19.2 19.5 537.0 6.4 111.4 202.5 108.7 - 294.9 27,989.7 14,864.2 1.4 190.9 1,253.6 104.5 2,114.4	1,961.5 250.6 200.3 25.1 20.2 539.6 8.7 107.3 202.0 88.1 236.7 162.4 448.4 29,032.9 16,053.7 1.0 204.8 1,193.9 95.7 2,204.0	1,947.3 195.7 210.7 21.3 26.8 542.4 10.9 14.2 240.8 58.5 132.2 21,986.5 14,991.4 0.9 50.2 1,214.8 70.2 2,293.6	1,841.2 212.0 251.6 23.3 27.6 540.2 9.1 14.2 206.8 96.3 195.8 339.2 27,473.4 14,869.1 0.8 52.2 1,253.6 6-7.5 2,387.0	1,914.8 235.6 298.9 22.5 27.6 543.4 7.4 14.2 231.0 101.5 248.4 243.3 338.7 27,711.4 15,349.0 0.8 45.3 1,268.7 64.8	2,032.5 238.2 344.3 93.5 27.7 472.6 1.3 14.2 237.1 105.4 203.3 6.6 407.8 27,831.0 15,934.5 0.6 153.8 1,268.6 6.2 2,580.1	1,926.9 161.7 251.1 31.3 27.8 415.5 9.1 17.4 256.0 108.8 223.6 5.7 372.0 29,469.9 17,391.6 0.6 156.3 1,280.8 64.0 2,674.5	2,007.7 208.6 311.5 28.2 27.0 342.7 9.9 15.2 268.7 104.8 275.3 6.1 393.2 28,945.0 0.3 168.8 1,257.5 60.7 2,755.5	2,189.2 267.5 316.2 26.8 27.0 286.8 4.1 12.8 316.9 100.4 330.6 5.5 390.5 29,761.8 18,133.7 176.6 1,248.7 58.5 2,835.3	2,434.0 291.1 440.0 191.5 27.4 261.3 7.9 11.5 328.3 86.7 382.7 5.1 649.9 29,542.8 17,785.6 - 161.6 1,348.2 56.5 2,905.9	2,356.0 194.8 313.9 157.6 27.7 179.7 2.2 11.2 346.7 59.5 309.4 5.0 544.2 31,100.7 19,359.8 1,369.9 158.2 1,369.9 54.4 2,972.1
Suppliers Slaries Payable Taxes payable Dividends payable Lasses and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Parties Advances on real estate credits Other financial liabilities Lubbilities Available for sale from discontinued operations Other current liabilities Wort-Current Assets Loans and borrowings Suppliers Taxes payable Provision for judical demands Deferred revenue Leases and concessions Leases	799.5 94.3 160.4 193.4 14.6 89.0 125.3 11,330.2 6,899.6	109.2 215.5 127.5 16.1 112.4 119.0 11,852.5 7,304.9 947.9	103.6 242.9 12.6 10.3 134.5 155.8 12,088.6 7,434.8	862.4 103.3 227.2 90.1 12.9 105.5	825.4 68.1 210.9 152.3 - - 12.9 76.6 - - 84.6 12,622.6 8,108.0 - 1,011.1	927.0 89.9 187.5 27.1 - - 0.4 92.8 - - 145.7 13,073.6 6,654.3	996.7 115.8 206.4 8.8 - - - 3.8 111.3 - - 143.3 13,266.3 6,829.5 - 1,013.2	1,112.5 120.4 338.6 33.4	1,373.9 77.1 142.9 33.4 1.3 96.6 80.4 14,773.8 8,562.8 - 507.6	2,015.6 212.0 197.8 18.4 19.3 443.4 45.0 107.3 111.2 271.8 27,298.9 14,193.1 1.1 532.0 1,248.4 108.2 2,030.2 2,030.2	2,291.3 265.6 220.4 19.2 19.5 537.0 6.4 111.4 202.5 108.7 - - 294.9 27,989.7 14,864.2 1.4 190.9 1,253.6 104.5 2,114.4 1,286.6	1,961.5 250.6 200.3 25.1 20.2 539.6 8.7 107.3 202.0 88.1 236.7 162.4 448.4 29,032.9 16,053.7 1.0 204.8 1,193.9 95.7 2,204.0	1,947.3 195.7 210.7 21.3 26.8 542.4 10.9 14.2 240.8 58.5 132.2 158.7 387.6 27,946.5 14,991.4 0.9 50.2 1,214.8 70.2 2,293.6	1,841.2 212.0 251.6 23.3 27.6 540.2 9.1 14.2 206.8 96.3 195.8 167.8 339.2 27,473.4 14,869.1 0.8 52.2 1,253.6 67.5 2,387.0 1,110.7	1,914.8 235.6 298.9 22.5 27.6 543.4 14.2 231.0 101.5 248.4 243.3 338.7 27,711.4 15,349.0 0.8 45.3 1,268.7 64.8 2,483.6 990.7	2,032.5 238.2 344.3 93.5 27.7 472.6 1.3 14.2 237.1 105.4 203.3 6.6 407.8 27,831.0 15,934.5 0.6 65.2 2,580.1 924.9	1,926.9 161.7 251.1 31.3 27.8 415.5 9.1 17.4 256.0 108.8 223.6 5.7 372.0 29,469.9 17,391.6 0.6 156.3 1,280.8 64.0 2,674.5 839.8	2,007.7 208.6 311.5 28.2 27.0 342.7 9.9 15.2 268.7 104.8 275.3 6.1 393.2 28,945.0 0.3 168.8 1,257.5 60.7 2,755.5 60.7	2,189.2 267.5 316.2 26.8 27.0 286.8 4.1 12.8 316.9 100.4 330.6 5.5 390.5 29,761.8 18,133.7 176.6 1,248.7 5.8,5 2,835.3 727.4	2,434.0 291.1 440.0 191.5 27.4 261.3 7.9 11.5 328.3 86.7 5.1 649.9 29,542.8 17,785.6 161.6 1,348.2 56.5 2,905.9 682.8	2,356.0 194.8 313.9 157.6 27.7 179.7 2.2 346.7 59.5 309.4 5.0 544.2 31,100.7 19,359.8 -
Suppliers Salanies Papable Taxes payable Dividends payable Leases and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Parall Biolities Advances on real estate credits Other financial Biolities Liabilities Available for sale from discontinued operations Other current liabilities Non-Current Assets Loans and borrowings Suppliers Taxes payable Provision for judicial demands Deferred revenue Leases and concessions Leases Leases	799.5 94.3 160.4 193.4 14.6 89.0 125.3 11,330.2 689.6 951.2 825.7	109.2 215.5 127.5 16.1 112.4 119.0 11,852.5 7,304.9 947.9 764.4	103.6 242.9 12.6 10.3 134.5 155.8 12,088.6 7,434.8	862.4 103.3 227.2 90.1 12.9 105.5	825.4 68.1 210.9 152.3 - - 12.9 76.6 - - 84.6 12,622.6 8,108.0 - 1,011.1	927.0 89.9 187.5 27.1 - - 0.4 92.8 - - 145.7 13,073.6 6,654.3	996.7 115.8 206.4 8.8 - - - 3.8 111.3 - - 143.3 13,266.3 6,829.5 - 1,013.2	1,112.5 120.4 338.6 33.4	1,373.9 77.1 142.9 33.4 1.3 96.6 80.4 14,773.8 8,562.8 - 507.6	2,015.6 212.0 197.8 18.4 19.3 443.4 5.0 107.3 111.2 271.8 27,298.9 14,193.1 1.1 1.532.0 1,248.4 10.0 2,030.2	2,291.3 265.6 200.4 19.2 19.5 537.0 6.4 111.4 202.5 108.7 - 294.9 27,989.7 14,864.2 1.4 190.9 1,253.6 104.5 2,114.4	1,961.5 250.6 200.3 25.1 20.2 539.6 8.7 107.3 202.0 88.1 236.7 162.4 448.4 29,032.9 16,053.7 1.0 204.8 1,193.9 95.7 2,204.0	1,947.3 195.7 210.7 21.3 26.8 542.4 10.9 14.2 240.8 58.5 132.2 158.7 387.6 27,946.5 14,991.4 0.9 50.2 1,214.8 70.2 2,293.6 1,188.3 207.4	1,841.2 212.0 251.6 23.3 27.6 540.2 9.1 14.2 206.8 96.3 195.8 167.8 339.2 27,473.4 14,869.1 0.8 52.2 1,253.6 67.5 2,387.0 1,110.7 145.9	1,914.8 235.6 298.9 22.5 27.6 543.4 7.4 14.2 231.0 101.5 248.4 243.3 338.7 27,711.4 15,349.0 0.8 45.3 1,268.7 64.8	2,032.5 238.2 344.3 93.5 27.7 472.6 1.3 14.2 237.1 105.4 203.3 6.6 407.8 27,831.0 15,934.5 0.6 153.8 1,268.6 6.2 2,580.1	1,926.9 161.7 251.1 31.3 27.8 415.5 9.1 17.4 256.0 108.8 223.6 5.7 372.0 29,469.9 17,391.6 0.6 156.3 1,280.8 64.0 2,674.5	2,007.7 208.6 311.5 28.2 27.0 342.7 9.9 15.2 268.7 104.8 275.3 6.1 1393.2 28,945.0 17,361.0 0.3 168.8 1,257.5 60.7 2,755.5 780.7 38.9	2,189.2 267.5 316.2 26.8 27.0 286.8 4.1 12.8 316.9 100.4 330.6 5.5 390.5 29,761.8 18,133.7 176.6 1,248.7 58.5 2,835.3	2,434.0 291.1 440.0 191.5 27.4 261.3 7.9 11.5 328.3 86.7 382.7 5.1 649.9 29,542.8 17,785.6 - 161.6 1,348.2 56.5 2,905.9	2,356.0 194.8 313.9 157.6 27.7 179.7 2.2 11.2 346.7 59.5 309.4 5.0 544.2 31,100.7 19,359.8 1,369.9 158.2 1,369.9 54.4 2,972.1
Suppliers Salaries Papable Taxes payable Taxes payable Dividends payable Lasses and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Partiers Advances or real estate credits Other financial liabilities Usabilities Available for sale from discontinued operations Other current liabilities Non-Current Assets Loans and borrowings Suppliers Taxes payable Provision for judicial demands Deferred revenue Leases and concessions Leases Advances on real estate credits Related Parties	799.5 94.3 160.4 193.4 14.6 89.0 125.3 11,380.2 6,899.6 951.2 825.7	109.2 215.5 127.5 16.1 112.4 - 119.0 11,852.5 7,304.9 947.9 764.4	842.0 105.6 242.9 12.6 10.3 134.5 155.8 12,088.6 7,434.8	862.4 103.3 227.2 90.1 12.9 105.5 144.9 12,645.3 8,042.1 1,010.8 722.5	825.4 68.1 210.9 152.3	927.0 89.9 187.5 27.1 - - 0.4 92.8 - - 145.7 13,073.6 6,654.3 - - 1,010.9 653.0	996.7 115.8 206.4 8.8 - - - 3.8 111.3 - - 143.3 13,266.3 6,829.5 - - 1,013.2 651.1	1,112.5 120.4 338.6 33.4 -	1,373.9 77.1 142.9 33.4 13.96.6 80.4 14,773.8 8,562.8 - 507.6 675.7	2,015.6 212.0 197.8 18.4 19.3 443.4 5.0 107.3 111.2 143.3 277.8 277.8 277.8 277.8 277.8 277.8 277.8 277.8 277.8 277.8 277.8 277.8 277.8	2,291.3 265.6 220.4 19.2 19.5 537.0 6.4 111.4 202.5 7 294.9 27,989.7 14,864.2 1.4 190.9 1,253.6 101.5 2,114.4 1,286.6	1,961.5 250.6 200.3 25.1 20.2 539.6 8.7 107.3 202.0 88.1 236.7 162.4 448.4 29,032.9 16,053.7 1.0 204.8 1,193.9 95.7 2,204.0 1,202.1	1,947.3 195.7 210.7 21.3 26.8 542.4 10.9 14.2 240.8 58.5 132.2 158.7 387.6 27,946.5 14,991.4 0.9 50.2 1,214.8 70.2 2,293.6 1,188.3 207.4 (0.0)	1,841.2 212.0 251.6 23.3 27.6 540.2 9.1 14.2 206.8 96.3 195.8 167.8 339.2 27,473.4 14,869.1 0.8 52.2 1,253.6 67.5 2,387.0 1,110.7 145.9 (0.0)	1,914.8 235.6 298.9 22.5 27.6 543.4 14.2 231.0 101.5 248.4 243.3 338.7 27,711.4 15,349.0 0.8 45.3 1,268.7 64.8 2,483.6 990.7 119.0	2,032.5 238.2 344.3 93.5 27.7 472.6 1.3 14.2 237.1 105.4 203.3 6.6 407.8 27,831.0 15,934.5 0.6 652.2 2,580.1 924.9 90.3	1,926.9 161.7 251.1 31.3 27.8 415.5 9.1 17.4 256.0 108.8 223.6 5.7 372.0 29,469.9 17,391.6 0.6 156.3 1,280.8 64.0 2,674.5 839.8 62.5	2,007.7 208.6 311.5 28.2 27.0 342.7 9.9 15.2 268.7 104.8 275.3 6.1 393.2 28,945.0 0.3 168.8 1,257.5 60.7 2,755.5 780.7	2,189.2 267.5 316.2 26.8 27.0 286.8 4.1 12.8 316.9 100.4 330.6 5.5 390.5 29,761.8 18,133.7 176.6 1,248.7 58.5 2,835.3 727.4 15.5	2,434.0 291.1 440.0 191.5 27.4 261.3 7.9 11.5 328.3 86.7 382.7 5.1 649.9 29,542.8 17,785.6 - 161.6 1,348.2 56.5 2,905.9 682.8 (0.0)	2,356.0 194.8 313.9 157.6 27.7 179.7 2.2 11.2 346.7 59.5 309.4 5.0 544.2 31,100.7 19,359.8 - 158.2 1,360.9 54.4 2,972.1 536.6
Suppliers Salanies Papable Taxes payable Dividends payable Leases and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Parall Biolities Advances on real estate credits Other financial Biolities Liabilities Available for sale from discontinued operations Other current liabilities Non-Current Assets Loans and borrowings Suppliers Taxes payable Provision for judicial demands Deferred revenue Leases and concessions Leases Leases	799.5 94.3 160.4 193.4 14.6 89.0 - 125.3 11,330.2 6,899.6 951.2 825.7	109.2 215.5 127.5 16.1 112.4 - 119.0 11,852.5 7,304.9 947.9 764.4	842.0 105.6 242.9 12.6 10.3 134.5 155.8 12,088.6 7,434.8 946.2 745.9	12.9 105.5 124.9 105.5 144.9 12,645.3 8,042.1 1,010.8 722.5	825.4 68.1 210.9 152.3 - - 12.9 76.6 - - - 84.6 12,622.6 8,108.0 - - 1,011.1 656.2 - - - - - - - - - - - - - - - - - - -	927.0 89.9 187.5 27.1 - - 0.4 92.8 - - 145.7 13,073.6 6,654.3 - - 1,010.9 653.0 - - - -	996.7 115.8 206.4 8.8 - - 3.8 111.3 - - 143.3 13,266.3 6,829.5 - 1,013.2 651.1	1,112.5 120.4 338.6 33.4 -	1,373.9 77.1 142.9 33.4 1.3 96.6 80.4 14,773.8 8,562.8 - 507.6 675.7 307.1	2,015.6 212.0 197.8 18.4 19.3 443.4 5.0 107.3 111.2 143.3 - 271.8 27,298.9 14,193.1 1.1 1532.0 1,248.4 108.2 2,030.2 1,350.3 177.1	2,291.3 265.6 220.4 19.2 19.5 537.0 6.4 111.4 202.5 108.7 - - 294.9 27,989.7 14,864.2 190.9 1,253.6 104.5 2,114.4 1,286.6	1,961.5 250.6 200.3 25.1 20.2 539.6 8.7 107.3 202.0 88.1 236.7 162.4 448.4 29,032.9 16,053.7 1.0 204.8 1,193.9 95.7 2,204.0 1,202.1 196.9	1,947.3 195.7 210.7 21.3 26.8 542.4 10.9 14.2 240.8 58.5 132.2 158.7 387.6 27,946.5 14,991.4 0.9 50.2 1,214.8 70.2 2,293.6 1,188.3 207.4 (0.0) 349.4	1,841.2 212.0 251.6 23.3 27.6 540.2 9.1 14.2 206.8 96.3 195.8 339.2 27,473.4 14,869.1 0.8 52.2 1,253.6 67.5 2,387.0 (1,110.7 145.9 (0.0)	1,914.8 235.6 298.9 22.5 27.6 543.4 7.4 14.2 231.0 101.5 248.4 243.3 338.7 27,711.4 15,349.0 64.8 45.3 1,268.7 64.8 90.7 119.0	2,032.5 238.2 344.3 93.5 27.7 472.6 1.3 14.2 237.1 105.4 203.3 6.6 407.8 27,831.0 15,934.5 6.2 2,580.1 924.9 90.3	1,926.9 161.7 251.1 31.3 27.8 415.5 9.1 17.4 256.0 108.8 223.6 5.7 372.0 29,469.9 17,391.6 64.0 2,674.5 839.8 62.5	2,007.7 208.6 311.5 28.2 27.0 342.7 9.9 15.2 268.7 104.8 275.3 6.1 393.2 28,945.0 17,361.0 0.3 168.8 1,257.5 60.7 2,755.5 780.7 38.9 (0.0)	2,189.2 267.5 316.2 26.8 27.0 286.8 4.1 12.8 316.9 100.4 330.5 29,761.8 18,133.7 1,6 1,748.7 58.5 2,835.3 727.4 15.5 460.6	2,434.0 291.1 440.0 191.5 27.4 261.3 7.9 11.5 328.3 86.7 32.7 5.1 649.9 29,542.8 17,785.6 16.6 1,348.2 56.5 2,905.9 682.8 (0.0)	2,356.0 194.8 313.9 157.6 27.7 179.7 2.2 11.2 346.7 59.5 309.4 5.0 544.2 31,00.7 19,359.8 5.4 2,972.1 53.6 6.6 6.6 6.6 6.6 6.6 6.6 6.6 6.6 6.6
Suppliers Salaries Papable Taxes payable Taxes payable Dividends payable Lasses and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Partiers Advances or real estate credits Other financial liabilities Usabilities Available for sale from discontinued operations Other current liabilities Non-Current Assets Loans and borrowings Suppliers Taxes payable Provision for judicial demands Deferred revenue Leases and concessions Leases Advances on real estate credits Related Parties	799.5 94.3 160.4 193.4 14.6 89.0 125.3 11,380.2 6,899.6 951.2 825.7	109.2 215.5 127.5 16.1 112.4 - 119.0 11,852.5 7,304.9 947.9 764.4	842.0 105.6 242.9 12.6 10.3 134.5 155.8 12,088.6 7,434.8	862.4 103.3 227.2 90.1 12.9 105.5 144.9 12,645.3 8,042.1 1,010.8 722.5	825.4 68.1 210.9 152.3	927.0 89.9 187.5 27.1 - - 0.4 92.8 - - 145.7 13,073.6 6,654.3 - - 1,010.9 653.0	996.7 115.8 206.4 8.8 - - - 3.8 111.3 - - 143.3 13,266.3 6,829.5 - - 1,013.2 651.1	1,112.5 120.4 338.6 33.4 -	1,373.9 77.1 142.9 33.4 13.96.6 80.4 14,773.8 8,562.8 - 507.6 675.7	2,015.6 212.0 197.8 18.4 19.3 443.4 5.0 107.3 111.2 143.3 277.8 277.8 277.8 277.8 277.8 277.8 277.8 277.8 277.8 277.8 277.8 277.8 277.8	2,291.3 265.6 220.4 19.2 19.5 537.0 6.4 111.4 202.5 7 294.9 27,989.7 14,864.2 1.4 190.9 1,253.6 101.5 2,114.4 1,286.6	1,961.5 250.6 200.3 25.1 20.2 539.6 8.7 107.3 202.0 88.1 236.7 162.4 448.4 29,032.9 16,053.7 1.0 204.8 1,193.9 95.7 2,204.0 1,202.1	1,947.3 195.7 210.7 21.3 26.8 542.4 10.9 14.2 240.8 58.5 132.2 158.7 387.6 27,946.5 14,991.4 0.9 50.2 1,214.8 70.2 2,293.6 1,188.3 207.4 (0.0)	1,841.2 212.0 251.6 23.3 27.6 540.2 9.1 14.2 206.8 96.3 195.8 167.8 339.2 27,473.4 14,869.1 0.8 52.2 1,253.6 67.5 2,387.0 1,110.7 145.9 (0.0)	1,914.8 235.6 298.9 22.5 27.6 543.4 14.2 231.0 101.5 248.4 243.3 338.7 27,711.4 15,349.0 0.8 45.3 1,268.7 64.8 2,483.6 990.7 119.0	2,032.5 238.2 344.3 93.5 27.7 472.6 1.3 14.2 237.1 105.4 203.3 6.6 407.8 27,831.0 15,934.5 0.6 652.2 2,580.1 924.9 90.3	1,926.9 161.7 251.1 31.3 27.8 415.5 9.1 17.4 256.0 108.8 223.6 5.7 372.0 29,469.9 17,391.6 0.6 156.3 1,280.8 64.0 2,674.5 839.8 62.5	2,007.7 208.6 311.5 28.2 27.0 342.7 9.9 15.2 268.7 104.8 275.3 6.1 393.2 28,945.0 0.3 168.8 1,257.5 60.7 2,755.5 780.7	2,189.2 267.5 316.2 26.8 27.0 286.8 4.1 12.8 316.9 100.4 330.6 5.5 390.5 29,761.8 18,133.7 176.6 1,248.7 58.5 2,835.3 727.4 15.5	2,434.0 291.1 440.0 191.5 27.4 261.3 7.9 11.5 328.3 86.7 382.7 5.1 649.9 29,542.8 17,785.6 - 161.6 1,348.2 56.5 2,905.9 682.8 (0.0)	2,356.0 194.8 313.9 157.6 27.7 179.7 2.2 11.2 346.7 59.5 309.4 5.0 544.2 31,100.7 19,359.8 - 158.2 1,360.9 54.4 2,972.1 536.6
Suppliers Salaries Papable Taxes payable Dividends payable Leases and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Paraties Advances on real estate credits Other financial liabilities Liabilities Available for sale from discontinued operations Other current liabilities Non-Current Assets Loans and borrowings Suppliers Taxes payable Provision for judicial demands Deferred revenue Leases and concessions Leases Advances on real estate credits Related Parties Related Parties Related Parties Related Parties Advances on real estate credits Related Parties	799.5 94.3 160.4 193.4 14.6 89.0 - 125.3 11,330.2 6,899.6 951.2 825.7	109.2 215.5 127.5 16.1 112.4 - 119.0 11,852.5 7,304.9 947.9 764.4	842.0 105.6 242.9 12.6 10.3 134.5 155.8 12,088.6 7,434.8 946.2 745.9	12.9 105.5 124.9 105.5 144.9 12,645.3 8,042.1 1,010.8 722.5	825.4 68.1 210.9 152.3 - - 12.9 76.6 - - - 84.6 12,622.6 8,108.0 - - 1,011.1 656.2 - - - - - - - - - - - - - - - - - - -	927.0 89.9 187.5 27.1 - - 0.4 92.8 - - 145.7 13,073.6 6,654.3 - - 1,010.9 653.0 - - - -	996.7 115.8 206.4 8.8 - - 3.8 111.3 - - 143.3 13,266.3 6,829.5 - 1,013.2 651.1	1,112.5 120.4 338.6 33.4 -	1,373.9 77.1 142.9 33.4 1.3 96.6 80.4 14,773.8 8,562.8 - 507.6 675.7 307.1	2,015.6 212.0 197.8 18.4 19.3 443.4 5.0 107.3 111.2 143.3 - 271.8 27,298.9 14,193.1 1.1 1532.0 1,248.4 108.2 2,030.2 1,350.3 177.1	2,291.3 265.6 220.4 19.2 19.5 537.0 6.4 111.4 202.5 108.7 - - 294.9 27,989.7 14,864.2 190.9 1,253.6 104.5 2,114.4 1,286.6	1,961.5 250.6 200.3 25.1 20.2 539.6 8.7 107.3 202.0 88.1 236.7 162.4 448.4 29,032.9 16,053.7 1.0 204.8 1,193.9 95.7 2,204.0 1,202.1 196.9	1,947.3 195.7 210.7 21.3 26.8 542.4 10.9 14.2 240.8 58.5 132.2 158.7 387.6 27,946.5 14,991.4 0.9 50.2 1,214.8 70.2 2,293.6 1,188.3 207.4 (0.0) 349.4	1,841.2 212.0 251.6 23.3 27.6 540.2 9.1 14.2 206.8 96.3 195.8 339.2 27,473.4 14,869.1 0.8 52.2 1,253.6 67.5 2,387.0 (1,110.7 145.9 (0.0)	1,914.8 235.6 298.9 22.5 27.6 543.4 7.4 14.2 231.0 101.5 248.4 243.3 338.7 27,711.4 15,349.0 64.8 45.3 1,268.7 64.8 90.7 119.0	2,032.5 238.2 344.3 93.5 27.7 472.6 1.3 14.2 237.1 105.4 203.3 6.6 407.8 27,831.0 15,934.5 6.2 2,580.1 924.9 90.3	1,926.9 161.7 251.1 31.3 27.8 415.5 9.1 17.4 256.0 108.8 223.6 5.7 372.0 29,469.9 17,391.6 64.0 2,674.5 839.8 62.5	2,007.7 208.6 311.5 28.2 27.0 342.7 9.9 15.2 268.7 104.8 275.3 6.1 393.2 28,945.0 17,361.0 0.3 168.8 1,257.5 60.7 2,755.5 780.7 38.9 (0.0)	2,189.2 267.5 316.2 26.8 27.0 286.8 4.1 12.8 316.9 100.4 330.5 29,761.8 18,133.7 1,6 1,748.7 58.5 2,835.3 727.4 15.5 460.6	2,434.0 291.1 440.0 191.5 27.4 261.3 7.9 11.5 328.3 86.7 32.7 5.1 649.9 29,542.8 17,785.6 16.6 1,348.2 56.5 2,905.9 682.8 (0.0)	2,356.0 194.8 313.9 157.6 27.7 179.7 2.2 11.2 346.7 59.5 309.4 5.0 544.2 31,00.7 19,359.8 5.4 2,972.1 53.6 6.6 6.6 6.6 6.6 6.6 6.6 6.6 6.6 6.6
Suppliers Salaries Papable Taxes payable Dividends payable Leases and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Parties Advances on real estate credits Other financial liabilities Liabilities Available for sale from discontinued operations Other current liabilities Liabilities Available for sale from discontinued operations Other current liabilities Non-Current Assets Leans and borrowings Suppliers Taxes payable Provision for judicial demands Deferred revenue Leases and concessions Leases Related Parties Advances on real estate credits Related Parties Advances on real estate credits Related Parties Advances on real estate credits Related Parties Other non-current liabilities	799.5 94.3 160.4 193.4 14.6 89.0 125.3 11,380.2 6,899.6 951.2 825.7	109.2 215.5 127.5 16.1 112.4	842.0 105.6 242.9 12.6 10.3 134.5 155.8 12,088.6 7,434.8 946.2 745.9	862.4 103.3 227.2 90.1 12.9 105.5 144.9 12,645.3 8,042.1 1,010.8 722.5	825.4 68.1 210.9 152.3 - 12.9 76.6 - 84.6 12,622.6 8,108.0 - 1,011.1 656.2 - - - - - - - - - - - - - - - - - - -	927.0 89.9 187.5 27.1 - - - - - - 145.7 - - - - 1,010.9 - - - - - - - - - - - - - - - - - - -	996.7 115.8 206.4 8.8 - - 3.8 111.3 - - 143.3 13,266.3 6,829.5 1,013.2 651.1 - - - - - - - - - - - - - - - - - -	1,112.5 120.4 338.6 33.4 - - - 137.4 - - - - - - - - - - - - - - - - - - -	1,373.9 77.1 142.9 33.4 1.3 96.6 80.4 14,773.8 8,562.8 - 507.6 675.7 307.1 1,696.1	2,015.6 212.0 197.8 18.4 19.3 443.4 5.0 107.3 111.2 143.3 271.8 27,298.9 14,193.1 1.11 1.532.0 1,248.4 108.2 2,030.2 1,350.3 177.1 312.0 4,149.8	2,291.3 265.6 220.4 19.2 19.5 537.0 6.4 111.4 202.5 108.7 - 294.9 27,989.7 14,864.2 1.4 190.9 1,253.6 104.5 2,114.4 1,286.6 197.4 -	1,961.5 250.6 250.3 25.1 20.2 539.6 8.7 107.3 202.0 88.1 236.7 162.4 448.2 9,932.9 16,053.7 10 204.8 1,193.9 95.7 2,204.0 1,202.1 196.9 1 34.4 4,028.7	1,947.3 195.7 210.7 21.3 26.8 542.4 10.9 14.2 240.8 58.5 132.2 158.7 37.946.5 14,991.4 0.9 50.2 1,214.8 70.2 2,293.6 1,188.3 (0.0) 349.4 3,978.5	1,841.2 212.0 251.6 23.3 27.6 540.2 9.1 14.2 206.8 96.3 195.8 167.8 339.2 27,473.4 14,869.1 0.8 52.2 1,253.6 67.5 2,387.0 1,110.7 145.9 (0.0) 354.6 3,904.5	1,914.8 235.6 298.9 22.5 27.6 543.4 7.4 14.2 231.0 101.5 248.4 243.3 3371.7 15,349.0 0.8 45.3 1,268.7 64.8 2,483.6 990.7 119.0	2,032.5 238.2 344.3 93.5 27.7 472.6 1.3 14.2 237.1 105.4 203.3 6.6 407.8 27,831.0 15,934.5 0.6 153.8 1,288.6 62.2 2,580.1 924.9 90.3 -	1,926.9 161.7 251.1 31.3 27.8 415.5 9.1 17.4 256.0 108.8 223.6 5.7 372.0 29,469.9 17,391.6 64.0 2,674.5 839.8 62.5 -	2,007.7 208.6 311.5 28.2 27.0 342.7 9.9 15.2 268.7 104.8 275.3 6.1 393.2 28,945.0 17,361.0 0.3 168.8 1,257.5 60.7 2,755.5 780.7 2,755.5 780.7 454.4 3,697.7	2,189.2 267.5 316.2 26.8 27.0 286.8 4.1 12.8 316.9 100.4 330.6 5.5 390.5 29,761.8 18,133.7 	2,434.0 291.1 440.0 191.5 27.4 261.3 7.9 11.5 328.3 86.7 332.7 5.1 649.9 19,542.8 17,785.6 161.6 1,348.2 56.5 2,905.9 682.8 (0.0) -	2,356.0 194.8 313.9 157.6 27.7 179.7 2.2 11.2 346.7 59.5 309.4 5.0 544.2 31,100.7 19,359.8 - 158.2 1,360.9 54.4 2,972.1 536.6 - - -
Suppliers Sladnies Pyable Taxes payable Taxes payable Dividends payable Leases and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Parties Advances on real estate credits Other financial liabilities Labilities available for sale from discontinued operations Other current liabilities Non-Current Assets Louns and borrowings Suppliers Taxes payable Provision for judicial demands Deferred revenue Leases and concessions Leases Advances on real estate credits Related Parties Acturarial Liabilities Deferred from taxes Other non-current liabilities Uncovered liabilities Uncovered liabilities Uncovered liabilities Uncovered liabilities	799.5 94.3 160.4 193.4 14.6 89.0 125.3 11,380.2 6,899.6 951.2 825.7	109.2 215.5 127.5 16.1 112.4 119.0 11,852.5 7,304.9 947.9 764.4	842.0 105.6 242.9 12.6 10.3 134.5 15.8 12,088.6 7,434.8 946.2 745.9	862.4 103.3 227.2 90.1 12.9 105.5 14.49 12,645.3 8,042.1 1,010.8 722.5	825.4 68.1 210.9 152.3 - - 12.9 76.6 - - - 84.6 12,622.6 - - 1,011.1 656.2 - - - - - - - - - - - - - - - - - - -	927.0 89.9 187.5 27.1 - - 0.4 92.8 - - 145.7 13,073.6 6,654.3 - - - - - - - 153.0 - - - - - - - - - - - - - - - - - - -	996.7 115.8 206.4 8.8 - - - 3.8 111.3 - - - 143.3 13,266.3 6,829.5 - - - - - - - - - - - - - - - - - - -	1,112.5 120.4 338.6 33.4 - - - 154.8 13,236.1 7,446.3 - - - - - - - - - - - - - - - - - - -	1,373.9 77.1 142.9 133.4 13 96.6 80.4 14,773.8 8,562.8 - 507.6 675.7 307.1 1,696.1 2,471.2	2,015.6 212.0 197.8 18.4 19.3 443.4 5.0 107.3 111.2 271.8 27,298.9 14,193.1 1.1 532.0 1,248.4 108.2 2,030.2 1,350.3 177.1 21.4 108.2 1,44.4 1,44	2,291.3 265.6 220.4 19.2 19.5 537.0 6.4 111.4 202.5 108.7 - - 294.9 27,989.7 14,864.2 1,14 1,263.6 197.4 - - 317.9 4,203.3 2,699.6	1,961.5 250.6 200.3 25.1 20.2 539.6 8.7 107.3 202.0 88.1 236.7 162.4 482.4 29,032.9 16,053.7 1.0 204.8 1,193.9 95.7 2,204.0 1,202.1 196.9 - 344.4 4,028.7 2,765.9	1,947.3 195.7 210.7 21.3 26.8 542.4 10.9 14.2 240.8 58.5 132.2 158.7 387.6 27,946.5 14,991.4 0.9 50.2 1,214.8 70.2 2,293.6 1,188.3 207.4 (0.0) 349.4 3,978.5 2,912.2	1,841.2 212.0 251.6 23.3 27.6 540.2 9.1 14.2 206.8 96.3 195.8 167.8 339.2 27,473.4 14,869.1 0.8 52.2 1,253.6 67.5 2,387.0 1,110.7 145.9 (0.0) 354.6 3,904.5 2,806.4	1,914.8 235.6 298.9 22.5 27.6 543.4 7.4 14.2 231.0 101.5 248.4 243.3 338.7 27,711.4 15,349.0 0.8 45.3 1,268.7 119.0 - 388.1 3,663.1 2,832.0	2,032.5 238.2 344.3 93.5 27.7 472.6 1.3 14.2 237.1 105.4 203.3 6.6 407.8 27,831.0 15,934.5 0.6 6.2 5.2 2,580.1 92.9 90.3 - 441.5 3,550.6 2,568.7	1,926.9 161.7 251.1 31.3 27.8 415.5 9.1 17.4 4256.0 108.8 233.6 5.7 372.0 29,469.9 17,391.6 0.6 156.3 1,280.8 64.0 2,674.5 839.8 62.5	2,007.7 208.6 311.5 28.2 27.0 9.9 15.2 268.7 104.8 275.3 6.1 303.2 28,945.0 17,361.0 0.3 168.8 1,257.5 60.7 2,755.5 780.7 38.9 (0.0) 454.4 3,697.7 2,176.4	2,189.2 267.5 316.2 26.8 27.0 286.8 4.1 12.8 316.9 100.4 330.6 5.5 29,761.8 18,133.7 176.6 1,248.5 2,835.3 727.4 15.5 -460.6 3,677.4 2,160.6 6.1	2,434.0 291.1 440.0 191.5 27.4 261.3 7.9 11.5 328.3 86.7 5.1 649.9 29,542.8 17,785.6 161.6 1,348.2 56.5 2,905.9 682.8 (0.0)	2,356.0 194.8 313.9 157.6 27.7 179.7 2.2 11.2 346.7 59.5 309.4 5.0 544.2 31,100.7 19,359.8 1,360.9 54.4 2,972.1 536.6 - - - - - - - - - - - - - - - - - -
Suppliers Salaries Papable Taxes payable Dividends payable Leases and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Parties Advances on real estate credits Other financial liabilities Liabilities Available for sale from discontinued operations Other current liabilities Non-Current Assets Loans and borrowings Suppliers Taxes payable Provision for judicial demands Deferred revenue Leases and concessions Leases Related Parties Advances on real estate credits Related Parties Advances on teal estate credits Related Parties Advances on teal estate credits Related Parties Other non-current liabilities Deferred Income taxes Other non-current liabilities Uncovered liabilities Derevate Menacial instruments	799.5 94.3 160.4 193.4 14.6 89.0 125.3 11,330.2 6,899.6 951.2 825.7	109.2 215.5 127.5 16.1 112.4	842.0 105.6 242.9 12.6 10.3 134.5 155.8 12,088.6 7,434.8 946.2 745.9	862.4 103.3 227.2 90.1 12.9 105.5 144.9 12,645.3 8,042.1 1,010.8 722.5	825.4 68.1 210.9 152.3 12.9 76.6	927.0 89.9 187.5 27.1 - - 0.4 92.8 - - 13.073.6 6,654.3 - - 1,010.9 653.0 - - - - 1,101.9 6,554.3 - - - - - - - - - - - - - - - - - - -	996.7 115.8 206.4 8.8	1,112.5 120.4 338.6 33.4 -	1,373.9 77.1 142.9 33.4 - 1.3 96.6 - 80.4 14,773.8 8,562.8 507.6 675.7 - - - - - - - - - - - - -	2,015.6 212.0 197.8 18.4 19.3 443.4 5.0 107.3 111.2 143.3 27,288.9 14,193.1 1.1 532.0 1,248.4 108.2 2,030.2 1,350.3 177.1 -	2,291.3 265.6 220.4 19.2 19.5 537.0 6.4 111.4 202.5 108.7 - 294.9 27,989.7 14,864.2 1.4 193.6 104.5 2,114.4 1,286.6 197.4 - 317.9 4,203.3 2,699.6 756.0	1,961.5 250.6 200.3 25.1 20.2 539.6 8.7 107.3 202.0 88.1 236.7 162.4 448.4 429,032.9 16,053.7 1.0 204.8 1,193.9 95.7 2,204.0 1,202.1 196.9 	1,947.3 195.7 210.7 213.7 26.8 542.4 10.9 14.2 240.8 58.5 132.2 158.7 387.6 27,946.5 14,991.4 70.2 2,293.6 1,188.3 207.4 (0.0) 349.4 3,978.5 2,912.2	1,841.2 212.0 251.6 23.3 27.6 540.2 9.1 14.2 206.8 96.3 195.8 167.8 339.2 27,473.4 14,869.1 0.8 52.2 1,253.6 67.5 2,387.0 1,110.7 145.9 (0.0) 354.6 3,904.5 2,806.4	1,914.8 235.6 298.9 22.5 27.6 543.4 7.4 14.2 231.0 101.5 248.4 243.3 338.7 27,711.4 15,349.0 0.8 45.3 1,268.7 64.8 2,433.6 990.7 119.0	2,032.5 238.2 344.3 93.5 27.7 472.6 1.3 14.2 237.1 105.4 203.3 6.6 407.8 15,934.5 0.6 6.5 27,831.0 924.9 90.3 441.5 3,550.6 2,568.7	1,926.9 161.7 251.1 31.3 27.8 415.5 9.1 17.4 256.0 108.8 223.6 5.7 372.0 29,469.9 17,391.6 0.6 156.3 1,280.8 64.0 2,674.5 5 - - - - - - - - - - - - - - - - - -	2,007.7 208.6 311.5 28.2 27.0 342.7 9.9 15.2 28.8 275.3 61.1 393.2 28,945.0 17,361.0 0.3 16,275.5 60.7 2,755.5 780.7 38.9 (0.0) 454.4 3,697.7 2,176.4	2,189.2 267.5 316.2 26.8 27.0 286.8 4.1 12.8 316.9 100.4 330.6 5.5 29,761.8 18,133.7 17.6 1,248.7 58.5 2,835.3 727.4 15.5 -40.6 6.1 3,677.4 2,160.6 6.1 261.3	2,434.0 291.1 440.0 191.5 27.4 261.3 7.9 11.5 328.3 86.7 322.3 86.7 32.7 5.1 649.9 99,542.8 (0.0) - 682.8 (0.0) - 485.5 3,902.3 2,100.9 (0.0)	2,356.0 194.8 313.9 157.6 27.7 179.7 2.2 31.10.7 59.5 309.4 5.0 544.2 31,100.7 19,359.8 15.2 1,360.9 54.4 2,972.1 536.6 -
Suppliers Slaries Pyable Taxes payable Taxes payable Dividends payable Leases and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Parties Advances or real estate credits Other financial liabilities Luabilities Available for sale from discontinued operations Other current liabilities Won-Current Assets Loans and borrowings Suppliers Taxes payable Provision for judicial demands Deferred revenue Leases and concessions Leases Advances on real estate credits Related Parties Acturaria Liabilities Deferred frome texes Other non-current liabilities Deferred frome texes Other non-current liabilities Deferred frome texes Other non-current liabilities Derivative financial instruments Equity	799.5 94.3 160.4 193.4 14.6 89.0 125.3 11,389.6 6899.6 951.2 825.7 2.9 376.1 1,765.7 509.0	109.2 215.5 127.5 16.1 112.4 119.0 11,852.5 7,304.9 947.9 764.4 0.0 380.5 1,822.5 497.2 135.1 12,985.1	842.0 105.6 242.9 12.6 10.3 134.5 155.8 12,088.6 7,434.8 946.2 745.9	862.4 103.3 227.2 90.1 12.9 105.5 - 14.9 12,645.3 8,042.1 1,010.8 722.5	825.4 68.1 210.9 152.3 - - 12.9 76.6 - - - 84.6 12,622.6 8,108.0 - - 1,011.1 656.2 - - - - - - - - - - - - - - - - - - -	927.0 89.9 187.5 27.1 - - 0.4 92.8 - 145.7 13,073.6 6,654.3 - 1,010.9 653.0 - - - 1,1674.6 2,527.9 201.2	996.7 115.8 206.4 8.8 - - 3.8 111.3 - - 143.3 6,829.5 - - 1,013.2 651.1 - - - 354.7 1,620.7 2,550.5 246.5 246.5	1,112.5 120.4 338.6 33.4 -	1,373.9 77.1 142.9 33.4 1.3 96.6 8,000.4 14,773.8 8,562.8	2,015.6 212.0 197.8 18.4 19.3 443.4 5.0 107.3 111.2 143.3 271.88 271.98.9 14,193.1 1.1 532.0 1,248.4 1,082.2 2,030.2 1,350.3 177.1 312.0 4,149.8 2,669.0 527.6 16,236.9	2,291.3 265.6 220.4 19.2 19.5 537.0 6.4 111.4 202.5 108.7 - 294.9 27,989.7 14,864.2 1.4 190.9 1,253.6 104.5 2,114.4 1,286.6 197.4 - - - - - - - - - - - - - - - - - - -	1,961.5 250.6 200.3 25.1 20.2 539.6 8.7 107.3 202.0 88.1 236.7 162.4 448.4 29,032.9 16,053.7 1.0 204.8 1,193.9 95.7 2,204.0 1,202.1 196.9 3.4 4,028.7 2,765.9 741.7 16,189.2	1,947.3 195.7 210.7 213.7 26.8 542.4 10.9 14.2 240.8 58.5 132.2 158.7 387.6 27,946.5 1,188.3 70.2 2,293.6 1,188.3 207.4 (0.0) 349.4 3,978.5 2,912.5 7,912.7 1,188.3	1,841.2 212.0 251.6 23.3 27.6 540.2 9.1 14.2 206.8 96.3 195.8 167.8 339.2 27,473.4 14,869.1 0.8 52.2 1,253.6 67.5 2,387.0 1,110.7 145.9 (0.0) 354.6 3,904.5 2,804.5 2,	1,914.8 235.6 298.9 22.5 27.6 543.4 7.4 14.2 231.0 101.5 248.4 243.3 338.7 27,711.4 15,349.0 0.8 45.3 1,268.7 119.0 358.1 3,663.1 2,833.6 335.7 119.0	2,032.5 238.2 344.3 93.5 27.7 472.6 1.3 14.2 237.1 105.4 203.3 6.6 407.8 27,831.0 15,934.5 0.6 62.2 2,580.1 924.9 90.3 441.5 3,550.6 2,565.3 15,009.7	1,926.9 161.7 251.1 31.3 27.8 415.5 9.1 17.4 256.0 108.8 223.6 5.7 372.0 29,469.9 17,391.6 0.6 156.3 1,280.8 64.0 2,674.5 839.8 62.5 447.7 3,639.1 2,599.9 315.2 15,752.0	2,007.7 208.6 311.5 28.2 27.0 342.7 9.9 15.2 268.7 104.8 275.3 6.1 393.2 28,945.0 0.3 168.8 1,257.5 60.7 2,755.5 780.7 2,755.5 780.7 2,755.5 104.4 3,697.7 2,176.0 1193.0	2,189.2 267.5 316.2 26.8 27.0 286.8 4.1 12.8 316.9 100.4 330.6 5.5 390.5 29,761.8 18,133.7 -176.6 1,248.7 58.5 2,835.3 727.4 15.5 460.6 3,677.4 2,160.6 6,1 6,1 6,1 6,1 6,1 6,1 6,1 6,	2,434.0 291.1 440.0 191.5 27.4 261.3 7.9 11.5 328.3 86.7 5.1 649.9 29,542.8 17,785.6 1,348.2 56.5 2,905.9 682.8 (0.0) 485.5 3,902.3 2,100.9 (0.0)	2,356.0 194.8 313.9 157.6 27.7 179.7 2.2 11.2 346.7 59.5 309.4 5.0 544.2 31,100.7 19,359.8 - 158.2 1,360.9 54.4 2,972.1 536.6 - - - - - - - - - - - - -
Suppliers Salanies Papable Taxes payable Taxes payable Dividends payable Leases and concessions Commercial Leasing Debits with counterparts Anticipated Parties Advances on real estate credits Other financial liabilities Liabilities Audiable for sale from discontinued operations Other current liabilities Non-Current Assets Loans and borrowings Suppliers Taxes payable Provision for judicial demands Deferred revenue Leases and concessions Leases Advances on real estate credits Related Parties Advances or teal estate credits Related Parties Other non-current liabilities Deferred income taxes Other non-current liabilities Uncovered liabilities Uncovered liabilities Dervatve financial instruments Equity Share Capital	799.5 94.3 160.4 193.4 14.6 89.0 125.3 11,330.2 6,899.6 951.2 825.7	109.2 215.5 127.5 16.1 112.4	842.0 105.6 242.9 12.6 10.3 134.5 155.8 12,088.6 7,434.8 946.2 745.9	862.4 103.3 227.2 90.1 12.9 105.5 144.9 12,645.3 8,042.1 1,010.8 722.5	825.4 68.1 210.9 152.3 12.9 76.6	927.0 89.9 187.5 27.1 - - 0.4 92.8 - - 13.073.6 6,654.3 - - 1,010.9 653.0 - - - - 1,101.9 6,554.3 - - - - - - - - - - - - - - - - - - -	996.7 115.8 206.4 8.8	1,112.5 120.4 338.6 33.4 -	1,373.9 77.1 142.9 33.4 - 1.3 96.6 - 80.4 14,773.8 8,562.8 507.6 675.7 - - - - - - - - - - - - -	2,015.6 212.0 197.8 18.4 19.3 443.4 5.0 107.3 111.2 143.3 27,288.9 14,193.1 1.1 532.0 1,248.4 108.2 2,030.2 1,350.3 177.1 -	2,291.3 265.6 220.4 19.2 19.5 537.0 6.4 111.4 202.5 108.7 - 294.9 27,989.7 14,864.2 1.4 193.6 104.5 2,114.4 1,286.6 197.4 - 317.9 4,203.3 2,699.6 756.0	1,961.5 250.6 200.3 25.1 20.2 539.6 8.7 107.3 202.0 88.1 236.7 162.4 448.4 429,032.9 16,053.7 1.0 204.8 1,193.9 95.7 2,204.0 1,202.1 196.9 	1,947.3 195.7 210.7 213.7 26.8 542.4 10.9 14.2 240.8 58.5 132.2 158.7 387.6 27,946.5 14,991.4 70.2 2,293.6 1,188.3 207.4 (0.0) 349.4 3,978.5 2,912.2	1,841.2 212.0 251.6 23.3 27.6 540.2 9.1 14.2 206.8 96.3 195.8 167.8 339.2 27,473.4 14,869.1 0.8 52.2 1,253.6 67.5 2,387.0 1,110.7 145.9 (0.0) 354.6 3,904.5 2,806.4	1,914.8 235.6 298.9 22.5 27.6 543.4 7.4 14.2 231.0 101.5 248.4 243.3 338.7 27,711.4 15,349.0 0.8 45.3 1,268.7 64.8 2,433.6 990.7 119.0	2,032.5 238.2 344.3 93.5 27.7 472.6 1.3 14.2 237.1 105.4 203.3 6.6 407.8 15,934.5 0.6 6.5 27,831.0 924.9 90.3 441.5 3,550.6 2,568.7	1,926.9 161.7 251.1 31.3 27.8 415.5 9.1 17.4 256.0 108.8 223.6 5.7 372.0 29,469.9 17,391.6 0.6 156.3 1,280.8 64.0 2,674.5 5 - - - - - - - - - - - - - - - - - -	2,007.7 208.6 311.5 28.2 27.0 342.7 9.9 15.2 28.8 275.3 61.1 393.2 28,945.0 17,361.0 0.3 16,275.5 60.7 2,755.5 780.7 38.9 (0.0) 454.4 3,697.7 2,176.4	2,189.2 267.5 316.2 26.8 27.0 286.8 4.1 12.8 316.9 100.4 330.6 5.5 29,761.8 18,133.7 17.6 1,248.7 58.5 2,835.3 727.4 15.5 -40.6 6.1 3,677.4 2,160.6 6.1 261.3	2,434.0 291.1 440.0 191.5 27.4 261.3 7.9 11.5 328.3 86.7 322.3 86.7 32.7 5.1 649.9 99,542.8 (0.0) - 682.8 (0.0) - 485.5 3,902.3 2,100.9 (0.0)	2,356.0 194.8 313.9 157.6 27.7 179.7 2.2 31.10.7 59.5 309.4 5.0 544.2 31,100.7 19,359.8 15.2 1,360.9 54.4 2,972.1 536.6 -
Suppliers Slaries Pyable Taxes payable Taxes payable Dividends payable Leases and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Parties Advances or real estate credits Other financial liabilities Luabilities Available for sale from discontinued operations Other current liabilities Won-Current Assets Loans and borrowings Suppliers Taxes payable Provision for judicial demands Deferred revenue Leases and concessions Leases Advances on real estate credits Related Parties Acturaria Liabilities Deferred frome texes Other non-current liabilities Deferred frome texes Other non-current liabilities Deferred frome texes Other non-current liabilities Derivative financial instruments Equity	799.5 94.3 160.4 193.4 14.6 89.0 125.3 11,389.6 6899.6 951.2 825.7 2.9 376.1 1,765.7 509.0	109.2 215.5 127.5 16.1 112.4 119.0 11,852.5 7,304.9 947.9 764.4 0.0 380.5 1,822.5 497.2 135.1 12,985.1	842.0 105.6 242.9 12.6 10.3 134.5 155.8 12,088.6 7,434.8 946.2 745.9	862.4 103.3 227.2 90.1 12.9 105.5 - 14.9 12,645.3 8,042.1 1,010.8 722.5	825.4 68.1 210.9 152.3 - - 12.9 76.6 - - - 84.6 12,622.6 8,108.0 - - 1,011.1 656.2 - - - - - - - - - - - - - - - - - - -	927.0 89.9 187.5 27.1 - - 0.4 92.8 - 145.7 13,073.6 6,654.3 - 1,010.9 653.0 - - - 1,1674.6 2,527.9 201.2	996.7 115.8 206.4 8.8 - - 3.8 111.3 - - 143.3 6,829.5 - - 1,013.2 651.1 - - - 354.7 1,620.7 2,550.5 246.5 246.5	1,112.5 120.4 338.6 33.4 -	1,373.9 77.1 142.9 33.4 1.3 96.6 8,562.8 307.6 675.7 307.1 1,696.1 2,471.3 13,384.0	2,015.6 212.0 197.8 18.4 19.3 443.4 5.0 107.3 111.2 143.3 271.88 271.98.9 14,193.1 1.1 532.0 1,248.4 1,082.2 2,030.2 1,350.3 177.1 312.0 4,149.8 2,669.0 527.6 16,236.9	2,291.3 265.6 220.4 19.2 19.5 537.0 6.4 111.4 202.5 108.7 - 294.9 27,989.7 14,864.2 1.4 190.9 1,253.6 104.5 2,114.4 1,286.6 197.4 - - - - - - - - - - - - - - - - - - -	1,961.5 250.6 200.3 25.1 20.2 539.6 8.7 107.3 202.0 88.1 236.7 162.4 448.4 29,032.9 16,053.7 1.0 204.8 1,193.9 95.7 2,204.0 1,202.1 196.9 3.4 4,028.7 2,765.9 741.7 16,189.2	1,947.3 195.7 210.7 213.7 26.8 542.4 10.9 14.2 240.8 58.5 132.2 158.7 387.6 27,946.5 1,188.3 70.2 2,293.6 1,188.3 207.4 (0.0) 349.4 3,978.5 2,912.5 7,912.7 1,188.3	1,841.2 212.0 251.6 23.3 27.6 540.2 9.1 14.2 206.8 96.3 195.8 167.8 339.2 27,473.4 14,869.1 0.8 52.2 1,253.6 67.5 2,387.0 1,110.7 145.9 (0.0) 354.6 3,904.5 2,804.5 2,	1,914.8 235.6 298.9 22.5 27.6 543.4 7.4 14.2 231.0 101.5 248.4 243.3 338.7 27,711.4 15,349.0 0.8 45.3 1,268.7 119.0 358.1 3,663.1 2,833.6 335.7 119.0	2,032.5 238.2 344.3 93.5 27.7 472.6 1.3 14.2 237.1 105.4 203.3 6.6 407.8 27,831.0 15,934.5 0.6 62.2 2,580.1 924.9 90.3 441.5 3,550.6 2,565.3 15,009.7	1,926.9 161.7 251.1 31.3 27.8 415.5 9.1 17.4 256.0 108.8 223.6 5.7 372.0 29,469.9 17,391.6 0.6 156.3 1,280.8 64.0 2,674.5 839.8 62.5 447.7 3,639.1 2,599.9 315.2 15,752.0	2,007.7 208.6 311.5 28.2 27.0 342.7 9.9 15.2 268.7 104.8 275.3 6.1 393.2 28,945.0 0.3 168.8 1,257.5 60.7 2,755.5 780.7 2,755.5 780.7 2,755.5 104.4 3,697.7 2,176.0 1193.0	2,189.2 267.5 316.2 26.8 27.0 286.8 4.1 12.8 316.9 100.4 330.6 5.5 390.5 29,761.8 18,133.7 -176.6 1,248.7 58.5 2,835.3 727.4 15.5 460.6 3,677.4 2,160.6 6,1 6,1 6,1 6,1 6,1 6,1 6,1 6,	2,434.0 291.1 440.0 191.5 27.4 261.3 7.9 11.5 328.3 86.7 5.1 649.9 29,542.8 17,785.6 1,348.2 56.5 2,905.9 682.8 (0.0) 485.5 3,902.3 2,100.9 (0.0)	2,356.0 194.8 313.9 157.6 27.7 179.7 2.2 11.2 346.7 59.5 309.4 5.0 544.2 31,100.7 19,359.8 - 158.2 1,360.9 54.4 2,972.1 536.6 - - - - - - - - - - - - -
Suppliers Salanies Pyable Taxes payable Taxes payable Dividends payable Leases and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Parties Advances on real estate credits Other financial liabilities Liabilities Available for sale from discontinued operations Other current tiabilities Loans and borrowings Suppliers Taxes payable Provision for judicial demands Deferred revenue Leases and concessions Leases Advances on real estate credits Related Parties Acturarial Liabilities Other non-current liabilities Uncovered liabilities Derivative financial instruments Equity Share Capital Treasury Shares	799.5 94.3 160.4 193.4 14.6 89.0 12.5 3 3 11,330.2 6,899.6 951.2 825.7 2.9 376.1 1,765.7 509.0	109.2 215.5 127.5 16.1 112.4 119.0 947.9 764.4	842.0 105.6 242.9 12.6 10.3 134.5 155.8 12,088.6 7,434.8 946.2 745.9 385.4 1,845.6 511.3 219.4 13,007.3 5.3	862.4 103.3 227.2 90.1 12.9 105.5 - 144.9 12,645.3 8,042.1 1,010.8 722.5	825.4 68.1 210.9 152.3 12.9 76.6 84.6 12,622.6 8,108.0 1,011.1 656.2	927.0 89.9 187.5 27.1 - - 0.4 92.8 - 145.7 13,073.6 6,654.3 - - - 1,010.9 653.0 - - - - - 1,674.6 2,527.9 9	996.7 115.8 206.4 8.8 - - - - - - - - - - - - - - - - - -	1,112.5 120.4 338.6 33.4 - - - - 154.8 13,236.1 7,446.3 334.6 657.8 - - - - - - - - - - - - - - - - - - -	1,373.9 77.1 142.9 33.4 - - 1.3 96.6 - - - 80.4 14,773.8 8,562.8 - - - - - - - - - - - - - - - - - - -	2,015.6 212.0 197.8 18.4 19.3 443.4 5.0 107.3 111.2 143.3 27.288.9 14.193.1 1.1 1.2 1,248.4 108.2 2,030.2 1,350.3 177.1 1.2 149.8 2,650.9 1,493.8 1,49	2,291.3 265.6 220.4 19.2 19.5 537.0 6.4 111.4 202.5 108.7 - - 14,864.2 1,23.6 104.5 2,114.4 1,286.6 197.4 - - - 1,253.6 197.4 - - - - - - - - - - - - - - - - - - -	1,961.5 250.6 200.3 25.1 20.2 539.6 8.7 107.3 202.0 88.1 236.7 162.4 448.4 29,032.9 16,053.7 1.0 204.8 1,193.9 95.7 2,204.0 1,202.1 196.9 741.7 16,189.2 5.3	1,947.3 195.7 210.7 21.3 26.8 542.4 10.9 14.2 240.8 58.5 132.2 158.7 387.6 27,946.5 14,991.4 0.9 50.2 1,214.8 70.2 2,293.6 1,188.3 207.4 (0.0) 349.4 3,978.5 2,912.2 689.7 15,870.3	1,841.2 212.0 251.6 23.3 27.6 540.2 9.1 14.2 206.8 96.3 195.8 167.8 339.2 27,473.4 14,869.1 0.8 52.2 1,253.6 67.5 2,387.0 1,110.7 145.9 (0.0) 354.6 3,904.5 2,286.4 521.2	1,914.8 235.6 298.9 22.5 27.6 543.4 7.4 14.2 231.0 101.5 248.4 243.3 338.7 27,711.4 15,349.0 0.8 45.3 1,268.7 64.8 2,483.6 990.7 119.0 358.1 3,663.1 2,832.0 536.3 17,971.0 5.3	2,032.5 238.2 344.3 93.5 2,5 2237.1 105.4 203.3 6.6 6.6 6.0 105.4 203.3 15,934.5 0.6 15,934.5 0.6 15,934.5 0.6 0.6 0.6 0.6 0.6 0.7 0.8 0.7 0.8 0.9 0.9 0.9 0.9 0.9 0.9 0.9 0.9 0.9 0.9	1,926.9 161.7 251.1 31.3 27.8 415.5 9.1 17.4 256.0 108.8 223.6 5.7 372.0 25,469.9 17,391.6 0.6 6.0 0.6 156.3 1,280.8 62.0 2,674.5 839.8 62.5 - 447.7 3,639.1 2,597.9 315.2 15,752.0 5.3	2,007.7 208.6 311.5 28.2 27.0 342.7 9.9 15.2 268.7 275.3 6.1 393.2 28,945.0 17,361.0 0.3 3 168.8 1,257.5 60.7 2,755.5 780.7 2,755.5 780.7 2,176.4 3,697.7 2,176.4 193.0 15,660.3 5.3	2,189.2 267.5 316.2 26.8 27.0 286.8 4.1 12.8 316.9 100.4 330.5 5.5 390.5 29,761.8 18,133.7 - - - - - - - - - - - - -	2,434.0 291.1 440.0 191.5 27.4 450.1 328.3 38.7 51.9 23,542.8 (0.0) 29,542.8 (0.0) 40,553.0 (0.0) (0.0) (13.6 17,059.4 5.3 2,0059.4 5.3 2,0059.4 5.3 2,0059.4 5.3 2,0059.4 5.3 2.3 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4	2,356.0 194.8 313.9 157.6 27.7 179.7 2.2 11.2 346.7 5.0 544.2 31,100.7 19,359.8 - 158.2 1,360.9 54.4 2,972.1 53.6 - 0.0 90.9 91,7288.6 5.3
Suppliers Salaries Papable Taxes payable Taxes payable Leases and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Parties Advances on real estate credits Other financial liabilities Luabilities Available for sale from discontinued operations Other current liabilities Non-Current Assets Loans and borrowings Suppliers Taxes payable Provision for judicial demands Deferred revenue Leases and concessions Leases Advances on real estate credits Related Parties Acturated Liabilities Deferred fromen taxes Other non-current liabilities Derivative financial instruments Equity Share Capital Treasury Shares Capital Reserve	799.5 94.3 160.4 193.4 14.6 89.0 125.3 11,30.2 6.89.6 951.2 825.7 2.9 3.76.1 1,765.7 509.0	109.2 215.5 127.5 16.1 112.4 119.0 11,852.5 7,304.9 947.9 764.4 0.0 380.5 1,822.5 497.2 135.1 12,985.1	842.0 105.6 242.9 12.6 10.3 134.5 155.8 12,088.6 7,434.8 946.2 745.9	862.4 103.3 227.2 90.1 12.9 105.5 - 14.9 12,645.3 8,042.1 1,010.8 722.5	825.4 68.1 210.9 152.3 - - 12.9 76.6 - - - 84.6 12,622.6 8,108.0 - - 1,011.1 656.2 - - - - - - - - - - - - - - - - - - -	927.0 89.9 187.5 27.1 - - 0.4 92.8 - 145.7 13,073.6 6,654.3 - 1,010.9 653.0 - - - 1,1674.6 2,527.9 201.2	996.7 115.8 206.4 8.8 - - 3.8 111.3 - - 143.3 6,829.5 - - 1,013.2 651.1 - - - 354.7 1,620.7 2,550.5 246.5 246.5	1,112.5 120.4 338.6 33.4 -	1,373.9 77.1 142.9 33.4 1.3 96.6 8,562.8 307.6 675.7 307.1 1,696.1 2,471.3 13,384.0	2,015.6 212.0 197.8 18.4 19.3 443.4 5.0 107.3 111.2 143.3 271.88 271.98.9 14,193.1 1.1 532.0 1,248.4 1,082.2 2,030.2 1,350.3 177.1 312.0 4,149.8 2,669.0 527.6 16,236.9	2,291.3 265.6 220.4 19.2 19.5 537.0 6.4 111.4 202.5 108.7 - 294.9 27,989.7 14,864.2 1.4 190.9 1,253.6 104.5 2,114.4 1,286.6 197.4 - - - - - - - - - - - - - - - - - - -	1,961.5 250.6 200.3 25.1 20.2 539.6 8.7 107.3 202.0 88.1 236.7 162.4 448.4 29,032.9 16,053.7 1.0 204.8 1,193.9 95.7 2,204.0 1,202.1 196.9 3.4 4,028.7 2,765.9 741.7 16,189.2	1,947.3 195.7 210.7 213.7 26.8 542.4 10.9 14.2 240.8 58.5 132.2 158.7 387.6 27,946.5 1,188.3 70.2 2,293.6 1,188.3 207.4 (0.0) 349.4 3,978.5 2,912.5 7,912.7 1,188.3	1,841.2 212.0 251.6 23.3 27.6 540.2 9.1 14.2 206.8 96.3 195.8 167.8 339.2 27,473.4 14,869.1 0.8 52.2 1,253.6 67.5 2,387.0 1,110.7 145.9 (0.0) 354.6 3,904.5 2,804.5 2,	1,914.8 235.6 298.9 22.5 27.6 543.4 7.4 14.2 231.0 101.5 248.4 243.3 338.7 27,711.4 15,349.0 0.8 45.3 1,268.7 119.0 358.1 3,663.1 2,833.6 335.7 119.0	2,032.5 238.2 344.3 93.5 27.7 472.6 1.3 14.2 237.1 105.4 203.3 6.6 407.8 27,831.0 15,934.5 0.6 62.2 2,580.1 924.9 90.3 441.5 3,550.6 2,565.3 15,009.7	1,926.9 161.7 251.1 31.3 27.8 415.5 9.1 17.4 256.0 108.8 223.6 5.7 372.0 29,469.9 17,391.6 0.6 156.3 1,280.8 64.0 2,674.5 839.8 62.5 447.7 3,639.1 2,599.9 315.2 15,752.0	2,007.7 208.6 311.5 28.2 27.0 342.7 9.9 15.2 268.7 104.8 275.3 6.1 393.2 28,945.0 0.3 168.8 1,257.5 60.7 2,755.5 780.7 2,755.5 780.7 2,755.5 104.4 3,697.7 2,176.0 1193.0	2,189.2 267.5 268.8 268.	2,434.0 291.1 440.0 191.5 27.4 261.3 7.9 11.5 328.3 86.7 5.1 649.9 29,542.8 17,785.6 1,348.2 56.5 2,905.9 682.8 (0.0) 485.5 3,902.3 2,100.9 (0.0)	2,356.0 194.8 313.9 157.6 21.0 194.8 1313.9 157.6 21.0 19.0 19.0 19.0 19.0 19.0 19.0 19.0 1
Suppliers Salanies Pyable Taxes payable Taxes payable Dividends payable Leases and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Parties Advances on real estate credits Other financial liabilities Liabilities Available for sale from discontinued operations Other current liabilities Loans and borrowings Suppliers Taxes payable Provision for judicial demands Deferred revenue Leases and concessions Leases Advances on real estate credits Related Parties Actuarial Liabilities Deferred from taxes Other non-current liabilities Uncovered liabilities Deferred from taxes Other non-current liabilities Derevative financial instruments Equity Share Capital Treasury Shares Capital Reserve	799.5 94.3 160.4 193.4 14.6 89.0 12.5 3 3 11,330.2 6,899.6 951.2 825.7 2.9 376.1 1,765.7 509.0	109.2 215.5 127.5 16.1 112.4 119.0 947.9 764.4	842.0 105.6 242.9 12.6 10.3 134.5 155.8 12,088.6 7,434.8 946.2 745.9 385.4 1,845.6 511.3 219.4 13,007.3 5.3	862.4 103.3 227.2 90.1 12.9 105.5 - 144.9 12,645.3 8,042.1 1,010.8 722.5	825.4 68.1 210.9 152.3 - - 12.9 76.6 - - - 84.6 12,622.6 8,108.0 - 1,011.1 656.2 - - - - - 1,718.5 537.6 246.4 13,506.8 5.3	927.0 89.9 187.5 27.1 - - 0.4 92.8 - 145.7 13,073.6 6,654.3 - - - 1,010.9 653.0 - - - - - - 1,674.6 2,527.9 9 5 3 5 1,674.6 2,527.9 9 1,674.6 2,527.9 9 1,674.6 1,574.6 2,574.	996.7 115.8 206.4 8.8 - - - - - - - - - - - - - - - - - -	1,112.5 120.4 338.6 33.4 - - - - 154.8 13,236.1 7,446.3 334.6 657.8 - - - - - - - - - - - - - - - - - - -	1,373.9 77.1 142.9 33.4 - - 1.3 96.6 - - - 80.4 14,773.8 8,562.8 - - - - - - - - - - - - - - - - - - -	2,015.6 212.0 197.8 18.4 19.3 443.4 5.0 107.3 111.2 143.3 27.288.9 14.193.1 1.1 1.2 1,248.4 108.2 2,030.2 1,350.3 177.1 1.2 149.8 2,650.9 1,493.8 1,49	2,291.3 265.6 220.4 19.2 19.5 537.0 6.4 111.4 202.5 108.7 - - 14,864.2 1,23.6 104.5 2,114.4 1,286.6 197.4 - - - 1,253.6 104.5 2,114.4 1,286.6 2,699.6 5,3	1,961.5 250.6 200.3 25.1 20.2 539.6 8.7 107.3 202.0 88.1 236.7 162.4 448.4 29,032.9 16,053.7 1.0 204.8 1,193.9 95.7 2,204.0 1,202.1 196.9 741.7 16,189.2 5.3	1,947.3 195.7 210.7 21.3 26.8 542.4 10.9 14.2 240.8 58.5 132.2 158.7 387.6 27,946.5 14,991.4 0.9 50.2 1,214.8 70.2 2,293.6 1,188.3 207.4 (0.0) 349.4 3,978.5 2,912.2 689.7 15,870.3	1,841.2 212.0 251.6 23.3 27.6 540.2 9.1 14.2 206.8 96.3 195.8 167.8 339.2 27,473.4 14,869.1 0.8 52.2 1,253.6 67.5 2,387.0 1,110.7 145.9 (0.0) 354.6 3,904.5 2,286.4 521.2	1,914.8 235.6 298.9 22.5 27.6 543.4 7.4 14.2 231.0 101.5 248.4 243.3 338.7 27,711.4 15,349.0 0.8 45.3 1,268.7 64.8 2,483.6 990.7 119.0 358.1 3,663.1 2,832.0 536.3 17,971.0 5.3	2,032.5 238.2 344.3 93.5 2,5 2237.1 105.4 203.3 6.6 6.6 6.0 105.4 203.3 15,934.5 0.6 15,934.5 0.6 15,934.5 0.6 0.6 0.6 0.6 0.6 0.7 0.8 0.7 0.8 0.9 0.9 0.9 0.9 0.9 0.9 0.9 0.9 0.9 0.9	1,926.9 161.7 251.1 31.3 27.8 415.5 9.1 17.4 256.0 108.8 223.6 5.7 372.0 25,469.9 17,391.6 0.6 6.0 0.6 156.3 1,280.8 62.0 2,674.5 839.8 62.5 - 447.7 3,639.1 2,597.9 315.2 15,752.0 5.3	2,007.7 208.6 311.5 28.2 27.0 342.7 9.9 15.2 268.7 275.3 6.1 393.2 28,945.0 17,361.0 0.3 3 168.8 1,257.5 60.7 2,755.5 780.7 2,755.5 780.7 2,176.4 3,697.7 2,176.4 193.0 15,660.3 5.3	2,189.2 267.5 316.2 26.8 27.0 286.8 4.1 12.8 316.9 100.4 330.5 5.5 390.5 29,761.8 18,133.7 - - - - - - - - - - - - -	2,434.0 291.1 440.0 191.5 27.4 450.1 328.3 38.7 51.9 23,542.8 (0.0) 29,542.8 (0.0) 40,553.0 (0.0) (0.0) (13.6 17,059.4 5.3 2,0059.4 5.3 2,0059.4 5.3 2,0059.4 5.3 2,0059.4 5.3 2.3 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4	2,356.0 194.8 313.9 157.6 22.7 199.7 2.2 11.2 346.7 5.0 544.2 31,100.7 19,359.8 - 158.2 1,360.9 54.4 2,972.1 53.6 6 - - - - - - - - - - - - - - - - - -
Suppliers Salaries Papable Taxes payable Taxes payable Leases and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Parties Advances on real estate credits Other financial liabilities Luabilities Available for sale from discontinued operations Other current liabilities Non-Current Assets Loans and borrowings Suppliers Taxes payable Provision for judicial demands Deferred revenue Leases and concessions Leases Advances on real estate credits Related Parties Acturated Liabilities Deferred fromen taxes Other non-current liabilities Derivative financial instruments Equity Share Capital Treasury Shares Capital Reserve	799.5 94.3 160.4 193.4 14.6 89.0 125.3 11,330.2 6,899.6 951.2 825.7 2.9 3.76.1 1,765.7 509.0 13,210.1 5.3 3.856.8 (0.0)	109.2 215.5 127.5 16.1 112.4	842.0 105.6 242.9 12.6 10.3 134.5 155.8 12,088.6 7,434.8 946.2 745.9 385.4 1,845.6 511.3 219.4 13,007.3 5.3 5.3	862.4 103.3 227.2 90.1 12.9 105.5 144.9 12,645.3 8,042.1 1,010.8 722.5 339.1 1,698.6 551.7 280.5 13,318.5 5.3	825.4 68.1 210.9 152.3 	927.0 89.9 187.5 27.1 - - 0.4 92.8 - 145.7 13,073.6 - 1,010.9 653.0 - - 1,1674.6 2,527.9 201.2 13,529.9 5.3 3,813.1	996.7 115.8 206.4 8.8 - - - 3.8 111.3 - - 143.3 13,266.5 6,829.5 1,013.2 651.1 - - - - - - - - - - - - - - - - - -	1,112.5 120.4 338.6 338.6 338.6 338.6 338.6 13,286.1 13,286.1 301.9 1,739.3 2,496.7 319.6 5.3 3,864.8	1,373.9 77.1 142.9 33.4 1.3 96.6 80.4 14,773.8 8,562.8 307.1 1,696.1 2,471.2 553.3 3,384.0 5.3	2,015.6 212.0 197.8 18.4 19.3 481.4 5.0 107.3 111.2 143.3 - - - 14,193.1 1532.0 1,248.4 108.2 2,080.2 1,350.3 177.1 312.0 4,149.8 3,150.3 177.1 312.0 4,149.8 3,149.3 3,150.3 3,150.3 3,150.3 4,149.8 3,150.3	2,291.3 265.6 220.4 19.2 19.5 537.0 6.4 111.4 202.5 108.7 27,989.7 14,864.2 1,286.6 197.4 1,286.6 197.4 1,286.6 197.4 1,286.6 197.4 1,00.9 1,0	1,961.5 250.6 200.3 25.1 1.201.5 250.6 200.3 25.1 1.201.2 259.6 8.1 1.261.2 26.7 1.07.3 200.0 88.1 1.261.2 26.7 1.024.4 48.4 48.4 48.4 48.4 48.4 48.4 48.4	1,947.3 195.7 210.7 211.3 26.8 542.4 195.7 26.8 542.4 195.8 132.2 158.7 32.9 14.9 14.9 12.1 12.1 12.1 12.1 12.1 12.1 12.1 12	1,8412 212,0 251,6 540,2 9,1 142,2 9,1 142,2 9,1 142,2 9,1 143,2 9,1 143,8 9,3 163,8	1,914.8 (235.6 298.9 22.5 27.6 543.4 7.4 142.2 231.0 101.5 248.4 243.3 33.71.4 15,349.0 0.6 45.8 7.6 248.2 248.2 248.3 6.8 31.9 91.0 5.3 1.9 91.0 5.3 4.0 5.0 5.3 4.0 5.0 5.3 4.0 5.0 5.0 5.0 5.0 5.0 5.0 5.0 5.0 5.0 5	2,032.5 238.2 238.2 27.7 472.6 1.3 14.2 237.1 105.4 203.3 6.6 4.7 203.3 6.6 6.6 2.7 2.8 90.3 90.3 90.3 90.3 90.3 90.3 90.3 90.3	1,9029 161.7 251.1 31.3 21.3 225.1 31.3 21.3 21.3 21.3 21.3 21.3 256.0 28.469.9 17,391.6 26.0 26.469.9 27,391.6 26.7 27,20.7 315.2 2,597.9 315.2 3,901.3 3,901.3	2,007.7 208.6 311.5 28.2 27.0 342.7 91.5 22.2 28,945.0 17,361.0 31,561.0 31	2,189.2 267.5 316.2 268.8 27.0 266.8 4.1 12.8 316.9 100.4 316.9 5.5 29,761.8 18,133.7 -176.6 6.1 261.3 16,157.3 5.3 3,924.6 (0.0 0.0 0.0 3,924.6 (0.0 0.0 0.0 3,924.6 (0.0 0.0 0.0 3,924.6 (0.0 0.0 0.0 0.0 3,924.6 (0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.	2,434.0 291.1 440.0 191.5 27.4 261.3 38.67 5.1 11.5 328.3 88.7 5.1 138.2 23,942.8 86.7 5.1 1,785.6 6.1 1,348.2 56.5 2,905.9 48.5 2,100.9 113.6 17,059.4 5.3 3,245.5 5.3	2,356.0 194.8 131.9 137.6 27.7 179.7 2.2 11.2 346.7 59.5 5.0 2.3 3,00.4 5.0 2.5 3,00.5 5.0 2.5 3,00.7 19,359.8 2.5 2,00.7 2,00.0 9.0 9.0 9.0 17,288.6 5.3 3,250.2 0.0 0.0 0.0 0.0 0.0 9.0 9.0 9.0 9.0 9.0
Suppliers Salanies Pyable Taxes payable Taxes payable Dividends payable Leases and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Parties Advances on real estate credits Other financial liabilities Liabilities Available for sale from discontinued operations Other current liabilities Loans and borrowings Suppliers Taxes payable Provision for judicial demands Deferred revenue Leases and concessions Leases Advances on real estate credits Related Parties Actuarial Liabilities Deferred from taxes Other non-current liabilities Uncovered liabilities Deferred from taxes Other non-current liabilities Derevative financial instruments Equity Share Capital Treasury Shares Capital Reserve	799.5 94.3 160.4 193.4 14.6 89.0 125.3 11,30.2 6.89.6 951.2 825.7 2.9 3.76.1 1,765.7 509.0	109.2 215.5 127.5 16.1 112.4 119.0 947.9 764.4	842.0 105.6 242.9 12.6 10.3 134.5 155.8 12,088.6 7,434.8 946.2 745.9 385.4 1,845.6 511.3 219.4 13,007.3 5.3	862.4 103.3 227.2 90.1 12.9 105.5 - 144.9 12,645.3 8,042.1 1,010.8 722.5	825.4 68.1 210.9 152.3 - - 12.9 76.6 - - - 84.6 12,622.6 8,108.0 - 1,011.1 656.2 - - - - - 1,718.5 537.6 246.4 13,506.8 5.3	927.0 89.9 187.5 27.1 - - 0.4 92.8 - 145.7 13,073.6 6,654.3 - - - 1,010.9 653.0 - - - - - - 1,674.6 2,527.9 9 5 3 5 1,674.6 2,527.9 9 1,674.6 2,527.9 9 1,674.6 1,574.6 2,574.	996.7 115.8 206.4 8.8 - - - - - - - - - - - - - - - - - -	1,112.5 120.4 338.6 33.4 - - - - 154.8 13,236.1 7,446.3 334.6 657.8 - - - - - - - - - - - - - - - - - - -	1,373.9 77.1 142.9 33.4 - - 1.3 96.6 - - - 80.4 14,773.8 8,562.8 - - - - - - - - - - - - - - - - - - -	2,015.6 212.0 197.8 18.4 19.3 443.4 5.0 107.3 111.2 143.3 27.288.9 14.193.1 1.1 1.2 1,248.4 108.2 2,030.2 1,350.3 177.1 1.2 149.8 2,650.9 1,493.8 1,49	2,291.3 265.6 220.4 19.2 19.5 537.0 6.4 111.4 202.5 108.7 - - 14,864.2 1,23.6 104.5 2,114.4 1,286.6 197.4 - - - 1,253.6 104.5 2,114.4 1,286.6 2,699.6 5,3	1,961.5 250.6 200.3 25.1 20.2 539.6 8.7 107.3 202.0 88.1 236.7 162.4 448.4 29,032.9 16,053.7 1.0 204.8 1,193.9 95.7 2,204.0 1,202.1 196.9 741.7 16,189.2 5.3	1,947.3 195.7 210.7 21.3 26.8 542.4 10.9 14.2 240.8 58.5 132.2 158.7 387.6 27,946.5 14,991.4 0.9 50.2 1,214.8 70.2 2,293.6 1,188.3 207.4 (0.0) 349.4 3,978.5 2,912.2 689.7 15,870.3	1,841.2 212.0 251.6 23.3 27.6 540.2 9.1 14.2 206.8 96.3 195.8 167.8 339.2 27,473.4 14,869.1 0.8 52.2 1,253.6 67.5 2,387.0 1,110.7 145.9 (0.0) 354.6 3,904.5 2,286.4 521.2	1,914.8 235.6 298.9 22.5 27.6 543.4 7.4 14.2 231.0 101.5 248.4 243.3 338.7 27,711.4 15,349.0 0.8 45.3 1,268.7 64.8 2,483.6 990.7 119.0 358.1 3,663.1 2,832.0 536.3 17,971.0 5.3	2,032.5 238.2 344.3 93.5 2,5 2237.1 105.4 203.3 6.6 6.6 6.0 105.4 203.3 15,934.5 0.6 15,934.5 0.6 15,934.5 0.6 0.6 0.6 0.6 0.6 0.7 0.8 0.7 0.8 0.9 0.9 0.9 0.9 0.9 0.9 0.9 0.9 0.9 0.9	1,926.9 161.7 251.1 31.3 27.8 415.5 9.1 17.4 256.0 108.8 223.6 5.7 372.0 25,469.9 17,391.6 0.6 6.0 0.6 156.3 1,280.8 62.0 2,674.5 839.8 62.5 - 447.7 3,639.1 2,597.9 315.2 15,752.0 5.3	2,007.7 208.6 311.5 28.2 27.0 342.7 9.9 15.2 268.7 275.3 6.1 393.2 28,945.0 17,361.0 0.3 3 168.8 1,257.5 60.7 2,755.5 780.7 2,755.5 780.7 2,176.4 3,697.7 2,176.4 193.0 15,660.3 5.3	2,189.2 267.5 268.8 268.	2,434.0 291.1 440.0 191.5 27.4 450.1 328.3 38.7 51.9 23,542.8 (0.0) 29,542.8 (0.0) 40,553.0 (0.0) (0.0) (13.6 17,059.4 5.3 2,0059.4 5.3 2,0059.4 5.3 2,0059.4 5.3 2,0059.4 5.3 2.3 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4 5.2 2,0059.4	2,356.0 194.8 313.9 157.6 21.0 194.8 1313.9 157.6 21.0 19.0 19.0 19.0 19.0 19.0 19.0 19.0 1
Suppliers Salaries Papable Taxes payable Taxes payable Dividends papable Leases and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Parilles Advances on real estate credits Other financial liabilities Liabilities Available for sale from discontinued operations Other current liabilities Non-Current Assets Loans and borrowings Suppliers Taxes payable Provision for judicial demands Deferred revenue Leases and concessions Leases Advances on real estate credits Related Parties Actural Liabilities Deferred froment Eases Other non-current liabilities Derivative financial instruments Equity Share Capital Treasury Shares Capital Reserve Profits Reserve Profits Reserve	799.5 94.3 160.4 193.4 14.6 89.0 125.3 11,330.2 6,899.6 951.2 825.7 2.9 3.76.1 1,765.7 509.0 13,210.1 5.3 3.856.8 (0.0)	109.2 215.5 127.5 16.1 112.4	842.0 105.6 242.9 12.6 10.3 134.5 155.8 12,088.6 7,434.8 946.2 745.9 385.4 1,845.6 511.3 219.4 13,007.3 5.3 5.3	862.4 103.3 227.2 90.1 12.9 105.5 144.9 12,645.3 8,042.1 1,010.8 722.5 339.1 1,698.6 551.7 280.5 13,318.5 5.3	825.4 68.1 210.9 152.3 	927.0 89.9 187.5 27.1 - - 0.4 92.8 - 145.7 13,073.6 - 1,010.9 653.0 - - 1,1674.6 2,527.9 201.2 13,529.9 5.3 3,813.1	996.7 115.8 206.4 8.8 - - - 3.8 111.3 - - 143.3 13,266.5 6,829.5 1,013.2 651.1 - - - - - - - - - - - - - - - - - -	1,112.5 120.4 338.6 338.6 338.6 338.6 338.6 13,286.1 13,286.1 301.9 1,739.3 2,496.7 319.6 5.3 3,864.8	1,373.9 77.1 142.9 33.4 1.3 96.6 80.4 14,773.8 8,562.8 307.1 1,696.1 2,471.2 553.3 3,384.0 5.3	2,015.6 212.0 197.8 18.4 19.3 481.4 5.0 107.3 111.2 143.3 - - - 14,193.1 1532.0 1,248.4 108.2 2,080.2 1,350.3 177.1 312.0 4,149.8 3,150.3 177.1 312.0 4,149.8 3,149.3 3,150.3 3,150.3 3,150.3 4,149.8 3,150.3	2,291.3 265.6 220.4 19.2 19.5 537.0 6.4 111.4 202.5 108.7 27,989.7 14,864.2 1,286.6 197.4 1,286.6 197.4 1,286.6 197.4 1,286.6 197.4 1,00.9 1,0	1,961.5 250.6 200.3 25.1 1.201.5 250.6 200.3 25.1 1.201.2 259.6 8.1 1.261.2 26.7 1.07.3 200.0 88.1 1.261.2 26.7 1.024.4 48.4 48.4 48.4 48.4 48.4 48.4 48.4	1,947.3 195.7 210.7 211.3 26.8 542.4 195.7 26.8 542.4 195.8 132.2 158.7 32.9 14.9 14.9 12.1 12.1 12.1 12.1 12.1 12.1 12.1 12	1,8412 212,0 251,6 540,2 9,1 142,2 9,1 142,2 9,1 142,2 9,1 143,2 9,1 143,8 9,3 163,8	1,914.8 (235.6 298.9 22.5 27.6 543.4 7.4 142.2 231.0 101.5 248.4 243.3 33.71.4 15,349.0 0.6 45.8 7.6 248.2 248.2 248.3 6.8 31.9 91.0 5.3 1.9 91.0 5.3 4.0 5.0 5.3 4.0 5.0 5.3 4.0 5.0 5.0 5.0 5.0 5.0 5.0 5.0 5.0 5.0 5	2,032.5 238.2 238.2 27.7 472.6 1.3 14.2 237.1 105.4 203.3 6.6 4.7 203.3 6.6 6.6 2.7 2.8 90.3 90.3 90.3 90.3 90.3 90.3 90.3 90.3	1,9029 161.7 251.1 31.3 21.3 225.1 31.3 21.3 21.3 21.3 21.3 21.3 256.0 28.469.9 17,391.6 26.0 26.469.9 27,391.6 26.7 27,20.7 315.2 2,597.9 315.2 3,901.3 3,901.3	2,007.7 208.6 311.5 28.2 27.0 342.7 91.5 22.2 28,945.0 17,361.0 31,561.0 31	2,189.2 267.5 316.2 268.8 27.0 266.8 4.1 12.8 316.9 100.4 316.9 5.5 29,761.8 18,133.7 -176.6 6.1 261.3 16,157.3 5.3 3,924.6 (0.0 0.0 0.0 3,924.6 (0.0 0.0 0.0 3,924.6 (0.0 0.0 0.0 3,924.6 (0.0 0.0 0.0 0.0 3,924.6 (0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.	2,434.0 291.1 440.0 191.5 27.4 261.3 38.67 5.1 11.5 328.3 88.7 5.1 138.2 23,942.8 86.7 5.1 1,785.6 6.1 1,348.2 56.5 2,905.9 48.5 2,100.9 113.6 17,059.4 5.3 3,245.5 5.3	2,356.0 [94.8] 194.8] 137.6] 157.6] 27.7 [79.7] 2.2 [11.2] 346.7 [59.5] 5.0 [5.0
Suppliers Salaries Papable Taxes payable Taxes payable Leases and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Parties Advances on real estate credits Other financial labilities Lubalities Available for sale from discontinued operations Other current labilities Non-Current Assets Loans and borrowings Suppliers Taxes payable Provision for judicial demands Deferred revenue Leases and concessions Leases Advances on real estate credits Related Parties Actuarial Liabilities Deferred fromen taxes Other non-current liabilities Derivative financial instruments Equity Share Capital Treasury Shares Capital Reserve Profits Reserve Profits Reserve Statutory reserve Other comprehensive income CTA accounting	799.5 94.3 160.4 193.4 14.6 89.0 125.3 11,330.2 6,899.6 951.2 825.7 2.9 3.76.1 1,765.7 509.0 13,210.1 5.3 3.856.8 (0.0)	109.2 215.5 127.5 16.1 112.4	842.0 105.6 242.9 12.6 10.3 134.5 155.8 12,088.6 7,434.8 946.2 745.9 385.4 1,845.6 511.3 219.4 13,007.3 5.3 5.3	862.4 103.3 227.2 90.1 12.9 105.5 144.9 12,645.3 8,042.1 1,010.8 722.5 339.1 1,698.6 551.7 280.5 13,318.5 5.3	825.4 68.1 210.9 152.3 - 12.9 76.6 - 84.6 12,622.6 8,108.0 1,011.1 656.2 - - - - - - - - - - - - -	927.0 89.9 187.5 27.1 - - 0.4 92.8 - 145.7 13,073.6 - 1,010.9 653.0 - - 1,1674.6 2,527.9 201.2 13,529.9 5.3 3,813.1	996.7 115.8 206.4 8.8 - - - 3.8 111.3 - - 143.3 13,266.5 6,829.5 1,013.2 651.1 - - - - - - - - - - - - - - - - - -	1,112.5 120.4 338.6 338.6 338.6 338.6 338.6 13,286.1 13,286.1 301.9 1,739.3 2,496.7 319.6 5.3 3,864.8	1,373.9 77.1 142.9 33.4 1.3 96.6 80.4 14,773.8 8,562.8 307.1 1,696.1 2,471.2 553.3 3,384.0 5.3	2,015.6 212.0 197.8 18.4 19.3 481.4 5.0 107.3 111.2 143.3 - - - 14,193.1 1532.0 1,248.4 108.2 2,080.2 1,350.3 177.1 312.0 4,149.8 3,150.3 177.1 312.0 4,149.8 3,149.3 3,150.3 3,150.3 3,150.3 4,149.8 3,150.3	2,291.3 265.6 220.4 19.2 19.5 537.0 6.4 111.4 202.5 108.7 27,989.7 14,864.2 1,286.6 197.4 1,286.6 197.4 1,286.6 197.4 1,286.6 197.4 1,00.9 1,0	1,961.5 250.6 200.3 25.1 1.201.5 250.6 200.3 25.1 1.201.2 259.6 8.1 1.261.2 26.7 1.07.3 200.0 88.1 1.261.2 26.7 1.024.4 48.4 48.4 48.4 48.4 48.4 48.4 48.4	1,947.3 195.7 210.7 211.3 26.8 542.4 195.7 26.8 542.4 195.8 132.2 158.7 32.9 14.9 14.9 12.1 12.1 12.1 12.1 12.1 12.1 12.1 12	1,8412 212,0 212,0 213,6 23,3 2,5 540,2 9,1 142,2 9,1 142,2 9,1 142,2 143,89,1 163,8 167,8	1,914.8 (235.6 298.9 22.5 27.6 543.4 7.4 142.2 231.0 101.5 248.4 243.3 33.71.4 15,349.0 0.6 45.8 7.6 248.2 248.2 248.3 6.8 31.9 91.0 5.3 1.9 91.0 5.3 4.0 5.0 5.3 4.0 5.0 5.3 4.0 5.0 5.0 5.0 5.0 5.0 5.0 5.0 5.0 5.0 5	2,032.5 238.2 238.2 27.7 472.6 1.3 14.2 237.1 105.4 203.3 6.6 4.7 203.3 6.6 6.6 2.7 2.8 90.3 90.3 90.3 90.3 90.3 90.3 90.3 90.3	1,9029 161.7 251.1 31.3 21.3 225.1 31.3 21.3 21.3 21.3 21.3 21.3 256.0 28.469.9 17,391.6 26.0 26.469.9 27,391.6 26.7 27,20.7 315.2 2,597.9 315.2 3,901.3 3,901.3	2,007.7 208.6 311.5 28.2 27.0 342.7 91.52 28.8 27.0 342.7 104.8 27.5 3.6 1 17,361.0 3.168.8 1,275.7 6,07 7 2,176.4 193.0 15,663.3 5,3 3,926.9	2,189.2 267.5 316.2 268.8 27.0 266.8 4.1 12.8 316.9 100.4 316.9 5.5 29,761.8 18,133.7 -176.6 6.1 261.3 16,157.3 5.3 3,924.6 (0.0 0.0 0.0 3,924.6 (0.0 0.0 0.0 3,924.6 (0.0 0.0 0.0 3,924.6 (0.0 0.0 0.0 0.0 3,924.6 (0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.	2,434.0 291.1 440.0 191.5 27.4 261.3 38.67 5.1 11.5 328.3 88.7 5.1 138.2 23,942.8 86.7 5.1 1,785.6 6.1 1,348.2 56.5 2,905.9 48.5 2,100.9 113.6 17,059.4 5.3 3,245.5 5.3	2,356.0 194.8 313.9 157.6 27.7 179.7 2.2 11.2 346.7 59.5 544.2 31,000.7 19,359.8 158.2 1,360.9 158.4 2,272.1 536.6 2,972.1 536.6 2,972.1 536.6 5.0 3,976.1 5.0 90.9 17,288.6 5.3 3,250.2 6,43.2
Suppliers Submiss Payable Taxes payable Taxes payable Dividends payable Leases and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Parties Advances on real estate credits Other financial liabilities Liabilities Available for sale from discontinued operations Other current liabilities Loans and borrowings Suppliers Taxes payable Provision for judicial demands Deferred revenue Leases and concessions Leases Advances on real estate credits Related Parties Actuarial Liabilities Deferred from taxes Other non-current liabilities Uncovered liabilities Deferred from taxes Other non-current liabilities Derevative financial instruments Equity Share Capital Treasury Shares Capital Reserve Statutory reserve Retained earning/losses	799.5 94.3 160.4 193.4 193.4 14.6 89.0 1.5 33 11,330.2 6,899.6 951.2 825.7 2.9 376.1 1,765.7 500.0 13,210.1 5.3 895.8 (0.0)	109.2 215.5 127.5 16.1 112.4 119.0 114.82.5 7,304.9 947.9 7664.4 129.5 1.822.5 497.2 135.1 12.985.1 5.3 3,846.6 (64.0) 2,101.5 2,101.5 1	842.0 105.6 242.9 12.6 10.3 134.5 1.5.8 12,088.6 7,434.8 946.2 745.9 385.4 1,845.6 511.3 219.4 13,007.3 5.3	882.4 (193.3) 227.2 (193.1) 12.9 (195.5) 14.9 (195.5) 14.9 (195.5) 14.9 (195.5) 15.0 (195.5)	825.4 68.1 210.9 152.3 - - 12.9 76.6 - - - 1.011.1 656.2 - - - 1.011.1 656.2 - - - - 344.9 1,718.5 537.6 246.4 13,506.8 5.3 - - - - - - - - - - - - -	927.0 89.9 187.5 27.1 - - 0.4 92.8 - 145.7 13,073.6 6,654.3 - - 1,010.9 653.0 - - - 1,674.6 2,527.9 5.3 3,813.1 - (95.1) 2,044.9	996.7 115.8 206.4 8.8 - - - 3.8 111.3 - - 13,366.3 13,266.3 6,229.5 - - - - 1,013.2 651.1 - - - 2,550.5 246.5 246.5 35.3 - - - - - - - - - - - - - - - - - - -	1,112.5 120.4 338.6 338.6 338.6 338.6 338.6 13,286.1 7,446.3 301.9 1,793.3 2,7 319.6 13,455.0 319.6 13,455.0 14,455.0 14	1,373.9 77.1 102.9 73.1 102.9 33.4 1.3 96.6	2,015.6 2197.8 212.0 2197.8 18.4 18.4 18.4 18.4 19.4 19.4 19.0 10.1 10.1 10.1 10.1 10.1 10.1 10.1	2,201.3 265.6 220.4 19.2 20.4 19.2 19.5 537.0 6.4 111.4 202.5 108.7 2,988.7 2,188.4 19.9 1,253.6 101.4 1,286.6	1.961.5 250.6 200.3 25.1 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1	1,947.3 195.7 210.	1,841.2 212.0 212.0 223.3 27.6 540.2 9.1 14.2 20.6.8 96.3 39.2 27,473.4 14,869.3 39.2 27,473.4 14,869.3 39.2 27,473.4 14,869.3 39.2 27,473.4 14,869.3 39.2 27,473.4 14,869.3 39.2 27,473.4 15,92.3 21,253.6 6,93.3 39.3 39.3 39.3 39.3 3,99.4 52.1 219,093.4 52.1 23,996.8 53.2 23,996.8 53.2 23,996.8 53.3 53.3 53.3 53.3 53.3 53.3 53.3 53	1,914.8 235.6 298.9 22.5 27.6 543.4 14.2 231.0 101.5 248.4 243.3 38.7 27,714.4 15,308.8 45.3 1,268.7 6,403.6 53.8 1,268.7 6,403.6 53.8 1,990.7 4,052.7	2,032.5 238.2 238.2 238.2 238.2 238.2 27.7 472.6 1.3 1.4 2.2 237.1 105.4 407.8	1,9059 161.7 251.1 31.3 27.8 27.8 415.5 9.1 17.4 425.0 108.8 6.7 372.0 29,469.9 17.9 10.91.6 106.3 1,280.8 6.7 3,639.1 2,575.2 15,752.0 3,901.3 - 2,297.2 2,571.4	2,007.7 208.6 311.5 28.2 27.0 342.7 342.7 104.8 27.0 105.8 1	2,189.2 267.5 316.2 268.8 27.0 286.88 4.1 1.2.8 316.9 100.4 330.6 5.5 390.5 29,761.8 18,133.7 176.6 6.1 268.7 36.7 36.7 36.7 36.7 36.7 36.7 36.7 36	2,434.0 291.1 440.0 291.1 440.0 191.5 27.4 261.3 27.4 261.3 38.3 86.7 51 11.5 328.3 88.7 51 11.7 88.6 161.6 1.348.2 2,955.9 882.8 80.7 10.1 10.1 10.1 10.1 10.1 10.1 10.1 1	2,356.0 194.8 313.9 157.6 27.7 179.7 2.2 11.2 2,7 179.7 2,2 346.7 59.5 544.2 31,100.7 19,359.8 158.2 1,360.9 5,44.2 2,972.1 536.6 6 6 7 40.2 3,976.1 2,00 90.9 17,288.6 5 5 3,250.2 4 3,250.2 4 3,350.9 4 3,250.2 4 3,350.9 4 3,250.2 4 3,350.9 4 3,250.2 4 3,350.9 4 3,250.2 4 3,350.9 4 3,250.2 4 3,350.9 4 3,250.2 4 3,350.2 4 3,350.3 4 3,35
Suppliers Salaries Papable Taxes payable Dividends papable Leases and concessions Commercial Leasing Debits with countreparts Anticipated revenues Related Parilles Advances on real estate credits Other financial flabilities Liabilities Available for sale from discontinued operations Other current liabilities Non-Current Assets Loans and borrowings Suppliers Taxes payable Provision for judicial demands Deferred revenue Leases and concessions Leases Advances on real estate credits Related Parties Actural Liabilities Deferred frome taxes Other non-current liabilities Deferred frome taxes Other non-current liabilities Derivative financial instruments Equity Shane Capital Treasury Shares Capital Reserve Profits Reserve Profits Reserve Statutory reserve Other comprehensive income CTA accounting Restatined earning/Josses	799.5 94.3 160.4 193.4 14.6 89.0 125.3 11,330.2 6.899.6 895.1 2.825.7 2.9 376.1 1,765.7 509.0 13,210.1 1,765.7 509.0 1,000.0 1	109.2 215.5 127.5 127.5 127.5 127.5 16.1 112.4 1	842.0 105.6 242.9 12.6 10.3 134.5 155.8 12,088.6 7,434.8 946.2 745.9 219.4 13,007.3 5.3	882.4 103.3 227.2 90.1 12.9 105.5 144.9 12,645.3 8,722.5 13.308.1 1,608.6 13,318.5 5.3 (84.9) 1,921.8	89.5.4 68.1 210.9 152.3 - 12.9 76.6 - 84.6 12.622.6 8.108.0 1,011.1 656.2 - - - - - - - - - - - - -	927.0 89.9 187.5 27.1 - - 0.4 92.8 - - 145.7 13,073.6 653.0 - - - 1,674.6 2,527.9 201.2 13,529.9 5.3 3.813.1 - - (95.1) 2,044.9 171.6	996.7 115.8 206.4 8.8 - - - 3.8 111.3 - - - 143.3 13,266.5 6,829.5 1,013.2 651.1 - - - - - - - - - - - - - - - - - -	1.112.5 120.4 120.4 1338.6 134.6 137.7 154.8 13,226.1 17.7 154.8 13,226.1 17.7 17.7 17.7 17.7 17.7 17.7 17.7 1	1,373.9 77.1 142.9 33.4 13.3 96.6 80.4 14,773.8 80.7 675.7 307.1 1,696.1 2,471.2 553.3 3,384.0 (225.7) 2,111.7 9,5	2,005.6 212.0 212.0 197.8 198.4 193.4 193.4 193.4 193.1 193.1 111.2 183.3 177.1 11.1 11.1 11.1 11.1 11.1 11.1	2,201.3 265.6 270.4 19.2 201.4 19.2 201.5 202.5 202.5 108.7 204.9 27,998.7 24,99.6 21,104.6 107.6 207.	1.961.5 200.6 200.8 3.5 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	1,947.3 105.7 210.7 210.7 210.7 210.7 210.7 210.7 210.7 210.7 210.7 210.8 542.4 240.8 585.5 240.8 240.8 260.5 2,945.5 2,912.2 2,293.6 210.8 20.3 207.4 20.0 349.4 3,207.4 20.0 349.4 3,207.4 20.0 349.4 3,207.4 20.0 2,293.6 20.0 2,248.3 207.4 20.0 2,248.3 207.4 20.0 2,248.3 207.4 20.0 2,248.3 207.4 20.0 2,248.3 207.4 20.0 2,248.3 207.4 20.0 2,248.3 207.4 20.0 2,248.3 207.4 20.0 2,248.3 207.4 20.0 2,248.3 207.4 20.0 2,248.3 20.0 2,248	1,841.2 212.0 212.0 212.0 212.0 212.0 213.3 27.6 540.2 31.1 216.6 39.3 39.1 39.2 27,473.6 39.3 39.2 27,473.6 39.3 39.2 27,473.6 39.3 39.3 39.3 39.3 39.3 39.3 39.3 3	1,914.8 225.6 225.6 225.6 225.6 27.6 7.4 14.2 2210.5 101.5 27.7 11.1 101.5 27.7 11.1 10.1 27.7 11.1 27.1 27.1 11.1 27.1 27.1 27	2,032.5 238.2 238.2 277.7 472.6 1.3 14.2 237.1 105.4 237.1 105.4 27.831.0 15,934.5 0.6 153.8 0.6 153.8 0.6 153.8 15,934.5 0.6 153.8 0.6 153.8 15,934.5 0.6 153.8 15,934.5 0.6 153.8 15,934.5 0.6 153.8 15,934.5 0.6 153.8 15,934.5 0.6 153.8 15,934.5 0.6 153.8 15,934.5 0.6 153.8 15,934.5 15,934.	1,905.9 161.7 161.	2,007.7 208.6 208.6 381.5 28.2 27.0 9.9 15.2 28.7 28.7 104.8 39.3 28.7 28.9 39.9 15.2 29,945.0 0.3 31.6 10.3 31.2 27.5 6.1 10.3 33.2 29,945.0 0.3 15,660.7 3.9 15,760.7 3.9 3.9 3.9 3.9 3.9 3.9 3.9 3.9 3.9 3.9	2,189.2 (267.5 267	2,434.0 291.1 440.0 191.5 27.4 261.3 27.4 261.3 328.3 88.7 51 649.9 29,542.8 88.7 51 649.9 682.8 (0.0) 485.5 3,902.3 2,100.9 (0.113.6 6.3 3,922.3 2,100.9 (394.2) 2,631.1 2,631.1	2,356.0 194.8 157.6 194.8 157.6 194.7 199.7 17,288.6 18.2 18.2 18.2 199.7 199.7 17,288.6 18.3 18.2 18.3 18.2 199.7 199.7 17,288.6 18.3 18.3 18.2 199.7
Suppliers Submiss Payable Taxes payable Taxes payable Dividends payable Leases and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Parties Advances on real estate credits Other financial liabilities Liabilities Available for sale from discontinued operations Other current liabilities Loans and borrowings Suppliers Taxes payable Provision for judicial demands Deferred revenue Leases and concessions Leases Advances on real estate credits Related Parties Actuarial Liabilities Deferred from texts Union of the payable from the pa	799.5 94.3 160.4 193.4 193.4 14.6 89.0 1.5 33 11,330.2 6,899.6 951.2 825.7 2.9 376.1 1,765.7 500.0 1,53 3.3 1,53 1,53 1,53 1,53 1,53 1,53 1,53 1,5	109.2 215.5 127.5 16.1 12.4 1.1 19.0 11.4 19.0	842.0 105.6 242.9 12.6 10.3 134.5 15.8 12,088.6 7,434.8 946.2 745.9 385.4 1,845.6 511.3 219.4 13,007.3 5.3	882.4 (193.3) 227.2 (193.1) 12.9 (195.5) 14.9 (195.5) 14.9 (195.5) 1.92.5 (195.6) 1.92.5 (195.6) 1.92.5 (195.6) 1.92.8 (195.6) 1.921.	825.4 68.1 210.9 152.3 - - 12.9 76.6 - - 1.011.1 656.2 - - - 1,011.1 656.2 - - - - 344.9 1,718.5 537.6 246.4 13,506.8 5.3 - - - - - - - - - - - - -	927.0 89.9 187.5 27.1 - - 0.4 92.8 - 145.7 13,073.6 6,654.3 - 1,010.9 653.0 - - 1,010.9 653.0 - - 351.7 1,674.6 2,527.9 5.3 3,813.1 - (95.1) 2,044.9 177.6 2,044.9 177.6 2,593.9	996.7 115.8 206.4 8.8 - - - 3.8 111.3 - - 13,266.3 (829.5 - - - 1,013.2 651.1 - - - 2,550.5 265.1 5.3 - - - - - - - - - - - - - - - - - - -	1.112.5 120.4 338.6 33.4 120.4 338.6 33.4 120.4 338.6 657.8 2.1 338.6 334.6 657.8 2.1 338.6 338.6 338.6 38.6 38.6 38.6 38.6 3	1,373.9 77.1 142.9 77.1 142.9 33.4 1.3 96.6	2,015.6 2197.8 212.0 2197.8 118.4 11	2,201.3 265.6 220.4 19.2 20.1 19.5 537.0 6.4 111.4 202.5 108.7 2.7 4.98.7 1.7 4.98.9 1,253.6 104.5 2,114.4 1,266.6 1097.4 2,03.3 1,639.6 6,538.6 1,639.6 4,006.4 2,023.5 6,455.7 2,023.5 2,023	1,961.5 250.6 200.3 200.3 200.3 200.3 200.3 200.0 3 200.0 3 200.0 2 200.6 200.0 2 200.	1,947.3 195.7 21.3 25.8 24.4 10.9 4 10.5 24.0 10.5 24.0 10.5 24.0 10.9 10.5 25.0 10.5 24.0 10.9 10.5 25.0	1,8412 (212.0 251.6 (212.0 251.	1,914.8 225.6 225.6 225.6 225.6 225.6 225.5 227.6 25.8 24.8 221.0 21.0 25.8 25.8 25.8 25.8 25.8 25.8 25.8 25.8	2,032.5 28.2 28.2 28.2 28.2 28.2 28.2 29.2 27.7 472.6 29.2 27.1 13.1 14.2 27.8 11.0 5.4 407.8 27.8 11.0 15.4 27.8 11.0 15.4 27.8 11.0 20.4 9.0 3.3 16.6 2.2 2.580.1 292.4 90.3	1,905.9 161.7 21.1 31.3 27.8 415.5 9.1 17.4 425.0 108.8 6.7 372.0 29,469.9 11.2 6.4 0.6 6.6 0.6 6.6 0.6 6.6 156.3 1,280.8 6.2 5.7 3,639.1 2,5752.0 3,901.3 - (230.2) 2,571.4 2,11	2,007.7 201.6 201.	2,189.2 267.5 216.2 268.8 27.0 285.8 4.1 1.28 316.9 100.4 330.6 5.5 390.5 29,761.8 13.3 1-6 6 1,248.7 52,160.6 6.1 261.3 16,157.3 3,20.4 6.0(0.0) (297.5) 2,631.1 224.4	2,434.0 291.1 440.0 291.1 440.0 191.5 27.4 261.3 27.4 261.3 328.3 388.7 5.1 649.9 29,542.8 867.7 6.1 61.6 1.348.2 5.2 905.9 (0.0) (0.0) (0.0) (13.6 17,085.4 5.1 5.1 5.1 5.1 5.1 5.1 5.1 5.1 5.1 5.1	2,356.0 131.9 131.9 137.0 127.7 129.
Suppliers Salaries Papable Taxes payable Taxes payable Dividends papable Leases and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Parilles Advances on real estate credits Other financial faibilities Liabilities Available for sale from discontinued operations Other current liabilities Non-Current Assets Loans and borrowings Suppliers Taxes payable Provision for judicial demands Deferred revenue Leases and concessions Leases Advances on real estate credits Related Parties Actural Liabilities Deferred fromen texes Other non-current liabilities Derivative financial instruments Equity Share Capital Treasury Shares Capital Reserve Profits Reserve Profits Reserve Statutor, yesserve Other comprehensive income CTA accounting Restained earning/losses	799.5 94.3 160.4 193.4 14.6 89.0 125.3 11,330.2 6,899.6 951.2 825.7 2.9 376.1 1,765.7 509.0 13,210.1 5.3 - (58.9) 2,106.7 92.6 6,001.5 7,208.6	109.2 215.5 127.5 16.1 112.4 1.1 112.4 1.1 112.4 1.1 112.4 1.1 113.0 11.1 113.0 11.1 113.0 11.1 113.0 113.0 11	842.0 105.6 242.9 12.6 10.3 134.5 155.8 12,088.6 7,434.8 946.2 745.9 185.4 1,845.6 511.3 219.4 13,007.3 5.3 (104.4) 1,921.6	882.4 103.3 227.2 90.1 12.9 105.5 144.9 12,645.3 8,722.5 13,318.5 13,318.5 13,318.5 1,921.5 1,921.5 1,921.5 1,921.5 1,921.5 1,921.5	855.4 68.1 210.9 152.3 - 12.9 76.6 - 84.6 12.622.6 8.108.0 1,011.1 656.2 - - - - - - - - - - - - -	927.0 89.9 187.5 27.1 - - 0.4 92.8 - - 145.7 13,073.6 653.0 - - - 1,674.6 2,527.9 201.2 13,529.9 5.3 3,813.1 - - (95.1) 2,044.9 171.6 5,599.9	996.7 115.8 206.4 8.8 - - - 3.8 111.3 - - - 143.3 13,266.5 6,829.5 1,013.2 651.1 - - - - - - - - - - - - - - - - - -	1.112.5 120.4 1338.6 134.0 137.1 154.8 13,226.1 17.1 154.8 13,246.1 17.1 17.9 17.9 17.9 17.9 17.9 17.9 17	1,373,9 77.1 142.9 33.4 13.3 96.6 80.4 14,773.8 86.7 307.1 1,696.1 2,471.2 553.3 3,384.0 - (225.7) 2,117.7 5,7588.1	2,005.6 212.0 212.0 197.8 184.4 193.4 193.4 193.4 193.1 111.2 197.8 111.2 11.3 11.1 11.1 11.1 11.1 11.1 11.	2,201.3 265.6 270.4 19.2 20.4 19.2 19.5 19.5 19.5 19.6 10.8 111.4 111.4 19.9 19.9 1,253.6 19.7 1,286.6 19.7 4,203.3 2,699.6 1,006.4 (362.7) 2,023.5 4,006.4 (362.7) 2,023.5 5,737.0 1,302.6	1.961.5 250.6 250.	1,947.3 105.7 210.7 210.7 210.7 210.7 210.7 210.7 210.7 210.7 210.7 210.8 542.4 10.9 142.2 240.8 58.5 20.4 20.9 50.2 2,948.3 207.4 (0.0) 349.4 5.3 207.4 (0.0) 349.4 (0.0) 349.4 (0.0) 349.4 (0.0) 349.4 (0.0) 349.4 (0.0) 349.4 (0.0) 349.4 (0.0)	1,841.2 212.0 212.0 212.0 212.0 212.0 212.0 213.3 27.6 540.2 31.1 20.68 96.3 96.3 339.2 27,473.6 167.8 339.2 27,473.6 167.8 339.2 27,473.6 6 38.5 2,847.0 354.6 3,856.6 3,963.8 5,100.	1,914.8 225.6 225.6 226.9 22.5 236.7 24 14.2 231.0 101.5 248.4 243.3 338.1 2,931.0 388.1 3,931.0 388.1 3,931.0 388.1 3,931.0 388.1 3,931.0 388.1 3,931.0 388.1 3,931.0 3,663.1	2,032.5 28.2 28.2 28.2 28.2 28.2 28.2 28.2 2	1,905.9 161.7 161.	2,007.7 208.6 208.6 311.5 208.2 27.0 302.7 39.9 15.2 28,945.0 104.8 103.0 0.3 16.9 10.3 16.7 2,755.5 60.7 2,755.5 60.7 2,755.5 60.7 2,755.5 60.7 38.9 103.0 15,660.3 3,926.9 15,940.5 16,9	2,189.2 267.5 267.5 268.8 286.8 4.1 12.8 316.9 316.9 316.9 300.5 3	2,484.0 201.1 201.1 201.1 201.1 201.1 201.3 201.1 201.1 201.3 201.1 201.3 201.1 201.	2,356.0 194.8 1313.9 157.6 27.7 179.7 2.2 11.2 2.2 11.2 3.95.5 309.4 5.0 309.4 5.0 309.4 5.0 31,300.9 15.8 2,977.1 536.6 536.6 536.6 536.2 64.0 60.0 60.0 60.0 60.0 60.0 60.0 60.0
Suppliers Submiss Payable Taxes payable Taxes payable Dividends payable Leases and concessions Commercial Leasing Debits with counterparts Anticipated revenues Related Parties Advances on real estate credits Other financial liabilities Liabilities Available for sale from discontinued operations Other current liabilities Loans and borrowings Suppliers Taxes payable Provision for judicial demands Deferred revenue Leases and concessions Leases Advances on real estate credits Related Parties Actuarial Liabilities Deferred from texts Union of the payable from the pa	799.5 94.3 160.4 193.4 193.4 14.6 89.0 1.5 33 11,330.2 6,899.6 951.2 825.7 2.9 376.1 1,765.7 500.0 1,53 3.3 1,53 1,53 1,53 1,53 1,53 1,53 1,53 1,5	109.2 215.5 127.5 16.1 12.4 1.1 19.0 11.4 19.0	842.0 105.6 242.9 12.6 10.3 134.5 15.8 12,088.6 7,434.8 946.2 745.9 385.4 1,845.6 511.3 219.4 13,007.3 5.3	882.4 (193.3) 227.2 (193.1) 12.9 (195.5) 14.9 (195.5) 14.9 (195.5) 1.92.5 (195.6) 1.92.5 (195.6) 1.92.5 (195.6) 1.92.8 (195.6) 1.921.	825.4 68.1 210.9 152.3 - - 12.9 76.6 - - 1.011.1 656.2 - - - 1,011.1 656.2 - - - - 344.9 1,718.5 537.6 246.4 13,506.8 5.3 - - - - - - - - - - - - -	927.0 89.9 187.5 27.1 - - 0.4 92.8 - 145.7 13,073.6 6,654.3 - 1,010.9 653.0 - - 1,010.9 653.0 - - 351.7 1,674.6 2,527.9 5.3 3,813.1 - (95.1) 2,044.9 177.6 2,044.9 177.6 2,593.9	996.7 115.8 206.4 8.8 - - - 3.8 111.3 - - 13,266.3 (829.5 - - - 1,013.2 651.1 - - - 2,550.5 265.1 5.3 - - - - - - - - - - - - - - - - - - -	1.112.5 120.4 338.6 33.4 120.4 338.6 33.4 120.4 338.6 657.8 2.1 338.6 334.6 657.8 2.1 338.6 338.6 338.6 38.6 38.6 38.6 38.6 3	1,373.9 77.1 142.9 77.1 142.9 33.4 1.3 96.6	2,015.6 2197.8 212.0 2197.8 118.4 11	2,201.3 265.6 220.4 19.2 20.1 19.5 537.0 6.4 111.4 202.5 108.7 2.7 4.98.7 1.7 4.98.9 1,253.6 104.5 2,114.4 1,266.6 1097.4 2,03.3 1,639.6 6,538.6 1,639.6 4,006.4 2,023.5 6,455.7 2,023.5 2,023	1,961.5 250.6 200.3 200.3 200.3 200.3 200.3 200.0 3 200.0 3 200.0 2 200.6 200.0 2 200.	1,947.3 195.7 21.3 25.8 24.8 20.9 195.7 21.3 25.8 24.4 10.9 24.8 20.8 20.8 20.8 20.8 20.8 20.8 20.8 20	1,8412 (212.0 251.6 (212.0 251.	1,914.8 225.6 225.6 225.6 225.6 225.6 225.5 227.6 25.8 24.8 221.0 21.0 25.8 25.8 25.8 25.8 25.8 25.8 25.8 25.8	2,032.5 28.2 28.2 28.2 28.2 28.2 28.2 29.2 27.7 472.6 29.2 27.1 13.1 14.2 27.8 11.0 5.4 407.8 27.8 11.0 15.4 27.8 11.0 15.4 27.8 11.0 20.4 9.0 3.3 16.6 2.2 2.580.1 292.4 90.3	1,905.9 161.7 21.1 31.3 27.8 415.5 9.1 17.4 425.0 108.8 6.7 372.0 29,469.9 11.2 6.4 0.6 6.6 0.6 6.6 0.6 6.6 156.3 1,280.8 6.2 5.7 3,639.1 2,5752.0 3,901.3 - (230.2) 2,571.4 2,11	2,007.7 201.6 201.	2,189.2 267.5 216.2 268.8 27.0 285.8 4.1 1.28 316.9 100.4 330.6 5.5 390.5 29,761.8 13.3 1-6 6 1,248.7 52,160.6 6.1 261.3 16,157.3 3,20.4 6.0(0.0) (297.5) 2,631.1 224.4	2,434.0 291.1 440.0 291.1 440.0 191.5 27.4 261.3 27.4 261.3 328.3 388.7 5.1 649.9 29,542.8 867.7 6.1 61.6 1.348.2 5.2 905.9 (0.0) (0.0) (0.0) (13.6 17,085.4 5.1 5.1 5.1 5.1 5.1 5.1 5.1 5.1 5.1 5.1	2,356.0 194.8 313.9 157.6 2,7 179.7 2,2 11.2 2,7 179.7 2,2 11.2 346.7 59.5 544.2 31,100.7 19,359.8 15.2 1,360.9 1,288.6 6 - 40.2 3,976.1 2,00 90.9 17,288.6 5.5 5.5 5.5 6.6 6.7 6.7 6.7 6.7 6.7 6.7 6.7 6.7 6.7

STATEMENT OF CASH FLOWS - CZZ CONSOLIDATED (IN R\$ MILLION) CASH GENERATED BY OPERATIONS (R\$)	1Q13 (Jan-Mar)	2Q13 (Apr-Jun)	3Q13 (Jul-Sep)	4Q13 (Oct-Dec)	1Q14 (Jan-Mar)	2Q14 (Apr-Jun)	3Q14 (Jul-Sep)	4Q14 (Oct-Dec)	1Q15 (Jan-Mar)	2Q15 (Apr-Jun)	3Q15 (Jul-Sep)	4Q15 (Oct-Dec)	1Q16 (Jan-Mar)	2Q16 (Apr-Jun)	3Q16 (Jul-Sep)	4Q16 (Oct-Dec)	1Q17 (Jan-Mar)	2Q17 (Apr-Jun)	3Q17 (Jul-Sep)	4Q17 (Out-Dez)	1Q18 (Jan-Mar)
CASH GENERATED BY OPERATIONS (R\$) Income (loss) before income and social contribution taxes	158.3	(64.1)	426.8	176.5	352.0	70.6	47.8	(2.0)	(70.5)	172.5	77.0	489.8	179.5	281.3	364.8	(269.7)	(14.4)	(11.4)	696.7	803.8	323.8
Profit before taxes discontinued operation	150.5	(04.2)	420.0	270.5	-	-		(2.0)	(70.5)			-	-	-	-	(203.7)	(24.4)	(11.4)	030.7	003.0	323.0
Adjustments to reconcile net income to net cash provided by operating	-			-																	
Depreciation and Amortization	159.4	127.1	153.4	158.7	160.1	170.4	172.7	174.9	165.0	316.6	337.5	358.5	350.8	365.1	388.0	631.0	446.6	450.8	446.0	594.4	473.3
Biological Assets	(35.1)	-	-	-		-	-	-	-	-	-	-	-	-	-	-					
Stock option	3.3	2.2	2.2	2.3	2.6	2.6	2.6	5.3	2.9	2.9	2.9	3.9	2.9	2.9	2.9	2.8	2.8	3.3	4.7	41.1	12.7
Equity Pick-up	1.5	32.4	(191.0)	(88.9)	(222.1)	(156.1)	(64.6)	(137.2)	(165.2)	(58.9)	(29.3)	(449.7)	(439.8)	(249.0)	(412.6)	(464.3)	(258.7)	(38.8)	(415.8)	(289.0)	(294.8)
Losses (Gains) on Disposal Assets	6.7	5.1	0.0	1.8	2.1	2.8	2.6	2.6	1.3	1.8	2.8	16.5	4.8	3.7	3.8	11.7	(2.4)	19.2	17.0	9.2	2.8
Fair value of investment properties Fair value of assets held for sale	(52.9)	(7.7)	(45.4)	(72.2)	(4.8)	4.8 (4.8)	0.0	(0.0)	0.0	-	0.0	(0.0)	-	-	-	-	-	-			
Judicial demands' provision	16.0	25.1	42.4	13.4	18.5	7.7	14.5	57.7	9.2	14.3	13.0	22.5	21.2	37.1	21.1	18.0	18.4	23.2	28.5	102.3	30.8
Interest, monetary and exchange variations, net	155.0	359.9	83.1	382.7	151.9	239.4	290.1	379.4	332.9	659.8	592.9	811.2	863.7	816.9	877.5	630.2	673.2	712.8	552.6	923.1	549.4
Effect from the formation of JVs	-		-	-		-		-	-	-	-	-	-	-	-	-					
Gain on compensation claims							-	-	-		-	(297.2)		-	-	-	-				
Others	4.2	5.4	34.8	3.7	15.7	25.7	25.6	(32.1)	21.2	51.8	93.8	92.8	55.6	(9.3)	54.5	(37.8)	79.8	76.9	83.8	(924.8)	88.4
Variation on Assets and Liabilities:																					
Accounts receivable	(48.7)	(159.8)	(4.3)	(90.2)	(30.7)	(96.6)	(73.3)	(47.7)	(8.6)	(51.4)	(13.6)	138.1	(0.8)	(97.3)	(39.5)	69.1	104.3	(157.4)	(89.8)	(109.6)	(31.0)
Investment Securities	-	-	-	-	(0.0)	(65.0)	(0.0)	(0.0)	(0.0)	183.2	(137.7)	7.3	15.0	-	34.5	-	-	-			
Restricted cash	(0.0)	18.2	-	-	-	-	-	-	-	74.7	(74.7)	-	-	-	-	-	-	-			
Inventory	49.3	4.5	(15.4)	(17.4)	41.6	(34.1)	(22.3)	(25.5)	33.5	(29.5)	(117.6)	(86.4)	(6.3)	10.1	(49.9)	52.8	30.9	20.9	(38.2)	(53.9)	21.2
Related Parties	(3.5)	(12.5)	20.7	(16.8)	(53.0)	0.3	6.4	(73.1)	(47.9)	(18.1)	33.9	117.4 32.9	17.2	(60.4)	58.0	(0.3)	14.1	(4.6)	38.9 4.9	(49.7)	(70.3)
Advances to Suppliers Suppliers	15.8 72.7	4.4 192.1	(158.0)	0.4 21.7	(0.0) (83.7)	0.0 142.1	(0.0) 70.5	1.5 66.0	1.2 213.4	(26.6) 121.9	(7.4)	32.9 (275.2)	(0.0)	(67.0)	(0.0)	(67.3)	(16.2)	0.8 44.5	4.9 145.3	(28.0) 104.6	(10.3)
Suppliers Salaries payable	72.7 (43.6)	192.1	(158.0)	(13.5)	(83.7)	142.1 2.7	70.5 11.3	(20.5)	(51.1)	121.9 2.2	224.9 15.9	(275.2)	(27.4)	(67.0)	(7.3)	(67.3)	(120.3)	44.5 5.6	145.3	(32.5)	(116.6)
Judicial demands' provision	(1.1)	(94.3)	49.3	(62.4)	(6.6)	(1.4)	(3.6)	(4.3)	(0.3)	(7.0)	(13.8)	(15.2)	(16.5)	(9.2)	(32.6)	(15.3)	(8.2)	(7.6)	(14.6)	(1.8)	(22.1)
Derivative financial instruments	(0.0)	(54.3)	-5.5	(UL4)	(0.0)	(4.7)	(3.0)	(3)	(0.5)	(7.0)	(23.0)	(20.2)	(20.3)	(3.2)	(32.0)	(10.0)	(0.2)	(7.0)	(14.0)	(0.0)	(****)
Taxes and Social Contributions Payable	(246.4)	(41.8)	(19.8)	(94.9)	(56.0)	(69.2)	(58.3)	(262.6)	1.5	(110.4)	40.4	9.1	(74.3)	(38.2)	29.1	(60.3)	(20.4)	5.7	(80.3)	(16.0)	(28.9)
Taxes Payable	6.3	(40.8)	(0.3)	27.9	0.7	36.1	17.0	(5.0)	(34.6)	81.0	(81.0)	(119.7)	41.6	76.6	72.1	57.3	(20.6)	(66.0)	(24.2)	(116.5)	(95.5)
Profit from discontinued operations, net or tax	116.4			-	(2.0)	44.9	4.1	24.2	7.0	0.2	6.1	9.6	(0.1)	4.9	9.5	55.8					
Other assets and liabilities, net	(113.4)	(10.5)	35.1	57.7	(3.4)	(62.5)	(18.0)	84.7	(109.9)	(22.4)	(91.1)	(14.0)	(251.3)	(95.2)	(13.3)	52.3	166.4	(136.9)	(112.8)	(33.3)	1,134.4
Cash Flow from Operating Activities	219.9	356.0	402.0	390.5	244.5	260.4	424.9	186.2	300.8	1,358.6	874.8	816.4	663.5	962.7	1,382.1	628.6	970.0	941.0	1,253.5	923.6	1,830.3
CASH FLOW FROM INVESTMENT ACTIVITIES																					
Cash flow from investing activities																					
Aquisitions, net of aquired cash and advances for future capital increases	38.9	(59.6)	(5.3)	65	3	0.6	3.1	12.8	11.2	(25.7)	31.6	11.1	-	(0.5)	(67.9)	(8.5)				(11.4)	
Securities					-	-	-	-	-	-	(161.4)	370.2	213.5	(1,416.4)	326.5	250.2	399.9	(1,684.4)	689.9	(1,736.6)	334.7
Restricted Cash The net acquired from business combination					-	-	-	-	-	-	57.5 169.7	(84.1)	78.3	(7.3)	(6.3)	(5.5)	(24.1)	5.4	(6.0)	0.1	28.8
Capital contribution in jointly controlled entity					-	-	-	-	-	-	169.7	(66.7)	-	-	-	-		(4.0)		(116.5)	(35.9)
Dividends received from subsidiaries	(191.4)		125.4	285	197	1.9	118.0	390.7	93.9	113.1	(0.0)	470.6	251.4	195.8	221.5	573.8	282.3	300.6	326.9	450.6	408.5
Acquisition cost of business	(191.4)		123.4	203	157	1.5	110.0	330.7	33.3	169.7	(169.7)	470.0	231.4	193.0	221.3	(0.0)	202.3	300.0	320.5	430.0	400.3
Additions to property, software and other intangibles	(251.4)	(298.2)	(370.8)	(307)	(192)	(266.4)	(297.1)	(306.6)	(181.0)	(616.0)	(544.3)	(669.0)	(389.2)	(659.7)	(547.3)	(594.3)	(542.6)	(588.1)	(567.4)	(759.3)	(592.4)
Cash for treatment and planting of sugarcane			-	-	-			-		-	-	-	-	-		-	,		,	,	,
Related Parties	(92.0)	-		(80)	-	-	-	-	-	-	-	-	-	11.3	-	-	-				
Other Financial Assets																	(275.8)				
Cash reclassified to discontinued operations	196.5	-	-	-	(3)	(0.8)	(3.3)	(12.9)	(11.9)	(0.2)	(6.0)	108.6	(0.1)	2.1	(7.4)	(8.5)					
Cash received on sale of fixed assets, intangible assets and	(250.9)	65.4	-	-	0	0.7	0.4	0.0	(0.3)	1.7	3.8	3.3	-	0.0	(0.0)	(0.2)	7.0	1.1		(0.7)	1.1
Capital Investment in subsidiaries and affiliates	-	-	-	-	(7)	(5.7)	(6.2)	(26.4)	(22.6)	-	(37.2)	(23.0)	(2.2)	-	2.2	0.0					
Non-controlling interest subscription					-	-	-	-	-	-	-	-	-		-	-					
Other Financial Assets					-	-	-	-	-	-	-	-	-	(186.1)	-	-					
Net cash used in discontinued operations Cash Flow from Investment Activities	29.4 (520.8)	(292.4)	(250.7)	57 20.0	(2.0)	(269.7)	(185.1)	68.6 126.2	(110.7)	(357.4)	(656.0)	121.0	151.7	(2.060.7)	(78.7)	1,053.8 1.260.7	(153.3)	(1,969.3)	442.4	(2,173.9)	144.9
Cash Flow from investment Activities	(520.8)	(292.4)	(250.7)	20.0	(2.0)	(209.7)	(105.1)	120.2	(110.7)	(357.4)	(030.0)	121.0	151.7	(2,000.7)	(76.7)	1,200.7	(155.5)	(1,303.3)	443.4	(2,1/3.9)	144.9
CASH FLOW FROM FINANCIAL ACTIVITIES																					
Cash flow from financial Activities																					
Loans and borrowings raised	2,516.9	148.9	347.6	576	191	635.5	218.9	674.9	705.5	1,677.2	670.3	2,148.1	447.6	4,574.6	730.7	1,534.4	2,417.5	87.6	1,739.5	1,930.6	2,155.1
Loans amortization and financing -Principal	(2,608.8)	(265.5)	(502.6)	(692)	(417)	(2,513.7)	(383.1)	(317.6)	(359.5)	(1,506.2)	(561.4)	(1,306.5)	(394.4)	(4,902.8)	(788.3)	(937.1)	(371.3)	(508.4)	(796.2)	(2,068.0)	(1,815.4)
Loans amortization and financing - Interest					-	-	-	-	(167.6)	(320.9)	(592.8)	(282.1)	(328.9)	(530.3)	(243.6)	(344.0)	(312.4)	(443.5)	(389.1)	(454.3)	(428.2)
Amortization and lease - Principal					-	-	-	-	-	(83.4)	(110.7)	(95.5)	(111.2)	(119.7)	(91.6)	(90.8)	(111.1)	(99.2)	(80.6)	(57.2)	(262.6)
Amortization and lease - Interest					-	-	-	-	-	(63.0)	(45.7)	(58.1)	(91.2)	(85.7)	(89.3)	(64.3)	(80.5)	(78.7)	(72.2)	(52.1)	(43.5)
Advances on real estate credits					-	-	-	-	-	(33.1)	(33.4)	(32.9)	(31.2)	(33.0)	(31.5)	(33.2)	(30.8)	(32.5)	(31.9)	(31.9)	(29.3)
Advances on real estate credits - interest																	(0.9)	(0.7)	(0.5)	(0.3)	(0.1)
Consent fee		24.		2	- (24)	(F. 20	(27.4)	(11 €	170 C	25.5	F7.0	210.0	(0.1)	(42.22	(227.21	(124.0)	(107.1)	22.2	(147.1)	17.0	(10.0)
Derivative financial instruments Secured Account	-	24.4	55.5	3	(31)	(5.3)	(37.1)	(11.6)	178.8	25.1	57.9	319.9	(8.1) 46.1	(13.2)	(227.3) 42.6	(124.9) 11.6	(167.1)	22.3 3.0	(147.1)	17.2 (17.1)	(10.0)
Secured Account Capital contribution by minority shareholders in subsidiaries	11.1				-	-	-	-	-	0.0	(0.0)	-	46.1	1,978.9	(0.5)	(0.7)	0.0	1.9	(10.4)	2,028.3	(0.1)
Funding through preferred shares	11.1	-	-	0	0	2.000.0	(53.3)			0.0	(0.0)			1,370.9	(0.3)	(0.7)	0.0	1.9		2,020.3	
Treasury Stock	(0.0)	(25.7)	(44.0)	0	0	2,000.0	(33.3)			(12.2)	-			0.9	(0.9)	-		(25.9)	(53.5)	(701.5)	(10.0)
Stock option plan	2.1	6.0	3.6	7	ς.	0.3	40.7			(14.4)	-		-	0.3	17.2	20.1	16.0	0.4	18.2	2.7	15.1
Acquisition of non-controlling interest	(82.5)	-	3.5	0	0	-		-	-	-	-	-	-	-		-	10.0	0.4	40.4	(268.1)	4.0.4
Debit balances ADM to pay	38.7				0	-	-	-	-		0	-	-	-	-	-	0.0			, ,	
Related Parties	92.0	-		-		-	0.7	(1.6)	-	(3.9)	0.1	(0.0)	-	0.0	(0.0)	0.0		(0.0)			
Discontinued operations					-	(51.5)	(0.7)	(5.9)	-		-		-	-		(53.3)					
Acquisition of participation of non-controlling																		(10.2)			
Non-controlling Subscription														28.8				20.4			
Dividends paid	387.3	-	(282.5)	(32)	-	(220.6)	(31.0)	(321.2)	(75.0)	(281.4)	(54.1)	(246.1)	(583.1)	(384.9)	(0.8)	(471.8)	(161.5)	(525.8)	(2.4)	(400.2)	(37.7)
Net cash (used in) financing activities	356.8	(111.8)	(422.3)	(139.3)	(252.1)	(155.2)	(244.9)	16.9	282.2	(601.8)	(669.9)	446.8	(1,054.5)	471.1	(683.4)	(554.0)	1,197.3	(1,589.3)	173.9	(71.8)	(466.7)
NET CHANCE IN CACH																					
NET CHANGE IN CASH Cash and cash equivalents at the beginning of the period	1,604.0	1,544,1	1,495.4	1,212.6	1,509.6	1,505.3	1.340.4	1,330.6	1,649.3	2,122.4	2,531.9	2,126.8	3,505.8	3,209.7	2,544.0	3,157.9	4,499,6	6,544.1	3,937.0	5,801.8	4,555.2
Effect of exchange rate changes on cash and cash equivalents	4.0	(0.4)	(11.9)	25.8	5.4	(0.4)	(4.7)	(10.7)	0.7	10.2	45.9	(5.2)	(56.9)	(38.8)	(6.1)	6.4	30.5	10.5	(5.9)	75.5	39.0
Cash and cash equivalents at the ended of the period	1,544.1	1,495.4	1,212.6	1,509.6	1,505.3	1,340.4	1,330.6	1,649.3	2,122.4	2,531.9	2,126.8	3,505.8	3,209.7	2,544.0	3,157.9	4,499.6	6.544.1	3,937.0	5,801.8	4,555.2	6,102.6
Increase (decrease) in cash and cash equivalents	55.9	(48.3)	(270.9)	271.2	(9.7)	(164.5)	(5.1)	329.4	472.3	399.4	(451.1)	1,384.2	(239.3)	(626.8)	619.9	1,335.3		(2,617.6)		(1,322.1)	1,508.5
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i Data sources: Historical oil (liquids) data from BP Statistical Review; projections from Shell (2013 Mountains and Oceans scenarios plus 2018 Sky scenario and the 2021 Waves, Islands, and Sky 1.5 scenarios), BP (three scenarios released in 2020), the International Energy Agency (baseline projections since 2000 plus three scenarios in 2010 and three in 2020). And ExxonMobil sole Outlook for Energy scenario (2019). Online ExxonMobil has also "evaluated" the EMF27 two-degree scenarios.

ii Data sources: see figure 2.

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ABOUT THE: ENVIRONMENTAL, SOCIAL AND GOVERNANCE (ESG) INITIATIVE

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